

# UBS 2001: environmental performance in figures

#### Validation by SGS International Certification Services AG

"We have verified the correctness of the statements in the 2001 Environmental Report of UBS AG and, where necessary, have requested that proof be presented. We hereby confirm that the report has been prepared with the necessary care, that its contents are correct with regard to environmental performance, that it describes the essential aspects of the environmental management system at UBS AG and that it reflects the actual practices and procedures at UBS AG."

Dr. Erhard Hug Zurich, April 2002

The following extract is supplemented by further specific information available on the Internet (www.ubs.com/environment).

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#### Imprint

Published by: UBS AG, Group Policy & Research/Corporate Responsibility Production/Design: UBS AG, Web Communications & Publications Published in English, German Printed in Switzerland by an ISO 14001 certified firm Copyright: UBS AG, Switzerland SAP-Nummer: SAP R/3 81114E-0201

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UBS has been tracking comprehensive quantitative indicators since 1999, to help measure the performance of the environmental management system. The indicators are a means of monitoring and improving the environmental management system. The selection of environmental performance indicators (EPIs) published here is based on the EPI-Finance 2000 standard (see also www.epifinance.com). This standard was jointly developed by eleven finance and insurance companies.

#### Group

Employees	ees Unit		2000	1999
Employees UBS Group 1	Jobs (part-time jobs converted to 100%)	69,985	71,076	49,058
Employees in specialized environmental functional units <sup>2</sup>	Jobs (part-time jobs converted to 100%)	16.7	22	31.1
Training				
Environmental awareness raising	Employees trained	1,907	n.a.	n.a.
Training time	h (number of courses $ imes$ average training time)	4,642	n.a.	n.a.
Specialized environmental training	Employees trained	1,620	1,958	1,787
Training time	h (number of courses $ imes$ average training time)	2,534	2,916.5	1,216
External audits				
External audits covering environmental aspects <sup>3</sup>	Audits carried out	11	9	69
Number of employees audited	Employees	17	14	82
Auditing time	h (number of audits $ imes$ average auditing time)	12	15	68
Internal audits				
Internal Audits covering environmental aspects	Employees audited	129	0	64
Auditing time	h (number of audits $ imes$ average auditing time)	192	0	81.75

## **Corporate Center**

Employees	Unit	2001	2000	1999	
Employees UBS Corporate Center	Jobs (part-time jobs converted to 100%)	1,132	986	n.a.	
Employees in specialized environmental functional units	Jobs (part-time jobs converted to 100%)	1	3	2.5	
Training					
Specialized environmental training	Employees trained	19	n.a.	n.a.	
Training time	h (employees trained × average training period)	211.5	n.a.	n.a.	

<sup>1</sup> All employment figures represent the state as of December 31, 2001. <sup>2</sup> In 2001: 10.6 UBS and 6.1 external employees. <sup>3</sup> Audits carried out by SGS International Certification Services AG.

## Banking

## Asset Management

Employees	2001	2000	1999	
Employees in UBS Asset Management and UBS Switzerland, Private Banking <sup>1</sup>	Jobs (part-time jobs converted to 100%)	12,547	10,545	9,832
Employees in specialized environmental units <sup>2</sup>	Jobs (part-time jobs converted to 100%)	7	7	7
Training				
Specialized environmental training	Employees trained	420	926	266
Training time	h (employees trained $ imes$ average training period)	je 583.5	475	n.a.
Internal audits				
Environmental audits	Employees audited	29	0	11
Auditing time	h (number of audits $ imes$ average auditing time)	e 20	0	n.a.
Assets under management				
UBS Group	Billion CHF	2,457	2,469	1,744
Assets managed with environmental and social criteria	Million CHF	776	901	627
Products with environmental and social screening	Number of Products	10	6	3
Investments in innovators				
Unlisted companies with innovative products or services	Number of companies in which invested	1	1	1
Investment volume	Million CHF	1.1	2.25	1.5
Performance of environmental products				
Performance	%	Eco Perf. <sup>3</sup> : -19.5	Eco Perf.: 1.7	Eco Perf.: 47.7
		Eco JPN 4: -21.4	Eco JPN: -18.6	Eco JPN: 10
Relative performance versus relevant index	%	Eco Perf. vs. MSCI: –4.1 Eco JPN vs. TOPIX: –1.8	Eco Perf. vs. MSCI: +15.7 Eco JPN vs. TOPIX: +8.7	Eco Perf. vs. MSCI: +1.7 Eco JPN vs. TOPIX: -0.1

## **Investment Banking and Securities**

Employees	Unit	2001	2000	1999
Employees in UBS Warburg	Jobs (part-time jobs converted to 100%)	15,690	16,955	14,266 0.5
Employees in specialized environmental units	Jobs (part-time jobs converted to 100%)	1.5	0	
Training				
Specialized environmental training	Employees trained	428	39	341
Training time	h (employees trained $ imes$ average training period)	294.5	58.5	516
Internal audits				
Environmental audits <sup>5</sup>	Employees audited	0	0	9
Auditing time	h (number of audits $ imes$ average auditing time)	0	0	6.75

<sup>1</sup> All employment figures represent the state as of December 31, 2001. <sup>2</sup> In 2001: 2.7 UBS and 4.3 external employees. <sup>3</sup> Eco Perf. = UBS (Lux) Equity Fund – Eco Performance. <sup>4</sup> Eco JPN = UBS (JPN) Equity Fund – Eco Japan. <sup>5</sup> The implementation of environmental policies in UBS Warburg is audited additionally by Group Internal Audit.

## Credit Business<sup>1</sup>

Employees	Unit	2001	2000	1999	
Employees in UBS Switzerland, Private and Corporate Clients (PCC) <sup>2</sup>	Jobs (part-time jobs converted to 100%)	19,938	21,100	24,098	
Employees dealing with environmental aspects in the business process <sup>3</sup>	Jobs (part-time jobs converted to 100%)	2,575	2,727	2,900	
Employees in specialized environmental units <sup>4</sup>	Jobs (part-time jobs converted to 100%)	1.4	1.7	2.5	
Training					
Specialized environmental training	Employees trained	446	693	939	
Training time	h (employees trained × average training period)	494.5	506	700	
Scope of training	% (proportion of trained employees / employees in target group)	17	25	32	
Internal Audits					
Environmental audits <sup>5</sup>	Employees audited	32	0	44	
Auditing time	h (number of audits $ imes$ average auditing time)	65	0	33	
Scope of auditing	% (proportion of audited employees, according to activity)	1.2	0	1.5	
Credit check					
Total loans of UBS Switzerland, Private and Corporate Clients (PCC)	Billion CHF	152	156	172	
Total loans with environmental relevance to private and corporate clients <sup>6</sup>	Billion CHF	149	152	165	
Proportion of environment-relevant loans with preliminary environmental assessment	%	100	47	54	
Number of loans with detailed environmental assessment <sup>7</sup>	Loans	50	35	38	

<sup>1</sup> The key figures in the table concern only Switzerland, they thus do not cover the whole credit business of UBS. All figures 2000 are based on the level of knowledge as of the end of March 2002. <sup>2</sup> All employment figures represent the state as of December 31, 2001. <sup>3</sup> These are primarily Account Managers, Credit Officers and Recovery Managers. <sup>4</sup> External employees. <sup>5</sup> The implementation of credit policies in UBS Switzerland, Private and Corporate Clients is additionally audited by Group Internal Audit. <sup>6</sup> Total loans of UBS Switzerland, Private and Corporate Clients (PCC) without loans to other banks. <sup>7</sup> Loans which were subject to in-depth analysis by specialized environmental units.

#### **In-house Ecology**

In addition to environmental performance indicators in banking, UBS also keeps track of environmental indicators for its in-house ecology. While data for banking business includes UBS's world-wide activities, the data for in-house ecology covers only locations in Switzerland. Following the merger of PaineWebber with the UBS Group, the percentage of employees working in Switzerland fell approximately to 42%, below the necessary level to represent a reasonable measure of UBS's group-wide environmental performance. Therefore, UBS is currently working on implementation of in-house indicators to locations outside Switzerland.

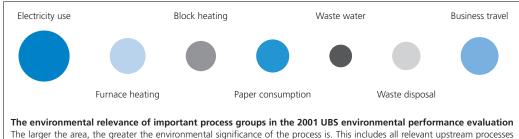
#### In-house Ecology

Employees	Unit	2001	2000	1999	
Employees in Switzerland (all Business Groups) <sup>1</sup>	Jobs (part-time jobs converted to 100%)	29,163	30,095	32,747	
Employees in specialized environmental units <sup>2</sup>	Jobs (part-time jobs converted to 100%)	5.8	10.3	18.6	
Training					
Specialized environmental training	Employees trained	307	300	241	
Training time	h (employees trained $ imes$ average training period)	950	1,877	n.a.	
Internal audits					
Environmental audits	Sites audited	30	0	14	
	Employees audited	68	0	n.v.	
Auditing time	h (number of audits $ imes$ average auditing time)	107	0	42	

<sup>1</sup> Employees in the Business Region Switzerland according to Financial Report. All employment figures represent the state as of December 31, 2001. <sup>2</sup> Energy management and In-house ecology. In 2001: 5.4 UBS and 0.4 external employees.

# UBS in-house environmental performance evaluation

UBS conducts in-house environmental performance evaluation for all Swiss locations in terms of amount of energy and materials used. The results are used to set objectives and take corrective measures, allowing UBS to focus on areas which have significant impact on the Bank's environmental performance.



The larger the area, the greater the environmental significance of the process is. This includes all relevant upstream processes such as acquisition of raw materials, manufacturing and transport. Calculated on the basis of the environmental pollution score (EPS 97).

#### **VfU indicators**

These indicators correspond to the guidelines on environmental reporting by financial service providers, issued by the Association for Environmental Management in Banks, Savings Banks, and Insurance Companies (VfU, see also www.vfu.de). The VfU indicators serve as a means of tracing inhouse ecological developments and can therefore highlight potential areas for improvement. These indicators also provide benchmark figures for financial service industry. Nevertheless, it should be noted that among other things the corporate structure and technology employed by a company may restrict such comparisons.

All figures represent UBS in Switzerland (all business groups, not including subsidiaries) and all figures are based on the level of knowledge as of the end of March 2002.

	2001					2000			1999		
	Absolute		Re	lative⁵	Trend <sup>6</sup>	Data quality <sup>7</sup>	Relative	/Absolute	Relative	Absolute	
Employees (EMP) according to VfU <sup>1</sup>	32,453	EMP				good	34,179	EMP	35,696	EMP	
Bank area	1,559,000	m²				good	1,569,000	<i>m</i> <sup>2</sup>	1,612,000	<i>m</i> <sup>2</sup>	
<b>Electricity consumption</b> Percentage computing cent Percentage solar energy	ers 58.4	GWh GWh GWh	7.0 26 1.2		→ → ↑	very good very good very good	6.7 27 1.1	, -	6.9 27 0.9	, -	
Heat consumption Percentage district heating		GWh GWh		kWh/m2 %	→ ↓	good good		kWh/m² %		kW/m² %	
Water consumption	518,000	m³	64 332	l/EMP/Day l/m²	$\rightarrow$ $\rightarrow$	medium medium		l/EMP/Day l/m²		l/EMP/Day l/m²	
Paper consumption <sup>2,3</sup> Recycled paper Chlorine-bleached paper Chlorine-free paper	8,265 642 23 7,600	t t	255 7.8 0.3 92	%	⊻ → ↓ →	very good very good very good very good	260 7.8 2.4 90	%		, -	
Copier/printer paper	412 M Sheet /			2,695 A4/EMP	↑	very good		1,425 t A4/EMP		2,857 : A4/EMP	
Waste disposal <sup>3</sup> Refuse Paper Cardboard Recyclable materials (misc.) Special/hazardous waste	7,543 2,495 3,536 576 795 133	t t t t	33 47 8	% % %		good good good good good good	33 48 6 12	% %	271 32 51 5 11 1	% %	
<b>Business travel</b> Air km Rail km Road km	77 Mio. 61 Mio. 7.6 Mio. 8 Mio.	km km	79	%	↓ → ↓ א	very good very good good medium	2,666 76 15 9	%	2,717 72 19 10	%	
CO <sub>2</sub> -Emissions <sup>4</sup>	58,000	t	1.8	t/EMP	$\rightarrow$	medium	1.8	t/EMP	1.8	t/EMP	

<sup>1</sup> Employees according to VfU: number of UBS employees (jobs, part-time jobs converted to 100%) including external employees working within the bank. All employment figures represent the state as of December 31, 2001. <sup>2</sup> The 1999 figures were used as a basis for calculation of the paper consumption in 2000. <sup>3</sup> Not including building rubble and those company records which in normal circumstances would be disposed of but which, since 1997, have been kept in compliance with the ban on the destruction of archive documents dated on 13 December 1996 and imposed by the Federal decree for the historical and legal investigation of the assets held in Switzerland as a result of events in connection with Germany's Nationalist Socialist regime. Therefore, since 1997, there were approximately 40 kg less of company records per employee disposed of. <sup>4</sup> Calculated with the Swiss power mix PSI M4 (48.2 g/kWh). <sup>5</sup> Insignificant discrepancies to 100% are possible due to rounding errors. <sup>6</sup> Trend: at a very good/good/medium data quality, the respective trend is stable ( $\rightarrow$ ) if the evariance equals 5/10/15%, low decreasing/increasing ( $\mathbf{Yz}$ ) if it equals 10/20/30% and decreasing/increasing if the variance is bigger than 15/30/50% ( $\mathbf{4r}$ ). <sup>7</sup> Data quality: specifies the estimated reliability of the aggregated data 2001 and corresponds approximately to the following standard deviation: up to 5% – very good, up to 15% – good, up to 30% – medium.