

**UBS Saudi Arabia** 

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# UBS Saudi Arabia (A SAUDI JOINT STOCK COMPANY)

# **Pillar III Disclosure** As of 31 December 2015

UBS Saudi Arabia is a Saudi closed joint stock company incorporated in the Kingdom of Saudi Arabia with a paid capital of 110,000,000 Saudi Riyals under commercial register number 1010257812 having its registered office at Tatweer Towers, P.O. Box 75724, Riyadh 11588, Kingdom of Saudi Arabia. UBS Saudi Arabia is authorised and regulated by the Capital Market Authority to conduct securities business under licence number 08113-37.



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### A. SPECIFIC DISCLORURE REQUIREMENTS

#### 1. SCOPE OF APPLICATION

UBS SA is a Saudi closed joint stock company registered with the CMA under license number 08113-37 dated 04 Rajab 1429H (corresponding to 07 July 2008). The Company is licensed in dealing as principal, agent (except in the local market), and underwriting, in managing, in arranging, advising, and in custody of securities.

The Company is owned 99.96% by UBS Saudi Arabia Holding Limited, 0.01% by S.G. Securities U.K. Limited, 0.01% by S.G. Warburg and Company Limited, 0.01% by UBS AG and 0.01% by UBS U.K. Holding Limited. UBS Saudi Arabia Holding Limited is owned 100% by UBS AG.

UBS Group AG is the holding company of the UBS Group. Under Swiss company law, UBS Group AG is organized as an Aktiengesellschaft, a corporation that has issued shares of common stock to investors. The operational structure of the Group comprises the Corporate Center and five business divisions: Wealth Management, Wealth Management Americas, Personal & Corporate, Asset Management and the Investment Bank.

#### 2. CAPITAL STRUCTURE

The Company's authorised, issued and fully paid up share capital is 11,000,000 shares of SR 10 each. The Company has not issued any capital instruments of innovative, complex, or hybrid nature.

The Capital of the Company as of December 31, 2015 consists of Pillar 1 only as

- (i) Paid-up Capital SR 110m
- (ii) Accumulated Losses of SR 14.4m.

#### 3. CAPITAL ADEQUACY

The Prudential Rules are based on three pillars. Pillar 1 regulates the minimum capital requirements for credit risk, market risk and operational risk, large and excess exposures and liquidity requirements. Pillar 2 regulates the authorized person's internal capital assessment, risk management and governance. Pillar 3 regulates how information regarding risk management, capital requirements, capital adequacy etc. should be made public. The total capital ratio shall not be allowed to be lower than 1. Whenever the ratio is lower than 1, the authorized person shall decrease its exposures or increase its capital base. The Company will consistently maintain its capital adequacy ratio well above the regulatory minimum of 1%.

The audited capital base, minimum capital requirement and capital adequacy ratio of the Company as per the CMA's Prudential Rules are as follows:



	2015	2014
	SR '000	SR '000
Capital Base:		
Tier 1 Capital	95,054	94,481
Tier 2 Capital	-	-
	<u></u>	
Total Capital Base	95,054	94,481
Minimum Capital Requirement:		
Market Risk	97	176
Credit Risk	8,992	11,457
Operational Risk	3,416	3,387
Total Minimum Capital Required	12,505	15,020
Capital Adequacy Ratio:		
Total Capital Ratio (time)	7.60	6.29
Tier 1 Capital Ratio (time)	7.60	6.29
Surplus / (Deficit) in the capital	82,549	79,461

The capital base consists of Tier 1 capital (which includes share capital and audited retained earnings). The company does not have Tier 2 capital as per article 4 and 5 of the Prudential Rules. The minimum capital requirements for market, credit and operational risk are calculated as per the requirements specified in part 3 of the Prudential Rules.

The Company manages its capital base in light of Pillar I and Pillar II of the Prudential Rules - the capital base should not be less than the minimum capital requirement.

The Company's business objectives when managing capital adequacy is to comply with the capital requirements set forth by the CMA to safeguard the Company's ability to continue as a going concern, and to maintain a strong capital base.

The Group's risk and capital assessment policies are designed to identify and quantify these risks, set appropriate limits in line with defined risk appetite, ensuring control and monitoring adherence to the limits. The principal risks associated with the Company's business are credit risk, market risk, liquidity risk, operational risk and reputation risk.

The table below describes the approaches the Company has adopted for determining the capital base requirements for the Pillar 1 risks:

Credit Risk	Market Risk	Operational Risk		
Standardized Approach	Standardized Approach	Basic Indicator Approach		



The Company aims to maximise shareholders' value through an optimal capital structure that protects the stakeholders' interests under extreme stress conditions, and provides sufficient capacity for growth whilst ensuring compliance with the regulatory requirements and meeting shareholders' expectations.

At the Group level, the risk appetite is established within our risk capacity as determined by a complementary set of firm-wide risk metrics, and is approved under Board of Directors (BoD) authority. It is administered and enforced by a detailed framework of portfolio and position limits at both Group and business division levels. Each element of our risk control framework plays a key role in the decision-making processes within the firm. All material risks are reported to the respective authority holders at least monthly. Five pillars support our efforts to achieve an appropriate balance between risk and return:

- 1. Protecting the financial strength of UBS by controlling our risk exposures and avoiding potential risk concentrations at individual exposure levels, at specific portfolio levels and at an aggregate firm-wide level across all risk types.
- 2. Protecting our reputation through a sound risk culture characterized by a holistic and integrated view of risk, performance and reward, and through full compliance with our standards and principles, particularly our Code of Business Conduct and Ethics.
- 3. Ensuring management accountability, whereby business management, as opposed to Risk Control, owns all risks assumed throughout the firm and is responsible for the continuous and active management of all risk exposures to ensure that risk and return are balanced.
- 4. Independent control functions which monitor the effectiveness of the business's risk management and oversee risk-taking activities.
- 5. Disclosure of risks to senior management, the BoD, shareholders, regulators, rating agencies and other stakeholders with an appropriate level of comprehensiveness and transparency.

#### 4. RISK MANAGEMENT

#### 4.1 General Qualitative Disclosure for Risks

At the Group level, the Risk Management and Control Principles are implemented through a risk management and control framework. This framework comprises qualitative elements such as policies, procedures and authorities, and quantitative components including risk measurement methodologies and risk limits. The framework is dynamic and continuously adapted to our evolving businesses and the market environment. It includes clearly defined processes to deal with new business initiatives as well as large and complex transactions.

Risk identification in any business line, product or transaction is, in the first instance, the responsibility of the originating business unit, as the owner and manager of the risk. This applies not only when a business, a product or a transaction commences, but also during the life of the business and as its risk profile changes.



The UBS Group Chief Risk Officer (CRO) and their risk officers will assist in the identification and analysis of risk. They and the local Compliance must be consulted when a risk is identified (unless such risk is already authorized and there is no requirement for specific transaction pre-approval), and in all cases of doubt.

Risk reporting is a culmination of the processes and requirements described in this policy. Risk reporting ensures that material risk, significant internal control deficiencies and any material findings from risk assessment process are identified and reported to the Board of Directors and the Audit Committee of UBS SA.

The Head of Compliance is responsible for providing an overview of the current level of risk and associated remediation activities to the Board of Directors of UBS SA on quarterly basis. This reporting covers all risk categories including relevant weaknesses in internal controls that give rise to legal, liability, and compliance risks.

The Board of Directors and the Audit Committee of UBS SA are the governance bodies for oversight and active discussion of risk management activities, including making risk appetite decisions on specific sources of risk and whether the cost of mitigating actions are adequately balanced against the acceptable level of risk.

#### 4.2 Credit Risk Disclosure

Credit risk is the risk of loss resulting from failure by a counterparty (including issuers) to meet its contractual obligations with UBS SA. The business model of the Company is such that it does not grant funding to third parties. The small amount of credit risk exposure that arises in the Company is mainly as a result of bank deposits and receivables. Any credit exposure arising in the Company is subject to the general policies and controls for the recognition of the financial strength of the counterparties involved. The Company is not subject to significant credit risk since most of its receivables are from related parties and the term deposits and bank balances are with a counterparty that has an investment grade credit rating (i.e. where the counterparty is rated at 'BBB' or higher by Standard and Poor's or Moody's).

UBS SA follows the Group's stress loss which is a scenario-based measure which complements statistical modelling approach. It is used to assess our potential loss in various stress scenarios based on the assumption that one or more of the key credit risk parameters will deteriorate substantially. UBS run stress tests on a regular basis to monitor and limit the potential impact of extreme, but nevertheless plausible events on our portfolios and apply limits on this basis.

The above would be tailored to what is really done in the Company and after obtaining the CMA approval. Currently, the Company is not subject to significant credit risk since most of its receivables are from related parties and the term deposits and bank balances are with a counterparty that has an investment grade credit rating.



In SR'000	RV	VΑ	CAPITAL REQUIREMENT		
	2015	2014	2015	2014	
Exposures to banks (On balance sheet - Deposit)	18,385	17,963	2,574	2,515	
Other on balance sheet- Exposures	17,815	21,826	2,494	3,056	
Off-Balance Sheet Commitments	28,030	42,046	3,924	5,886	
TOTAL CREDIT RISKS	64,230	81,835	8,992	11,457	

#### 4.3 Credit Risk Mitigation Exposure

The Group has developed tools and models to measure **credit risk**. Exposures to individual counterparties are measured based on three generally accepted parameters: probability of default, exposure at default and loss given default. These parameters are the basis for the majority of our internal measures of credit risk, and are key inputs for the regulatory capital calculation under the advanced internal ratings-based approach of the Basel III framework governing international convergence of capital. The Group also uses models to derive the portfolio credit risk measures of expected loss, statistical loss and stress loss.

Credit risk is principally controlled by establishing and enforcing authorization limits, including set-off limits, and by defining exposure levels to counterparties and checking the creditworthiness of counterparties that are not parent undertakings.

The Company did not undertake significant transactions with credit risk exposure class covered by guarantee or credit derivatives or other eligible Collaterals during the year.

#### 4.4 Counterparty Credit Risk (CCR) and Off-Balance Sheet Disclosure

The Company did not undertake significant transactions with counterparty credit risk and off-balance sheet during the year.

#### 4.5 Market Risk Disclosure

Market risk is the risk of loss resulting from adverse movements in the level and in the volatility of market prices of assets, liabilities and financial instruments. The business model of UBS SA is such that it is not exposed to risks associated with trading as it does not perform proprietary investments. The business is an agency business whereby there is no intention to hold open positions in the normal course of business.

The Group has two major portfolio measures of market risk: value-at-risk (VaR) and stress loss. Both are common to all our business divisions and subject to limits that are approved by the BoD. VaR is a statistical measure of market risk, representing the market risk losses that could potentially be realized over a set time horizon at an established level of confidence. This assumes no change in the firm's trading positions



over the relevant time period. UBS's scenarios capture the liquidity characteristics of different markets, asset classes and positions. UBS's market risk stress testing framework is designed to provide a control framework that is forward-looking and responsive to changing market conditions.

The stress scenarios are reviewed regularly by UBS in the context of the macroeconomic and geopolitical environment by a committee comprised of representatives from the business divisions and Risk Control. In response to changing market conditions and new developments around the world, ad hoc stress scenarios are run to assess the potential impact on its portfolio.

The above is being tailored to the actual risk taken in the Company and after obtaining the CMA approval. Currently, the Company is only exposed to fluctuations on its foreign currency bank balances denominated in Swiss Francs.

Apart from that, the Company did not undertake significant transactions in currencies other than Saudi Riyals or US Dollars during the year.

In SR'000	CAPITAL REQUIREMENT				
	2015	2014			
Equity					
Investment funds					
Interest Rate Risk					
Commodities					
Foreign exchange rate	97	176			
Underwriting					
Excess exposure					
Settlement					
TOTAL MARKET RISKS	97	176			

#### 4.6 Operational Risk Disclosure

Operational risk is the risk resulting from inadequate or failed internal processes, people and systems, or from external causes (deliberate, accidental or natural). An Operational Risk Event may be a direct financial loss (e.g. negative cash flow, asset write down, claim, litigation, fines or other penalties imposed on UBS SA) or indirect in the form of revenue forgone as a result of business suspension.

Responsibility for the front-to back control environment in the business divisions is the responsibility of the respective business divisions' CEOs but is delegated to the respective business divisions' Chief Operating Officers (including the Corporate Center COO). Management in all functions (business, logistics and control functions) is



responsible for establishing an appropriate operational risk management environment, including the establishment and maintenance of robust internal controls, effective supervision and a strong risk culture. Controls must be regularly assessed, utilizing evidence to confirm design and operating effectiveness.

The Group's operational risk framework describes general requirements for managing and controlling operational risk at UBS. The framework is built on four main pillars:

- 1. Classification of inherent risks through the operational risk taxonomy.
- 2. Assessment of the design and operating effectiveness of controls through the internal control assessment process.
- 3. Assessment of residual risk through the operational risk assessment process.
- 4. Remediation to address identified deficiencies which are outside accepted levels of residual risk.

The Group measures operational risk exposure and calculates operational risk regulatory capital by utilizing the advanced measurement approach (AMA) in accordance with FINMA requirements. For regulated subsidiaries, including UBS SA, the basic indicator or standardized approaches are adopted as agreed with local regulators.

The above would be tailored to what is really done in the Company and after obtaining the CMA approval. Currently, the Company has adopted the Basic Indicator Approach for determining the capital requirements for Operational Risk. All the total gross operating incomes reported under Basic Indicator approach are taken from the last 3 years annual audited financial statements.

23. Operational Risks	Year-3	Year -2	Year -1					
1. Basic Indicator Approach <sup>1</sup>	2013	2014	2015	Average	Risk charge (%)	Capital requirements (SAR '000)		
Operating income (SAR '000)	13,391	13,667	13,564	13,541	15	2,031		
2. Standardised Approach						0		
Corporate Finance (SAR '000)				0	18	0		
Research & Advisory (SAR '000)				0	18	0		
Trading & Sales (SAR '000)				0	18	0		
Custody (SAR '000)				0	15	0		
Asset Management (SAR '000)				0	12	0		
3. Expenditure-based approach <sup>2</sup>			2015					
Overhead expenses (SAR '000)		13,663		25	3,416			
Total Operational Risks								

#### 4.7 Liquidity Risk Disclosure

Liquidity risk is the risk that UBS SA will not be able to meet efficiently both expected and unexpected current and future cash flows needs without affecting either daily operations or the financial condition of the Company. The nature of the business model translates to low levels of liquidity risk. The Company manages its liquidity risk by ensuring that sufficient cash and cash equivalents are available to meet liabilities as they arise.



As a global financial intermediary, liquidity and funding risk is one of the primary risks to which UBS is exposed. Group Treasury is responsible for the Liquidity and Funding Risk Management within UBS overall. The management of Liquidity and Funding Risk is an integral part of UBS's risk management approach. The liquidity and funding strategy is proposed by Group Treasury, approved by the Group Asset and Liability Management Committee (Group ALCO) and overseen by the Risk Committee. Group Treasury performs liquidity stress testing to determine the optimum asset and liability structure to maintain an appropriately balanced liquidity and funding position under various scenarios. Liquidity crisis scenario analysis and contingency funding planning support the liquidity management process, which ensures that immediate corrective measures to absorb potential sudden liquidity shortfalls can be put into effect. The Company manages its liquidity risk by ensuring that sufficient cash and cash equivalents are available to meet liabilities as they arise. Liquidity Risk in not an issue to the Company as the Company is under the cost-plus 10 % (Transfer Pricing) Methodology until the revenues from the clients exceeds their associated costs and the Company becomes profitable. The aim of the Fund Transfer Pricing Model is to ensure that each Division's assets are funded with the appropriate liability structure at the correct price.



#### **APPENDICES**

## 1. Appendix I: Illustrative Disclosure on Capital Base-Y2015

Capital Base	SAR '000
Tier-1 capital	
Paid-up capital	110,000
Audited retained earnings	-14,398
Share premium	
Reserves (other than revaluation reserves)	
Tier-1 capital contribution	
Deductions from Tier-1 capital	-547
Total Tier-1 capital	95,054
Tier-2 capital Subordinated loans Cumulative preference shares Revaluation reserves Other deductions from Tier-2 (-) Deduction to meet Tier-2 capital limit (-) Total Tier-2 capital	
TOTAL CAPITAL BASE	95,054



# 2. Appendix II: Illustrative Disclosure on Capital Adequacy-Y2015

Exposure Class	•	Exposures before CRM SAR '000		Risk Weighted Assets SR '000	Capital Requirement SAR '000
Credit Risk					
On-balance Sheet Exposures					
Governments and Central Banks					
Authorised Persons and Banks		91,922	91,922	18,384	2,574
Corporates					
Retail					
Investments					
Securitisation					
Margin Financing					
Other Assets		5,913	5,913	17,815	2,494
Total On-Balance sheet Exposures		97,835	97,835	36,200	5,068
Off-balance Sheet Exposures		-	-		
OTC/Credit Derivatives					
Repurchase agreements					
Securities borrowing/lending					
Commitments	3,9	26	3,926	28,030	3,924
Other off-balance sheet exposures			-,-	-,	-,-
Total Off-Balance sheet Exposures	39	26	3,926	28,030	3,924
·			,	,	,
Total On and Off-Balance sheet Exposures		101,760	101,760	64,230	8,992
Prohibited Exposure Risk Requirement		·	,	·	,
Total Credit Risk Exposures		101,760	101,760	64,230	8,992
Market Risk	Long Position	Short Position			
Interest rate risks					
Equity price risks					
Risks related to investment funds					
Securitisation/resecuritisation positions					
Excess exposure risks					
Settlement risks and counterparty risks					
Foreign exchange rate risks	3,885	0			97
Commodities risks.					
Total Market Risk Exposures	3,885	0			97
·				•	
<u>Operational Risk</u>					3,416
Minimum Capital Requirements					12,505
Surplus/(Deficit) in capital					82,549
Total Capital ratio (time)					7.60



# 3. Appendix III: Illustrative Disclosure on Credit Risk's Risk Weight-2015

					Exposu	res after	netting a	nd credit risk r	nitigation				
Risk Weights	Governments and central banks	Administrative bodies and NPO	Authorised persons and banks	Margin Financing	Corporates	Retail	Past due items	Investments	Securitisation	Other assets	Off-balance sheet commitments	Total Exposure after netting and Credit Risk Mitigation	Total Risk Weighted Assets
0%										12		12	0
20%			91,922									91,922	18,384
50%													
100%												-	-
150%													
200%													
300%										5,874		5,874	17,623
400%													
500%													
714% (include prohibited exposure)										27	3,926	3,953	28,222
Average Risk Weight			20%							301%	714%	63%	
Deduction from Capital Base			2,574							2,494	0	5,068	

# 4. Appendix IV: Illustrative Disclosure on Credit Risk's Rated Exposure-2015

	Long term Ratings of counterparties											
	Credit quality step	1	2	3	4	5	6	Unrated				
Furnasura Class	S&P	AAA TO AA-	A+TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated				
Exposure Class	Fitch	AAA TO AA-	A+TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated				
	Moody's	Aaa TO Aa3	A1 TO A3	Baa1 TO Baa3	Ba1 TO Ba3	B1 TO B3	Caa1 and below	Unrated				
	Capital Intelligence	AAA	AA TO A	BBB	BB	В	C and below	Unrated				
On and Off-balance-sheet Exposures												
Governments and Central Banks												
Authorised Persons and Banks												
Corporates												
Retail												
Investments												
Securitisation												
Margin Financing												
Other Assets												
Off-Balance Sheet Commitments	NA							3,926				
Total								3,926				

		Short term Ratings of counterparties									
	Credit quality step	1	2	3	4	Unrated					
Exposure Class	S & P	A-1+, A-1	A-2	A-3	Below A-3	Unrated					
Exposure class	Fitch	F1+, F1	F2	F3	Below F3	Unrated					
	Moody's	P-1	P-2	P-3	Not Prime	Unrated					
	Capital Intelligence	A1	A2	A3	Below A3	Unrated					
On and Off-balance-sheet Exposures											
Governments and Central Banks											
Authorised Persons and Banks		87,907	4,015								
Corporates											
Retail											
Investments											
Securitisation											
Margin Financing											
Other Assets											
Total		87,907	4,015								



# 5. Appendix V: Illustrative Disclosure on Credit Risk Mitigation-2015

Exposure Class	Exposures before CRM	Exposures covered by Guarantees/ Credit derivatives	Exposures covered by Financial Collateral	Exposures covered by Netting Agreement	Exposures covered by other eligible collaterals	Exposures after CRM
Credit Risk						
On-balance Sheet Exposures						
Governments and Central Banks						
Authorised Persons and Banks	91,922					91,922
Corporates						
Retail						
Investments						
Securitisation						
Margin Financing						
Other Assets	5,913					5,913
Total On-Balance sheet Exposures	97,835					97,835
Off-balance Sheet Exposures						
OTC/Credit Derivatives						
Exposure in the form of repurchase agreements						
Exposure in the form of securities lending						
Exposure in the form of commitments	3,926					3,926
*Other Off-Balance sheet Exposures						
Total Off-Balance sheet Exposures	3,926					3,926
Total On and Off-Balance sheet Exposures	101,760					101,760