



# Full-year and fourth quarter 2024

## Fixed Income investor presentation

This document should be read in conjunction with our 4Q24 report and earnings presentation, available on [ubs.com/investors](https://ubs.com/investors)

# Important information

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**Basel III RWA, LRD and capital:** Basel III numbers are based on the BIS Basel III framework, as applicable for Swiss systemically relevant banks (SRB). Numbers in the presentation are based on the revised Swiss SRB rules as of 1.1.20, unless otherwise stated. Basel III risk-weighted assets in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20 unless otherwise stated. Our RWA under BIS Basel III are the same as under Swiss SRB Basel III. Leverage ratio and leverage ratio denominator in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20, unless otherwise stated. Refer to the “Capital management” section in UBS’s Quarterly Report for the fourth quarter of 2024 for more information.

**Definitions:** “Earnings per share” refers to diluted earnings per share. “Litigation” refers to net additions/releases to provisions for litigation regulatory and similar matters reflected in the income statement for the relevant period. “Net profit” refers to net profit attributable to shareholders. “Tangible equity” refers to tangible equity attributable to shareholders. “Sustainability-focus and impact” refers to sustainability-focus and impact investing; sustainability focus refers to strategies that have sustainability as an explicit part of the investment guidelines, universe, selection, and/or investment process that drive the strategy; impact investing refers to strategies that have an explicit intention to generate measurable, verifiable, positive sustainability outcomes. “PPA” refers to purchase price allocation adjustments made in accordance with IFRS 3, *Business Combinations*, to bring the assets acquired and liabilities assumed to fair value, from the acquisition of the Credit Suisse Group.

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**Tables:** Within tables, blank fields generally indicate non-applicability or that presentation of any content would not be meaningful, or that information is not available as of the relevant date or for the relevant period. Zero values generally indicate that the respective figure is zero on an actual or rounded basis. Values that are zero on a rounded basis can be either negative or positive on an actual basis.

Numbers presented in US dollars unless otherwise indicated. Currency translation of monthly income statement items of operations with a functional currency other than the US dollar are translated with month-end rates into US dollar.

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# Agenda

4Q24 and  
FY24 financial  
performance

Slides 3-5

Investor  
update

Group – Slide 7-14  
Divisional – Slides 16-21

Group balance  
sheet

Slides 23-27

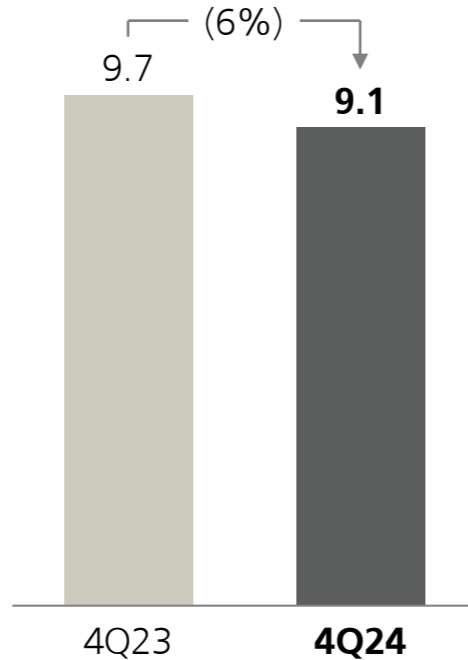
# Continued positive operating leverage in 4Q24 on higher revenues and lower costs

Underlying, bn

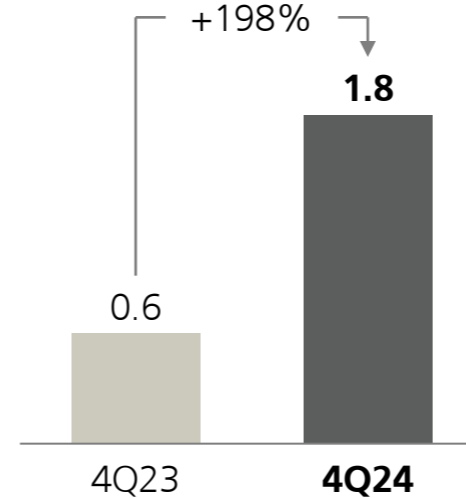
## Revenues



## Operating expenses



## Profit before tax



Underlying	4Q24	FY24
PBT	1.8bn	8.8bn
RoCET1	7.2%	8.7%
Cost / income	81.9%	79.5%
Reported		
Net profit	0.8bn	5.1bn
EPS	0.23	1.52

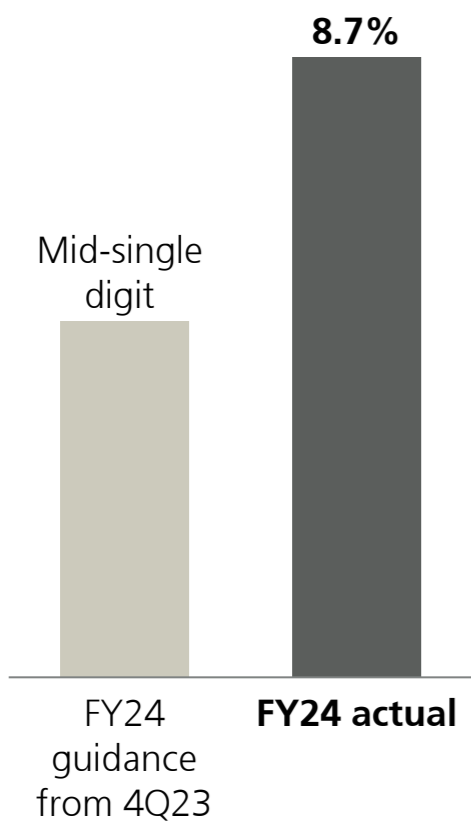


**UBS**

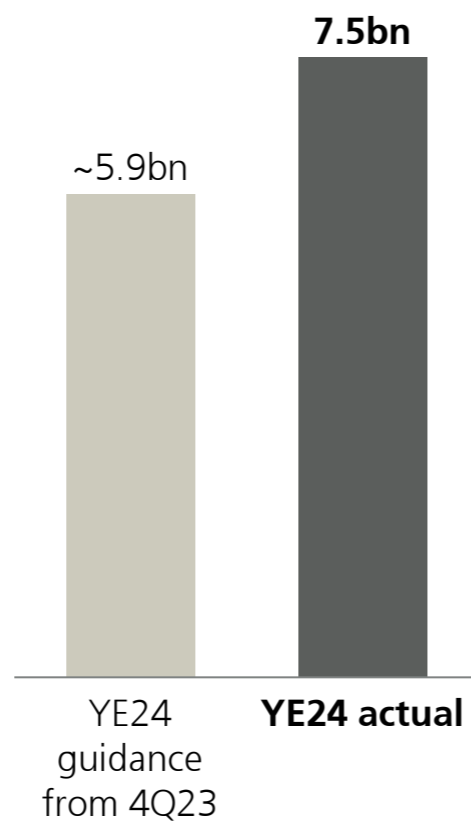
Refer to slide 37 and 38 for details on underlying results

# Strong execution in 2024, delivering ahead of plan

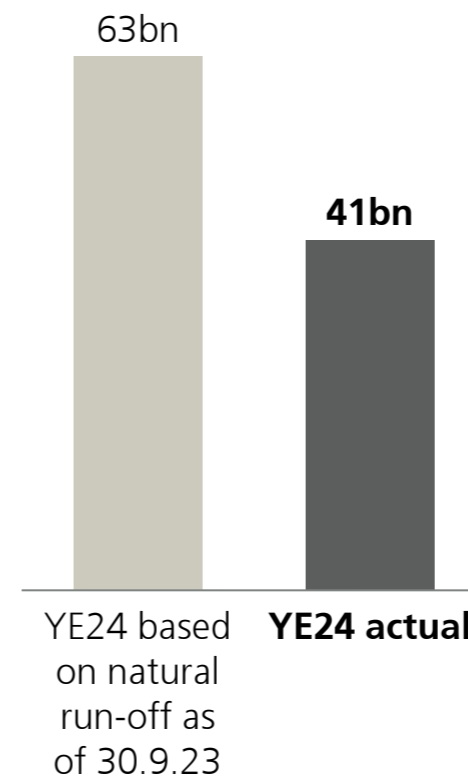
Underlying RoCET1



Cumulative gross cost saves



Non-core and Legacy RWA



CET1 capital ratio



# 2024 key messages

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## **Delivered strong full-year financial performance**

Net profit 5.1bn  
Underlying profit before tax 8.8bn  
Underlying RoCET1 8.7%

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## **Franchise strength continues to drive client momentum**

Group invested assets 6.1trn, +7% YoY, GWM NNA 97bn, AM NNM 45bn, IB underlying revenues +23% YoY, CHF >70bn loans granted or renewed to Swiss clients

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## **On track with integration as we continue to reduce execution risk**

Successfully completed Luxembourg, Hong Kong, Singapore and Japan client account migrations in 4Q, NCL RWA (52%) since 2Q23

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## **Maintained strong capital position and a balance sheet for all seasons**

CET1 capital ratio of 14.3%, executed USD 1bn of buybacks, USD 0.90 dividend per share (+29% YoY) to be proposed

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## **Investing in our global, diversified model to drive long-term growth**

Reorganized and investing in GWM Americas and AM to improve operating leverage and profitability, deploying Group-wide GenAI solutions to drive efficiency and growth

# Investor update

Group

# Executing on our proven strategy to deliver for all stakeholders

## Balance sheet for all seasons

- Balance sheet for all seasons and strong capital position
- Disciplined risk management and resource usage with focus on sustainable growth in asset gathering businesses
- Capital efficient business model with attractive long-term returns

## Outstanding client franchises and capabilities

- The largest truly global wealth manager and the leading bank in Switzerland
- Portfolio of leading franchises in Asset Management and the Investment Bank
- Positioned to grow in the largest and fastest growing wealth markets

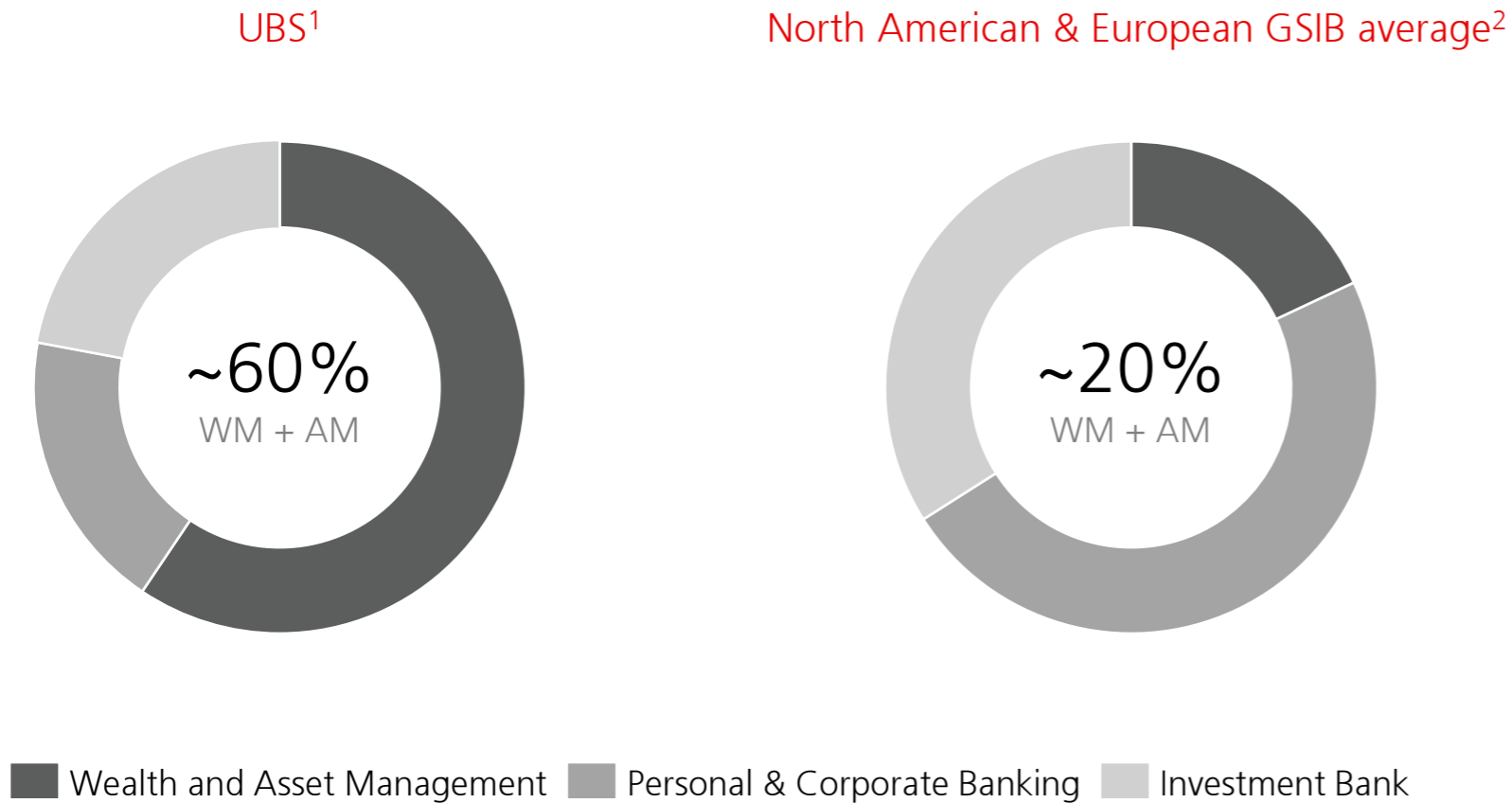
## Strong culture

- Collaborate as one UBS to deliver integrated coverage for clients
- Continuing to innovate and invest for the future
- A place where the best talent is proud to work

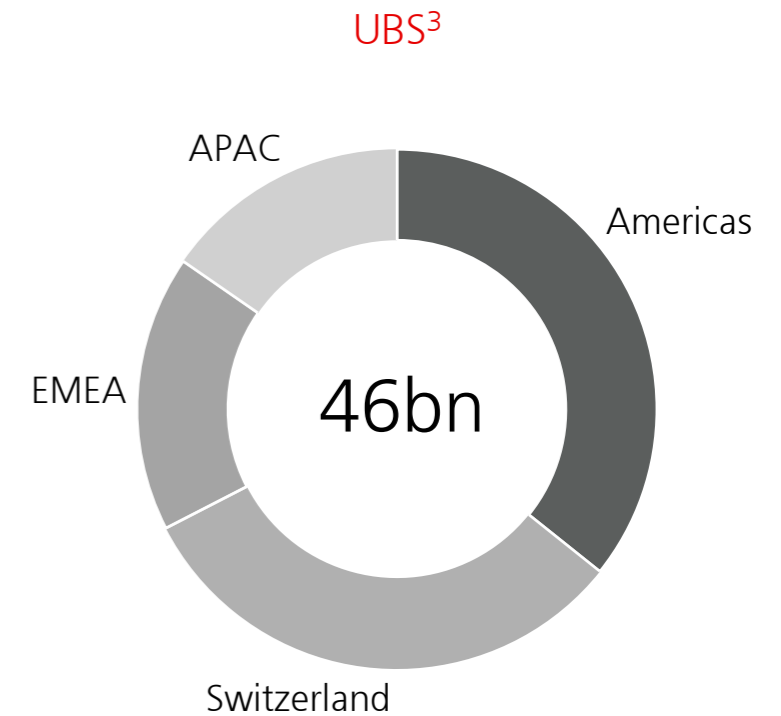


# Unique globally diversified model focused on asset gathering businesses

Revenue mix by business vs North American and European GSIBs



Revenue mix by region



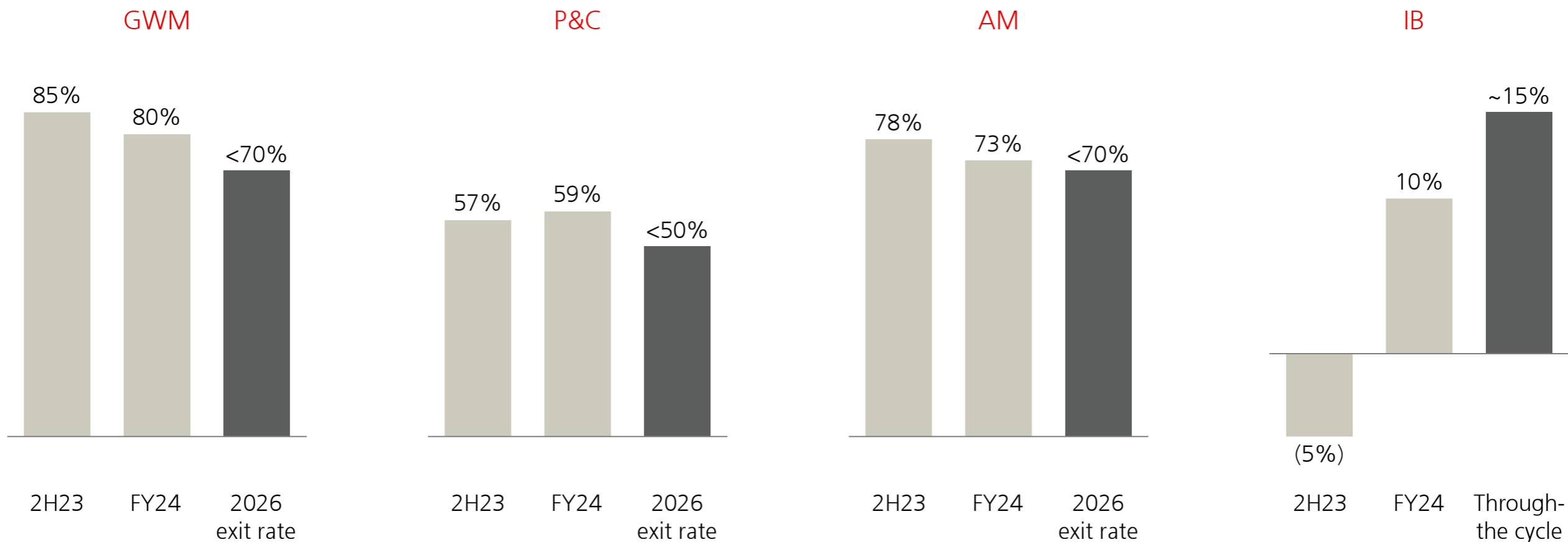
# On track to substantially complete integration by end-2026



# On track to deliver on our cost and profitability ambitions in our core businesses

Underlying cost / income ratio

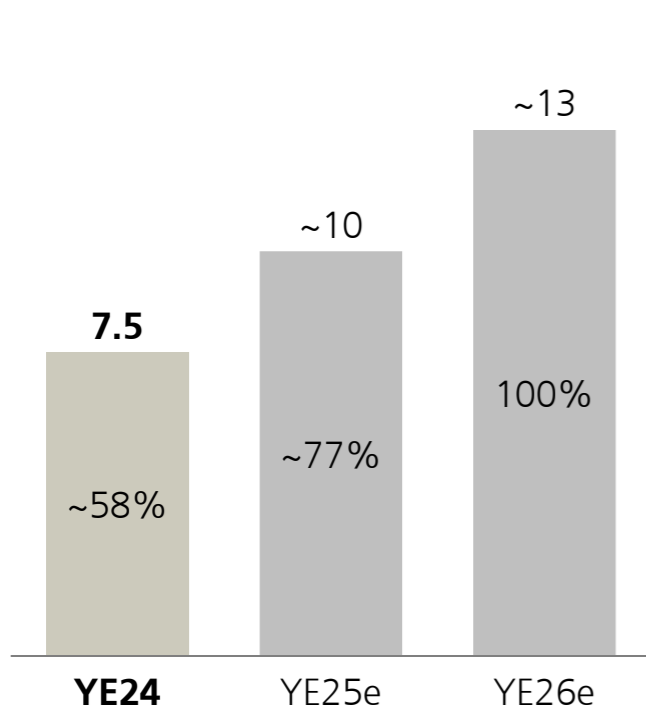
Underlying RoAE



# Achieved 58% of gross cost save ambition, on track to ~13bn by year-end 2026

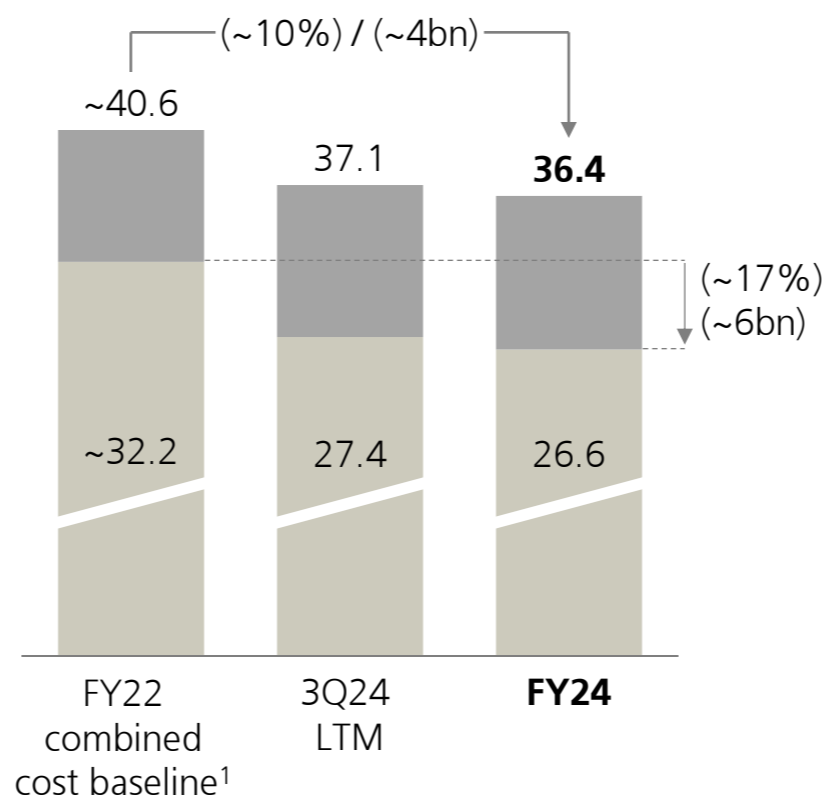
## Cumulative annualized exit rate gross cost reductions

USD bn / % of expected cumulative total



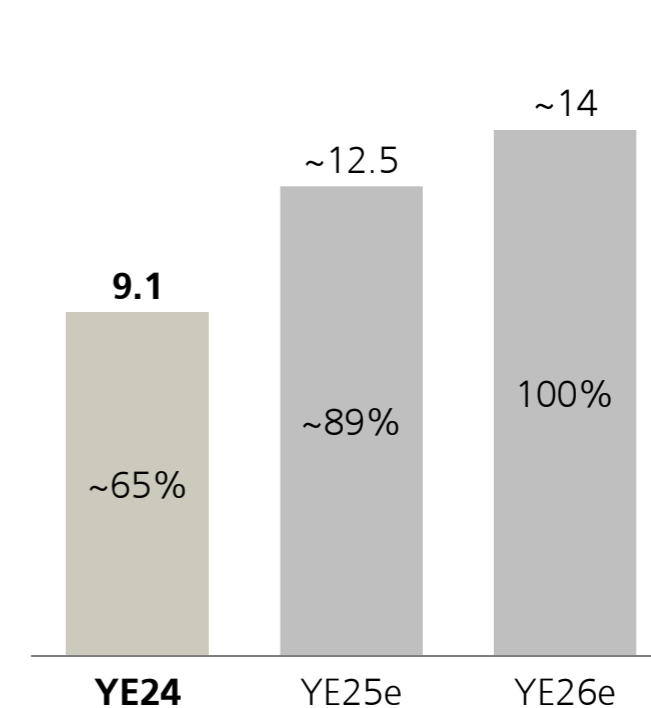
## Underlying operating expenses

USD bn



## Cumulative integration-related expenses<sup>2</sup>

USD bn / % of expected cumulative total

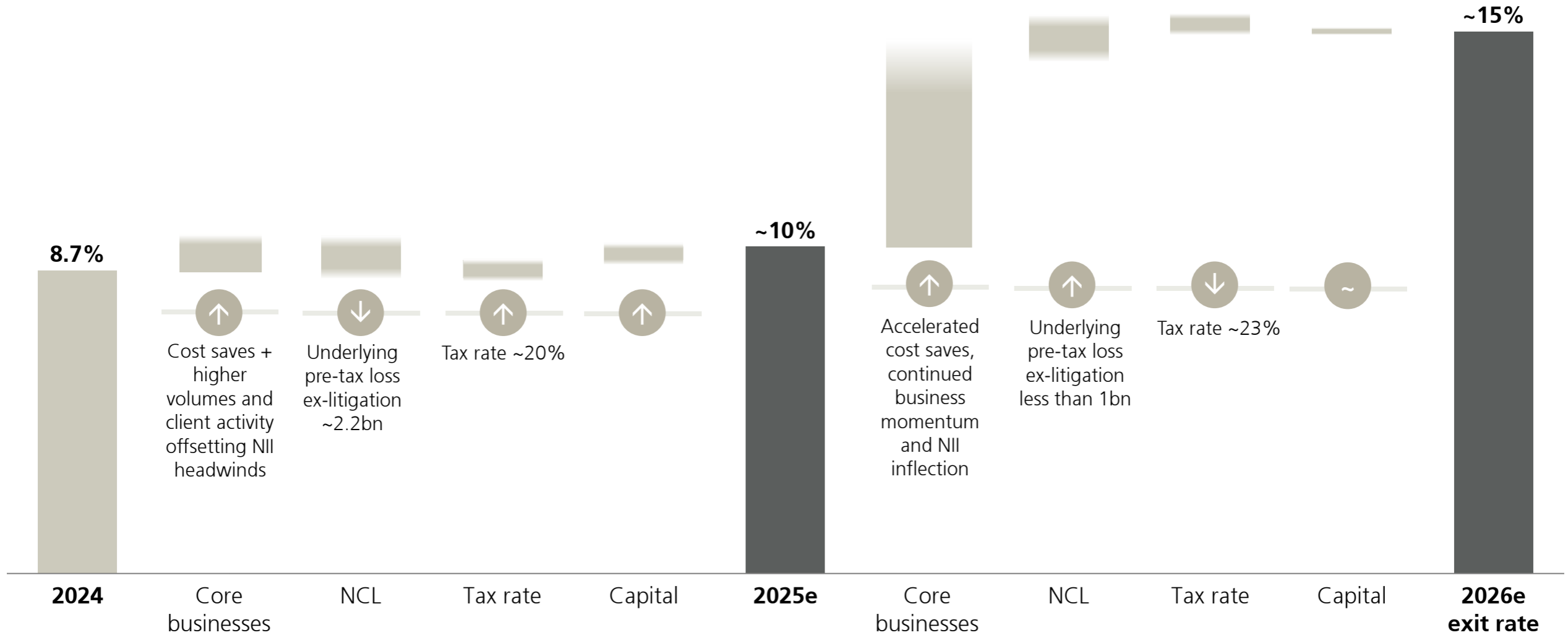


■ Excl. litigation, variable- and FA-compensation

# Growth in core business profitability to drive returns

## Underlying RoCET1

Illustrative

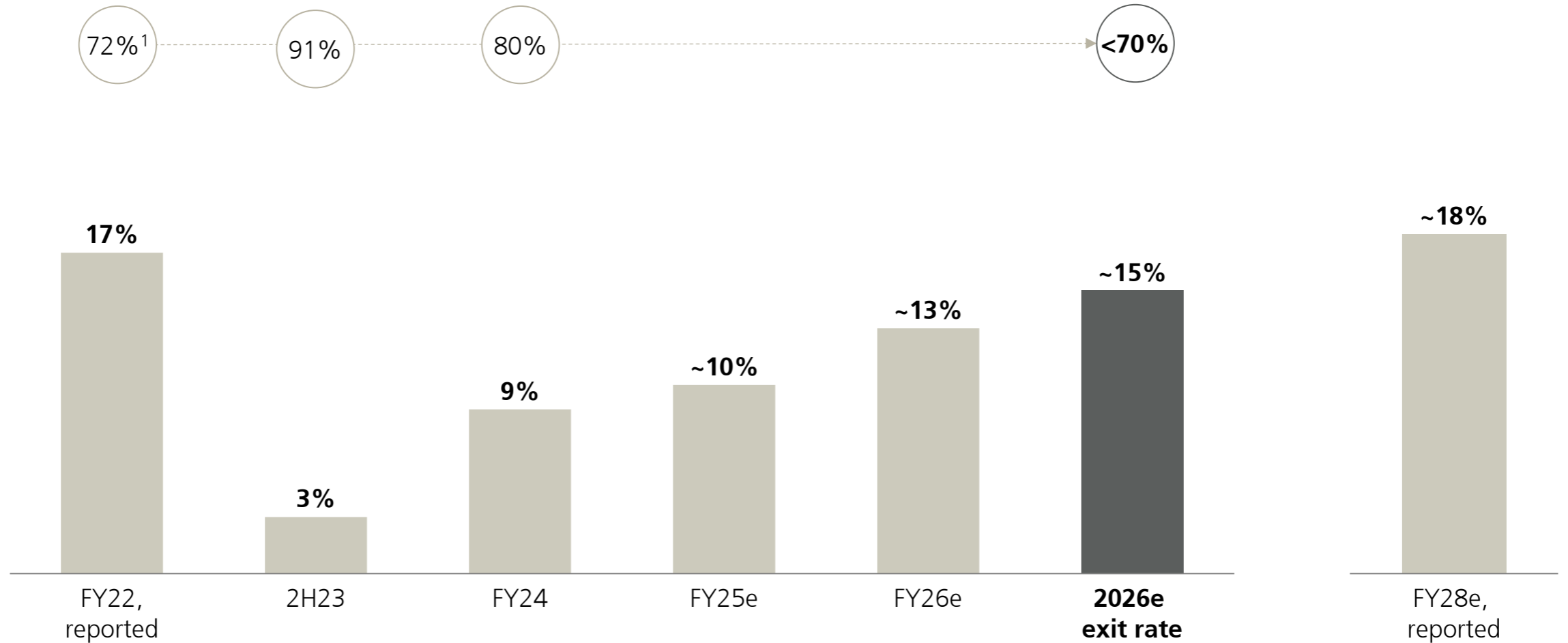


# Rebuilding profitability and positioning for sustainable growth post-integration

## Group underlying return on CET1 capital

Illustrative

Underlying  
cost / income  
ratio



# Reiterating our financial targets and long-term ambitions

## Financial

targets

**~15%**

Underlying RoCET1  
2026 exit rate

**<70%**

Underlying cost / income  
ratio 2026 exit rate

## Capital

guidance

**~14%**

CET1 capital ratio

**>4.0%**

CET1 leverage ratio

## Ambitions

long-term

**~18%**

RoCET1, reported  
by 2028

**>5trn**

GWM invested assets  
by 2028

# Investor update

Business divisions

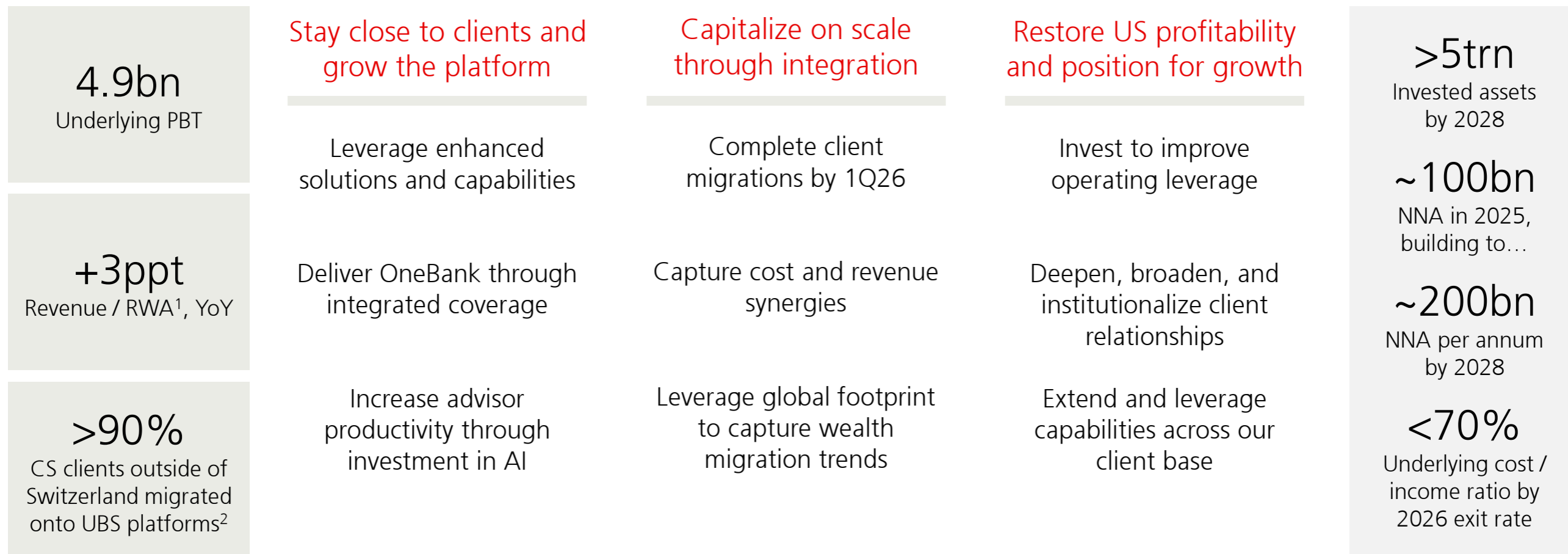


# GWM – Capitalizing on integration and growing the platform

Select 2024 achievements

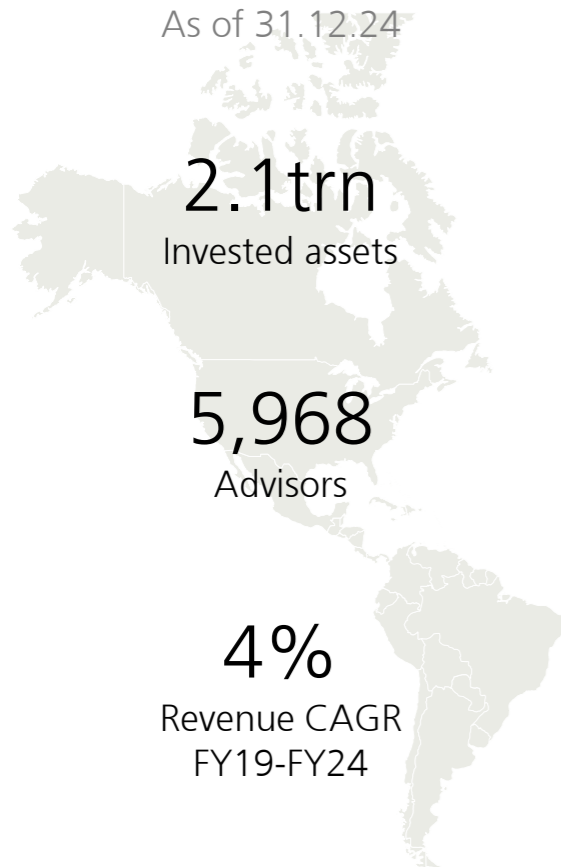
2025-2026 priorities

Ambitions

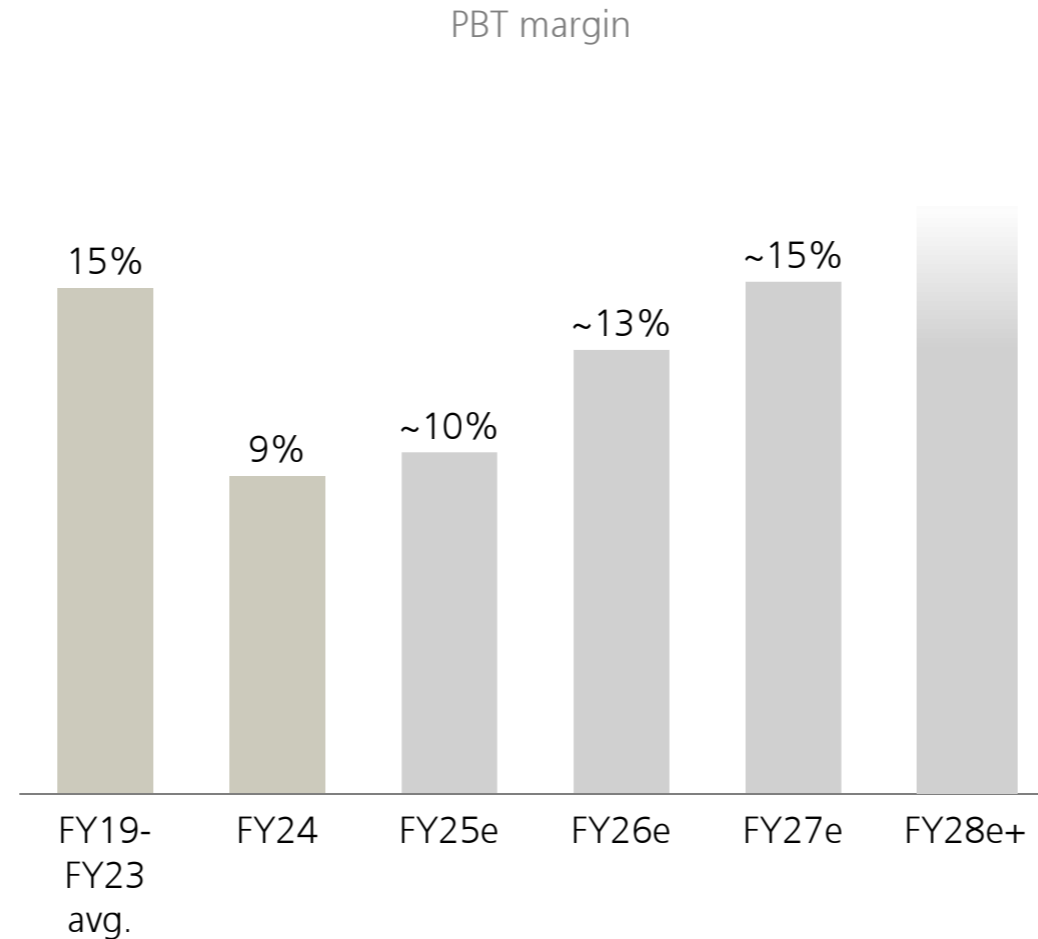


# GWM Americas – Strong franchise with upside on profitability

Strong client franchise supported by advice-led solutions



Taking action to improve operating leverage and profit sustainability



Key levers

- 1 Build on strong positioning with UHNW and Family Offices
- 2 Drive targeted growth in HNW and Core Affluent
- 3 Continuing to build banking infrastructure
- 4 Streamlined and strategically aligned structure to drive growth
- 5 Improve ROI in technology while investing in platforms and feeder channels

# P&C – A core pillar of our strategy and reliable partner to the Swiss economy

Select 2024 achievements

2025-2026 priorities

Ambitions

CHF 2.7bn  
Underlying PBT

>CHF 70bn  
Loans granted or renewed to Swiss clients<sup>2</sup>

#1  
Best Bank in Switzerland<sup>3</sup>

Stay close to our clients

Continue providing CHF ~350bn of credit in our home market<sup>1</sup>

Seamless client migration

Expand our digital lead

Go-to bank for entrepreneurs

Capitalize on integration benefits

Opportunities from enhanced offering

Remove remaining duplications front-to-back

Capture cost synergies

Drive productivity and efficiency

Optimize risk-adjusted returns

Dynamic balance sheet management

Deploy AI for top-line growth and efficiency

~19%  
Underlying RoAE, medium term

<50%  
Underlying cost / income ratio by 2026 exit rate



<sup>1</sup> Gross loans in P&C and GWM Switzerland, subject to macro-economic and market conditions; <sup>2</sup> Loans to private clients, corporates and public institutions in P&C and GWM Switzerland; <sup>3</sup> Euromoney and the Banker / the FT, 2024

# AM – Driving focused growth and improving operating leverage

Select 2024 achievements

2025-2026 priorities

Ambition

45bn  
NNM

Deliver differentiated and scalable offering

Capture alternatives growth opportunity

Drive efficiencies and transform the platform

Further scale SMA and Partnership Solutions offerings

Unlock benefits from Unified Global Alternatives (UGA)

Complete CS portfolio migrations

286bn AuM<sup>1</sup>  
In newly launched UGA unit

Build on leading Indexed & ETF and CIG<sup>2</sup> capabilities

Deliver enhanced offering to meet increasing client demand

Rationalize investment offering

<70%  
Underlying cost / income ratio by 2026 exit rate

11  
Non-strategic divestments since CS acquisition

Build on China onshore presence

Provide GPs with single point of access to full distribution power of UBS

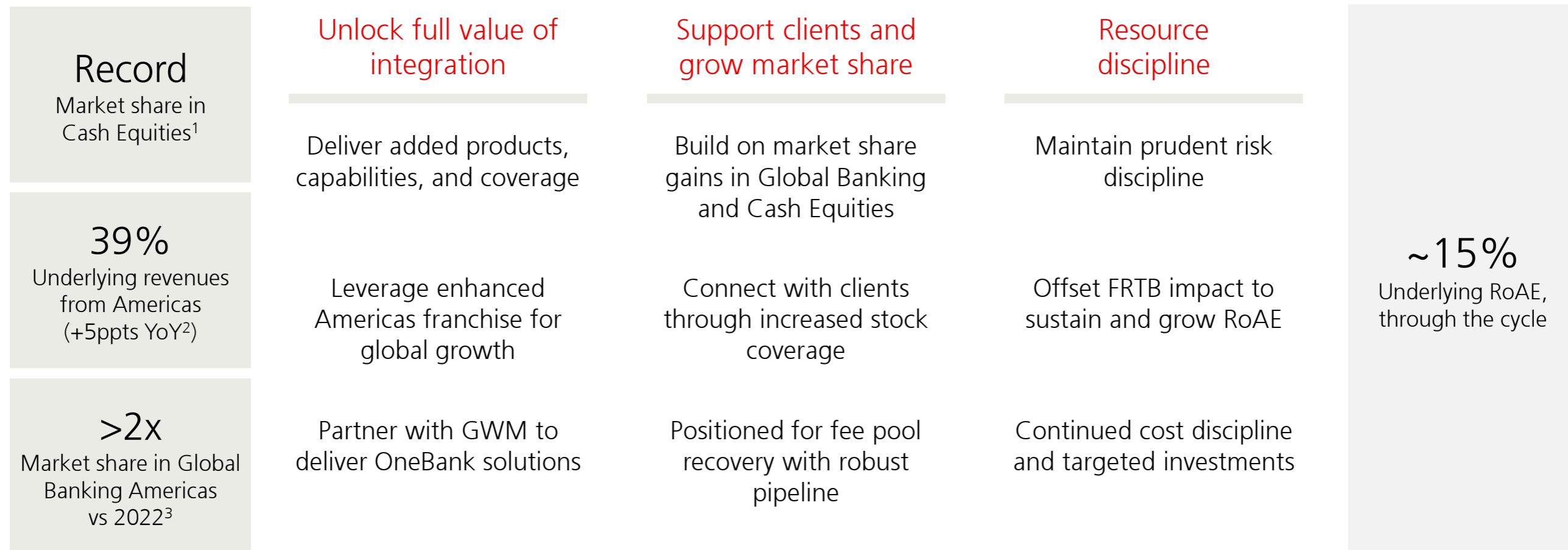
Transform front-to-back model and upgrade technology

# IB – Integration complete, unlocking opportunities for long-term value

Select 2024 achievements

2025-2026 priorities

Ambition



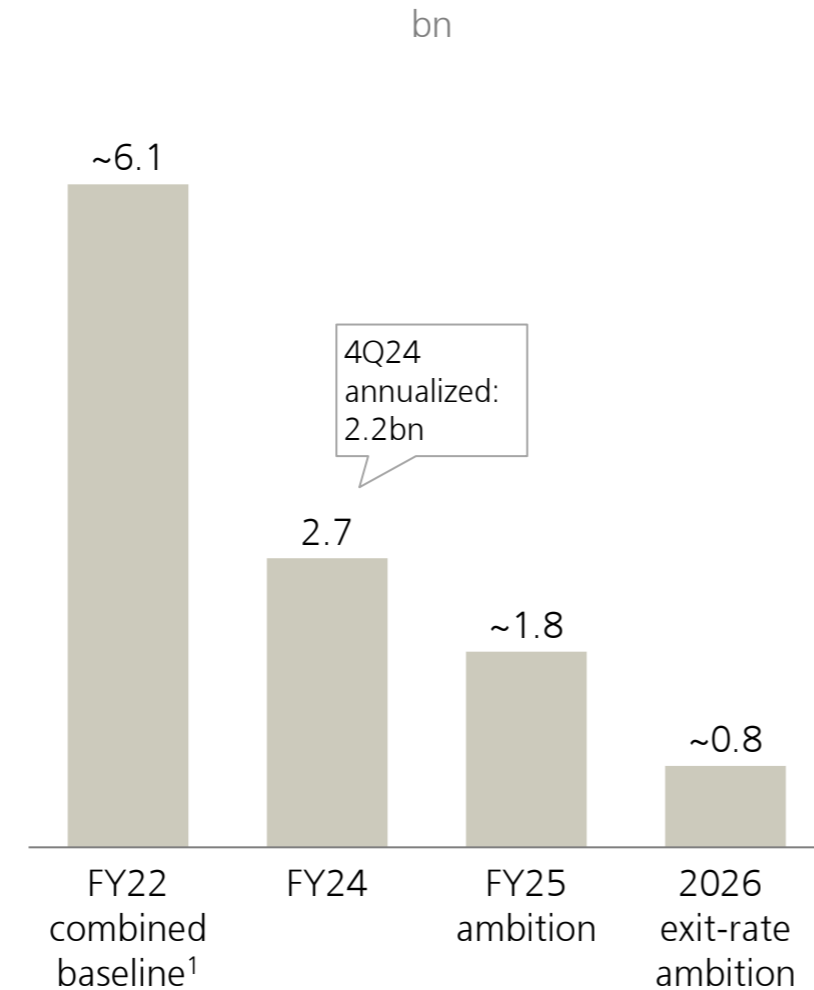
# NCL – Run-down well ahead of schedule

## Reducing complexity

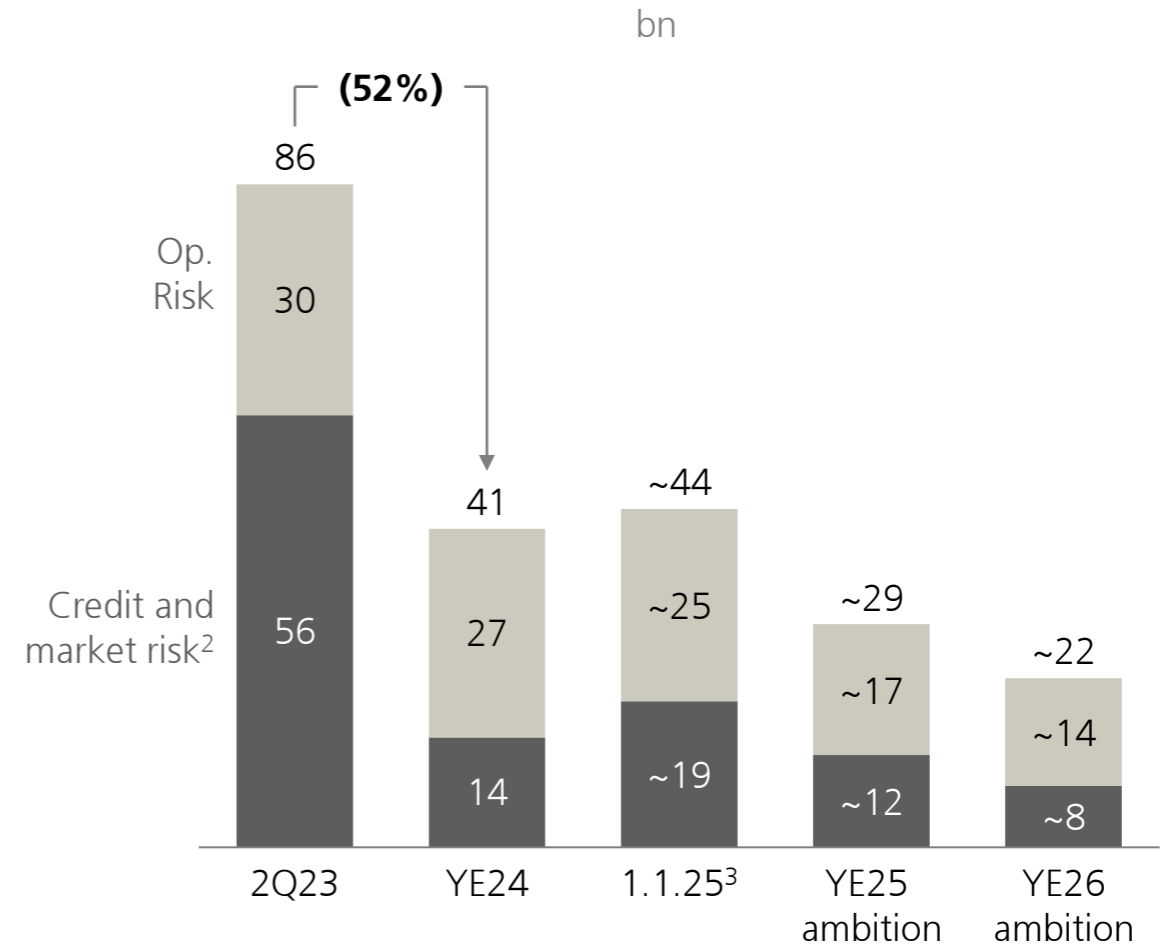
**66%**  
books closed  
since June 2023  
Target: >95% by YE26

**42%**  
IT apps decommissioned  
since June 2023  
Target: 100% by YE26

## Underlying operating expenses excl. litigation



## Risk-weighted assets





# Group balance sheet

# Disciplined management of capital, liquidity and funding

4Q24

14.3%

Group  
CET1 capital ratio

13.5%

Parent bank  
CET1 capital ratio<sup>1</sup>

185bn

Total loss  
absorbing capacity

188%

Liquidity  
coverage ratio

126%

Net stable  
funding ratio

Up to 1bn

Funding cost efficiencies  
on track

## Capital

- Group CET1 ratio to remain ~14%, total going concern to increase to ~18% by 2029
- 13bn of capital repatriated in 4Q24 to UBS AG; 7bn from Credit Suisse International and 6bn from UBS Americas Holding LLC

## Liquidity

- Expect LCR to be below our 4Q24 level, reflecting efficiencies and reduced execution risk

## Funding

- Expect to be net negative issuer of HoldCo in 2025
- Expect to maintain our funding presence in OpCo and Covered Bond markets

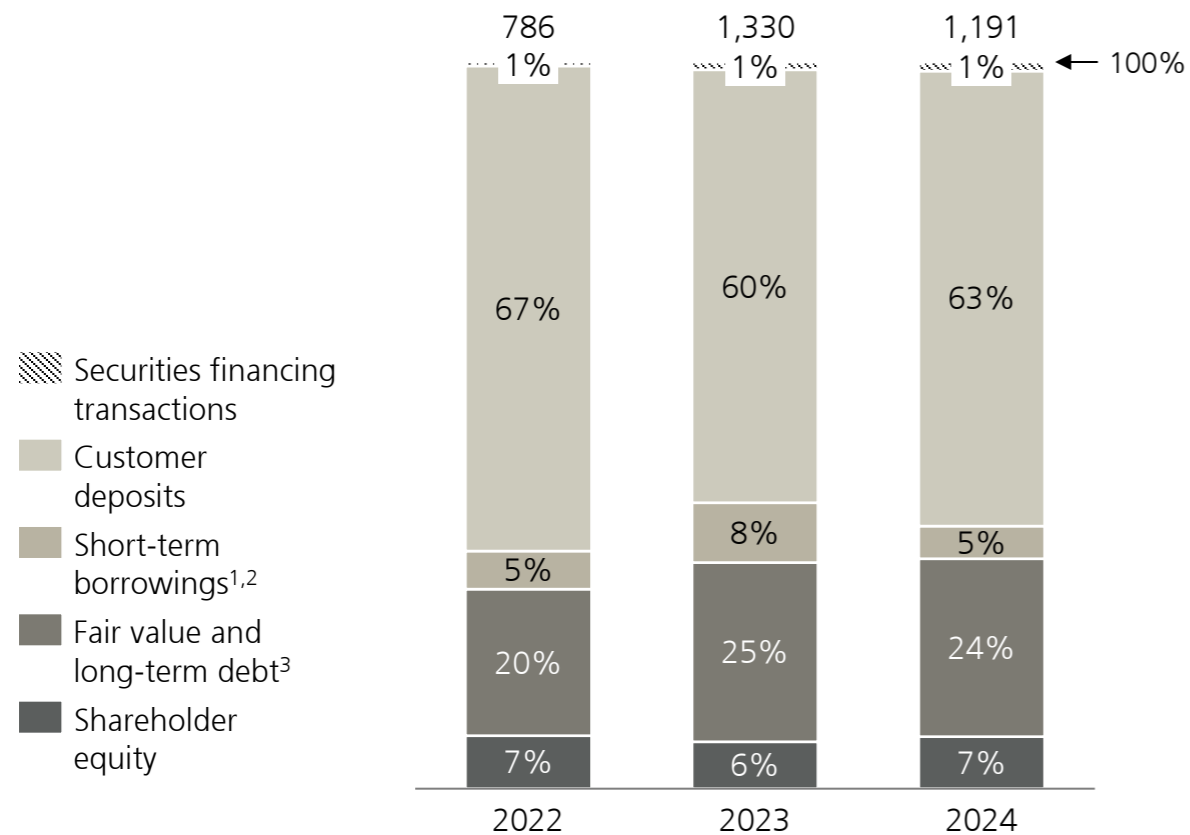




# Funding overview

## Group funding

bn



4Q24, QoQ

85bn

shareholder equity

- (1.9bn), mainly driven by total comprehensive income attributable to shareholders of (1.9bn), including net profit of 0.8bn and OCI of (2.6bn)

346bn

debt

- Of which short-term debt 54bn
- Of which long-term debt: 292bn

746bn

customer deposits

- GWM deposits (11.8bn) as negative FX effects, more than offset net new deposits of +2.7bn
- P&C deposits in CHF +1.8bn with 0.4bn net new deposits
- Coverage ratio at 129%



UBS

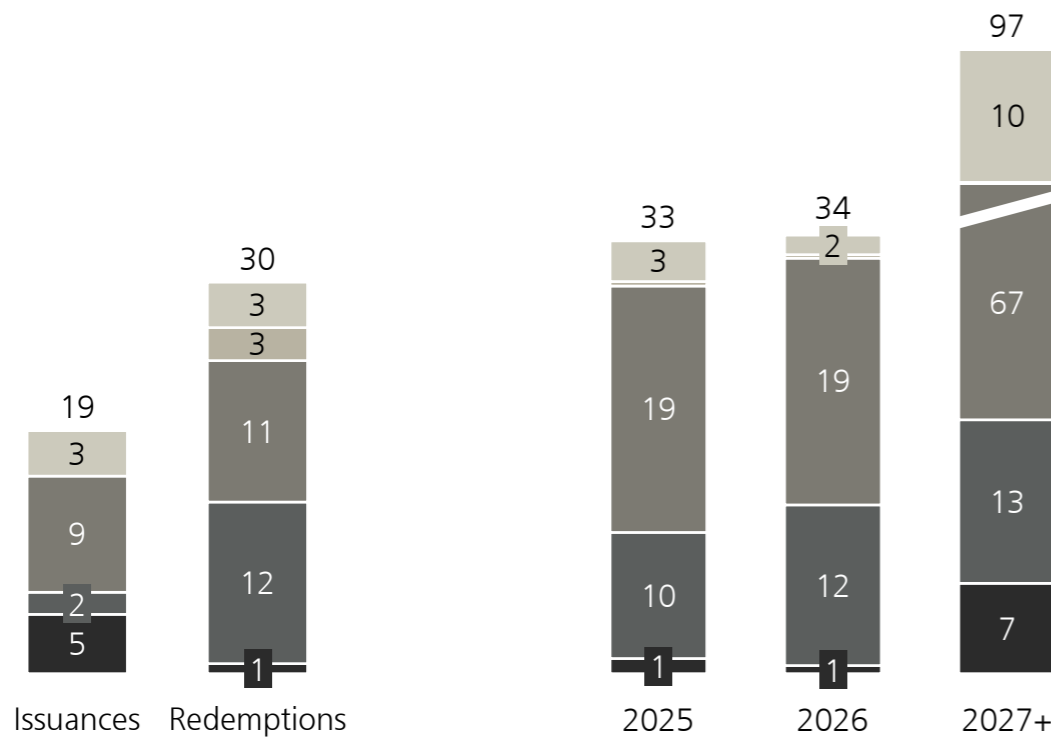
<sup>1</sup> Consists of short-term debt issued measured at amortized cost and amounts due to banks, which includes amounts due to central banks <sup>2</sup> The classification of debt issued measured at amortized cost into short-term and long-term is based on original contractual maturity and therefore long-term debt also includes debt with a remaining time to maturity of less than one year. This classification does not consider any early redemption features <sup>3</sup> Debt issued designated at fair value and long-term debt issued at amortized cost

# Capital markets issuances and redemptions

## Issuances and redemptions<sup>1</sup>

USD bn

2024



## Upcoming maturities and first calls<sup>1,2</sup>

USD bn

## Issuances FY24+2025 year-to-date

As of 4.2.25

AT1	HoldCo	Covered Bonds	OpCo
USD 2.5bn SGD 1.3bn	USD 7.3bn EUR 1.3bn CHF 0.3bn	CHF 0.6bn EUR 3.8bn	USD 1.3bn EUR 1.5bn JPY 20.0bn

## 2025 funding plan

We manage our funding resources prudently and opportunistically, assessing available market options across all currencies as we maintain a balance sheet for all seasons

- USD 1.5bn AT1 issued in 3Q24 as part of our 2025 funding plan; for the remainder of the year, we expect AT1 issuances to broadly match any potential call
- Targeting HoldCo<sup>3</sup> reduction to around 90bn by end-2025
- Maintain optionality with opportunistic access to OpCo and Covered Bond markets

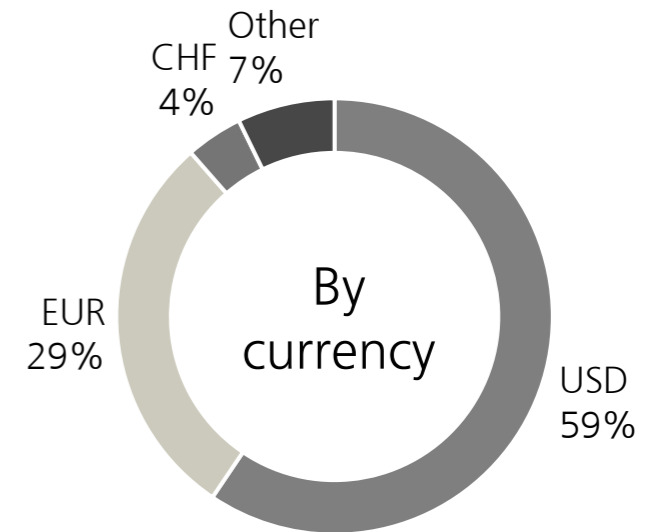
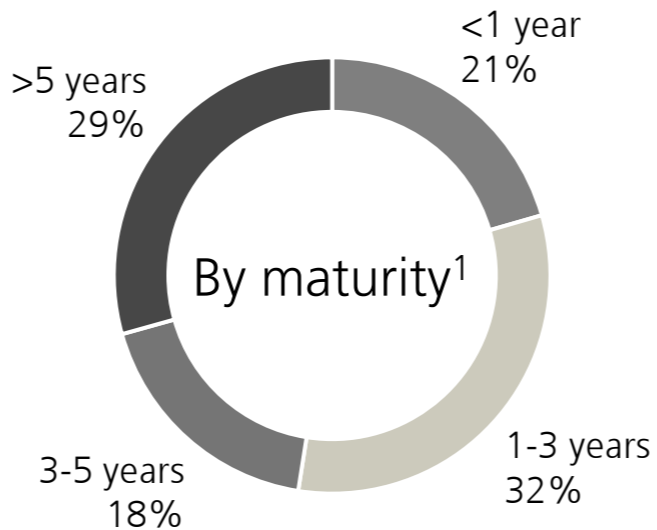
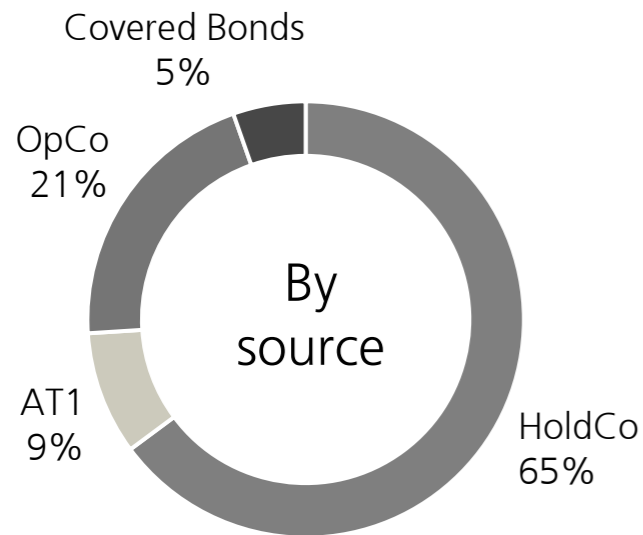
■ AT1 ■ T2 ■ Senior bonds (HoldCo) ■ Senior bonds (OpCo) ■ Covered bonds

# Long-term wholesale funding diversification

## Group funding

4Q24

Total long-term wholesale funding: 163bn



# Liquidity

## Liquidity coverage ratio<sup>1,2</sup>

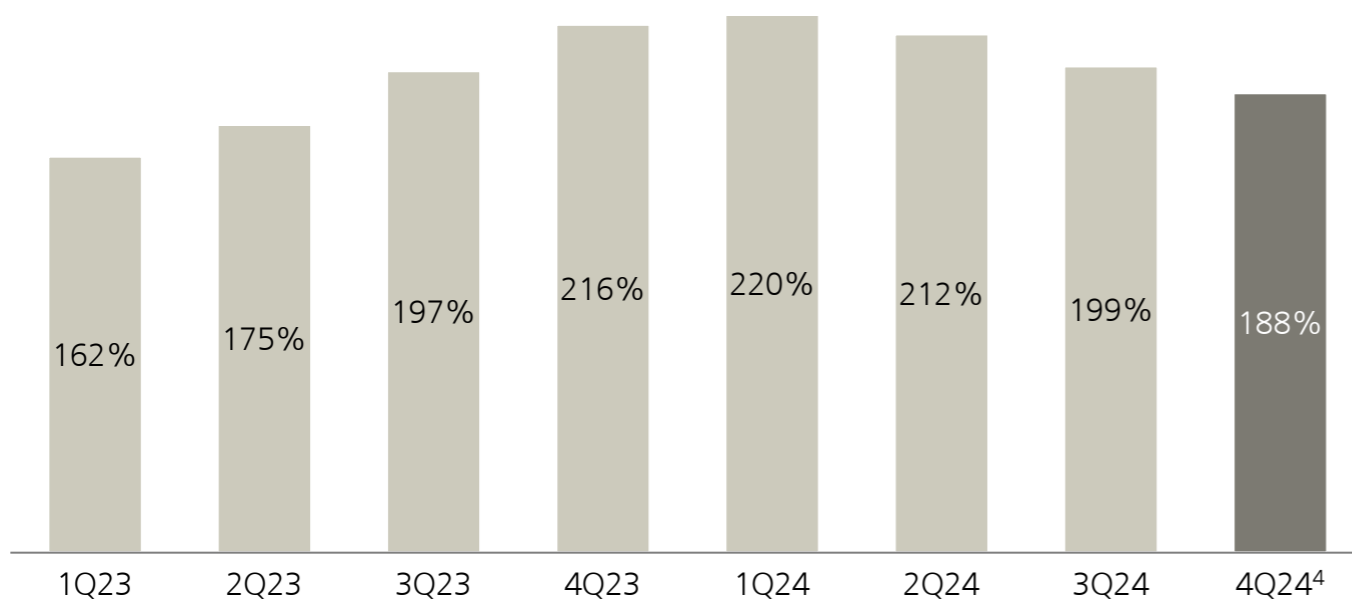
quarterly averages

Average high-quality liquid assets, bn

230      257      368      416      423      378      361      332

Net cash outflows<sup>3</sup>, bn

142      145      187      193      192      179      181      176



- Balance efficiency with resiliency and safety
- Expect to operate at below 4Q24 level going forward, reflecting continued efforts to manage towards a more efficient funding structure and reduced uncertainties associated with execution risk

- Higher LCR compared to pre-acquisition levels, driven by TBTF and conservative approach during early integration
  - Wind-down of NCL, together with reduced funding requirements from the business divisions increased our liquidity surplus
  - More stringent TBTF requirements that took effect in 2024 and phased-in throughout the year resulted in higher levels versus pre-acquisition



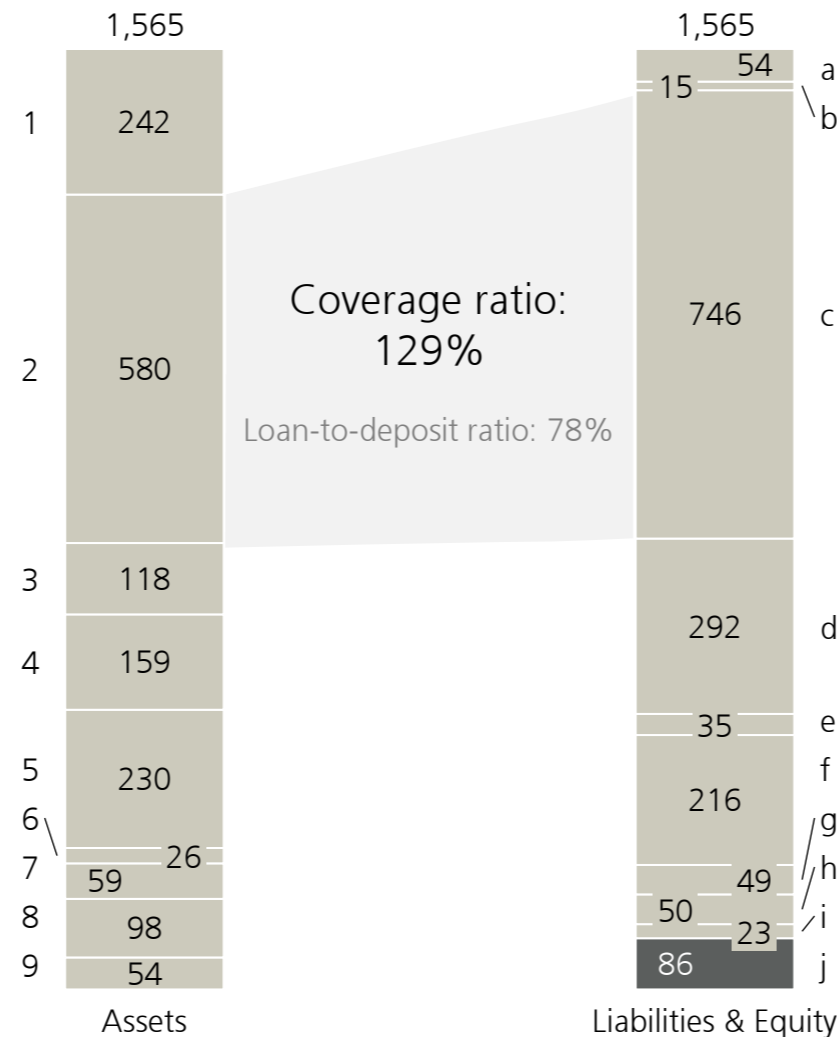
# Appendix

Group balance sheet and credit quality

# Balance sheet

For the quarter-end 4Q24

1. Cash and balances at central banks
2. Loans and advances to customers
3. Securities financing transactions at amortized cost
4. Trading assets
5. Derivatives and cash collateral receivables on derivative instruments
6. Brokerage receivables
7. Other financial assets measured at amortized cost
8. Other financial assets measured at fair value<sup>1</sup>
9. Non-financial assets



- a. Short-term borrowings<sup>2,3</sup>
- b. Securities financing transactions at amortized cost
- c. Customer deposits
- d. Debt issued designated at fair value and long-term debt issued measured at amortized cost<sup>3</sup>
- e. Trading liabilities
- f. Derivatives and cash collateral payables on derivative instruments
- g. Brokerage payables
- h. Other financial liabilities
- i. Non-financial liabilities
- j. Equity



As per quarter end; Refer to the "Balance sheet" section of the 4Q24 report for more information; **1** Consists of financial assets at fair value not held for trading and financial assets measured at fair value through other comprehensive income; **2** Consists of short-term debt issued measured at amortized cost and amounts due to banks, which includes amounts due to central banks; **3** The classification of debt issued measured at amortized cost into short-term and long-term is based on original contractual maturity and therefore long-term debt also includes debt with a remaining time to maturity of less than one year. This classification does not consider any early redemption features

# A balance sheet for all seasons as a key pillar of our strategy

USD bn, except where indicated

	4Q24	3Q24	4Q23	QoQ	YoY
<b>Total assets</b>	<b>1,565</b>	1,624	1,717	(4%)	(9%)
o/w: Cash and balances at central banks	223	243	314	(8%)	(29%)
o/w: Lending assets <sup>1</sup>	599	638	661	(6%)	(9%)
o/w: Fair value assets <sup>2</sup>	476	494	479	(4%)	(1%)
<b>Total liabilities</b>	<b>1,479</b>	1,536	1,631	(4%)	(9%)
o/w: Fair value and long-term debt	292	306	328	(5%)	(11%)
o/w: Short-term borrowings	54	62	109	(13%)	(51%)
o/w: Customer deposits	746	776	792	(4%)	(6%)
<b>Total equity</b>	<b>86</b>	88	86	(2%)	(1%)
Tangible equity	78	80	78	(2%)	0%
Tangible book value per share (USD)	24.63	25.10	24.34	(2%)	+1%
<b>Credit risk</b>					
Cost of credit risk <sup>3</sup>	15bps	8bps	8bps	+7bps	+6bps
Credit-impaired lending assets as a % of total <sup>1,4</sup>	1.0%	0.9%	0.8%	0.0pp	+0.2pp

## 4Q24 vs. 3Q24

- Lending assets 599bn, (39bn), primarily reflecting currency effects of (31bn) and negative net new loans in P&C
- Deposits 746bn, (30bn), primarily reflecting currency effects

USD bn, except where indicated

	4Q24	3Q24	4Q23	QoQ	YoY
<b>Regulatory capital</b>					
CET1 capital	71.4	74.2	78.0	(4%)	(9%)
AT1 capital	16.4	16.8	13.9	(3%)	+18%
TLAC	185.4	194.9	199.0	(5%)	(7%)
RWA	499	519	547	(4%)	(9%)
LRD	1,519	1,608	1,695	(6%)	(10%)
CET1 capital ratio (%)	14.3%	14.3%	14.3%	+3bps	+4bps
CET1 leverage ratio (%)	4.7%	4.6%	4.6%	+8bps	+10bps
<b>Liquidity and funding</b>					
Liquidity coverage ratio (% , average)	188%	199%	216%	(11pp)	(27pp)
Net stable funding ratio (%)	126%	127%	125%	(1pp)	+1pp

## 4Q24 vs. 3Q24

- CET1 capital ratio of 14.3%, flat QoQ
- Maintained strong liquidity position with average LCR of 188% and 332bn of high-quality liquid assets



<sup>1</sup> Consists of Loans and advances to customers and Amounts due from banks; <sup>2</sup> Level 3 assets account for less than 1% of our total balance sheet; <sup>3</sup> CLE (annualized) / average lending assets, gross; <sup>4</sup> Stage 3 and purchased credit impaired-lending assets / total lending assets, gross

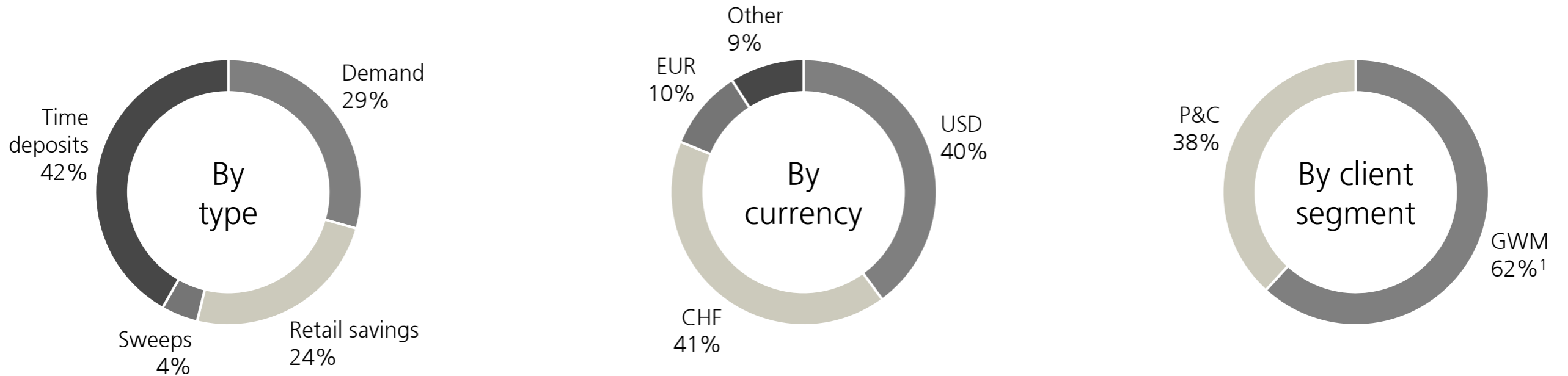
# Deposits

4Q24 data will be published as part of the 2024 Annual Report on March 17, 2025

## A well diversified deposit base

3Q24

Total deposits: 776bn



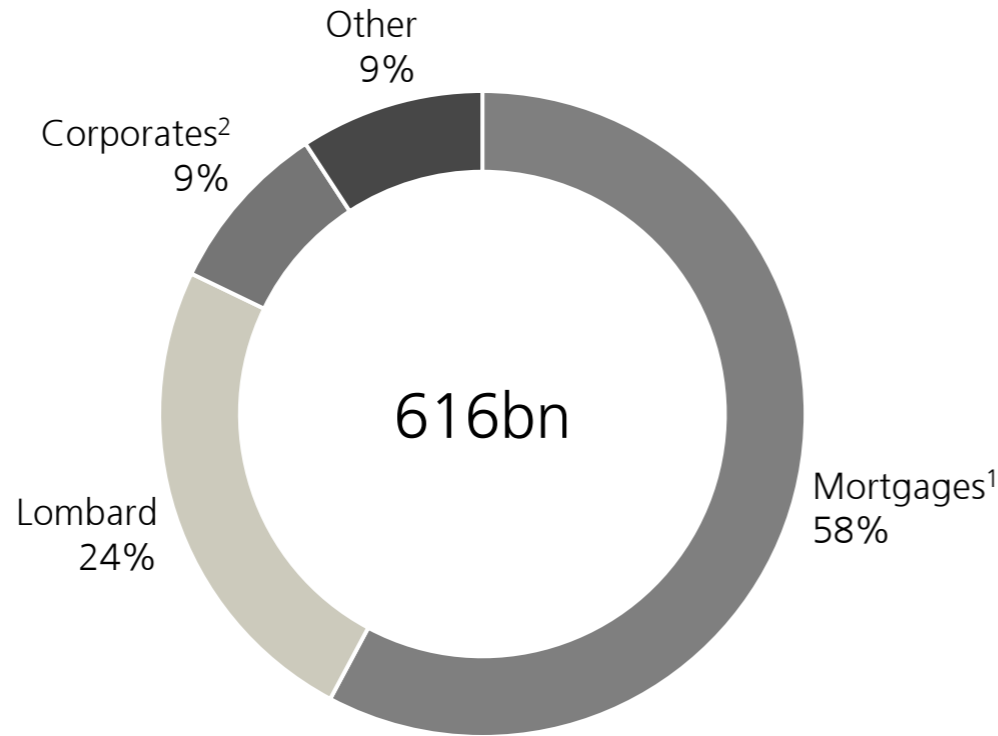


# High-quality loan portfolio

4Q24 data will be published as part of the 2024 Annual Report on March 17, 2025

## Loans and advances to customers

On-balance sheet, 3Q24



### **Mortgages<sup>1</sup>: 356bn**, ~50% LTV

- > Swiss mortgages make up the majority of the portfolio

### **Lombard: 150bn**

- > Fully collateralized, with daily monitoring of margin requirements

### **Corporates: 53bn**

- > 30bn large corporate clients
- > 24bn SME clients

### **Other: 58bn**

- > 8bn ship/aircraft financing
- > 4bn commodity trade finance

# Credit loss expense / (release) and credit-impaired exposures

## Credit loss expense / (release)<sup>1</sup>

USD m

	4Q23	1Q24	2Q24	3Q24	4Q24
GWM	(8)	(3)	(1)	2	(14)
P&C	85	44	103	83	175
IB	48	32	(6)	9	63
NCL	15	36	(1)	28	6
Other <sup>3</sup>	(3)	(2)	0	0	0
<b>Total</b>	<b>136</b>	<b>106</b>	<b>95</b>	<b>121</b>	<b>229</b>

## Total credit-impaired exposure, gross (stage 3/PCI)<sup>1,2</sup>

USD bn

	4Q23	1Q24	2Q24	3Q24	4Q24
GWM	1,662	1,095	1,373	1,442	1,397
P&C	3,066	3,425	3,325	3,695	3,714
IB	469	642	491	398	595
NCL	1,169	1,708	1,086	1,098	930
Other <sup>3</sup>	1	0	0	0	0
<b>Total</b>	<b>6,367</b>	<b>6,871</b>	<b>6,275</b>	<b>6,633</b>	<b>6,637</b>



<sup>1</sup> Certain prior-period figures updated as per restated historical segment-level financial data published in the UBS Group first quarter 2024 report, reflecting the changes to the Group's segment financial reporting; <sup>2</sup> Certain prior period figures have been revised. Refer to "Note 2 Accounting for the acquisition of the Credit Suisse Group" in the "Consolidated financial statements" section of the UBS Group second quarter 2024 report; <sup>3</sup> Other includes UBS Asset Management and Group Functions

# UBS Group AG capital requirements and eligibility criteria

## Group consolidated requirements

Going concern	RWA	LRD	Gone concern	RWA	LRD
Minimum capital	4.50%	1.50%	Minimum gone-concern <sup>1</sup>	10.73%	3.75%
Buffer capital	5.50%	2.00%	o/w additional requirement for market share and LRD	1.08%	0.38%
Countercyclical buffer	0.52%				
Minimum CET1 capital	10.52%	3.50%			
Maximum additional tier 1 capital	4.30%	1.50%			
Total going concern	14.82%	5.00%			
o/w additional requirement for market share and LRD	1.44%	0.50%			

## Grandfathering rules

Any going concern-eligible capital above the minimum requirement can be counted towards the gone concern, subject to re-classification

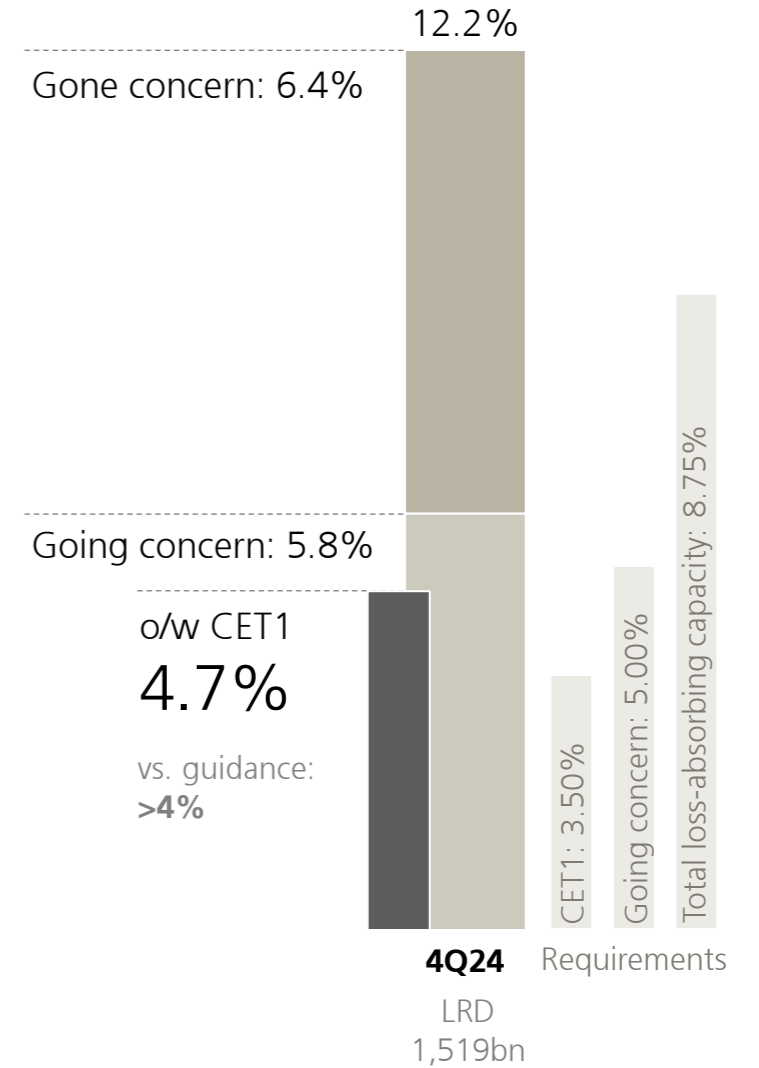
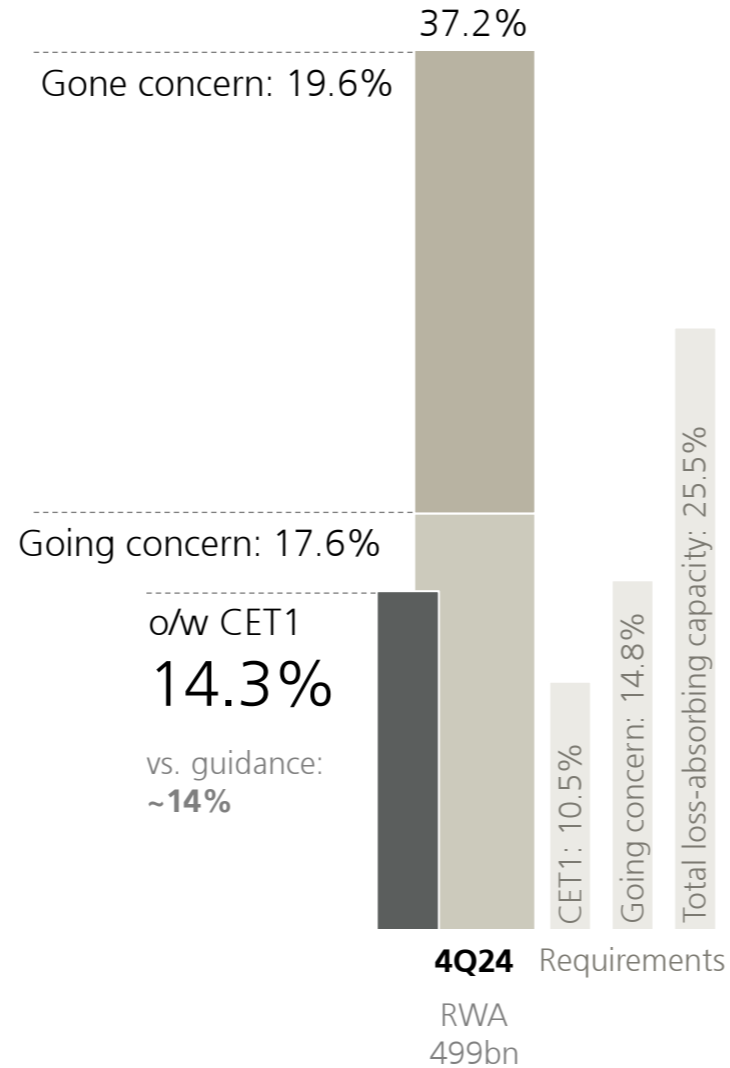
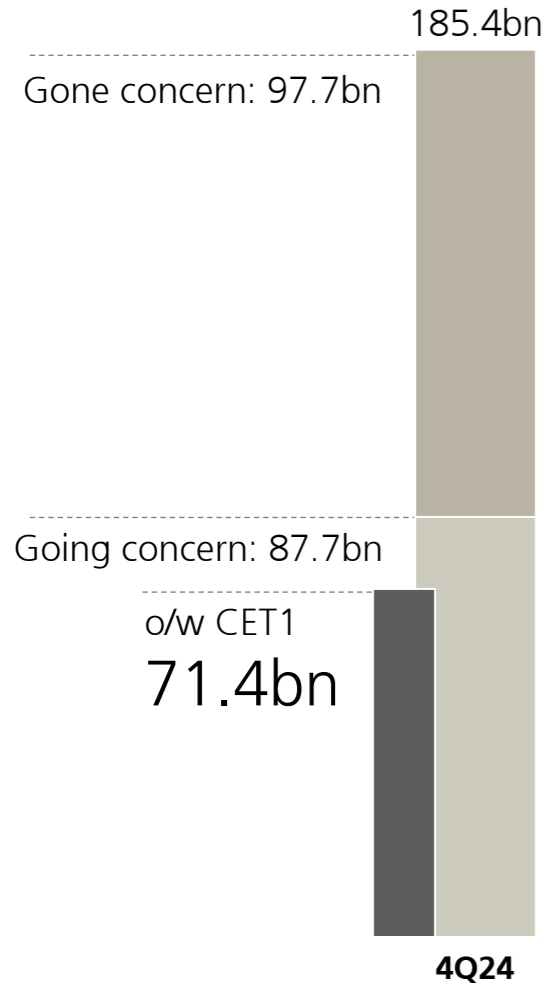
Low-trigger AT1s are available to meet the going concern requirement until their first call date. As of their first call date, they are eligible to meet the gone concern requirements

A maximum of 25% of the gone concern requirements can be met with instruments that have a remaining maturity of between one and two years

No MDA restrictions apply in Switzerland

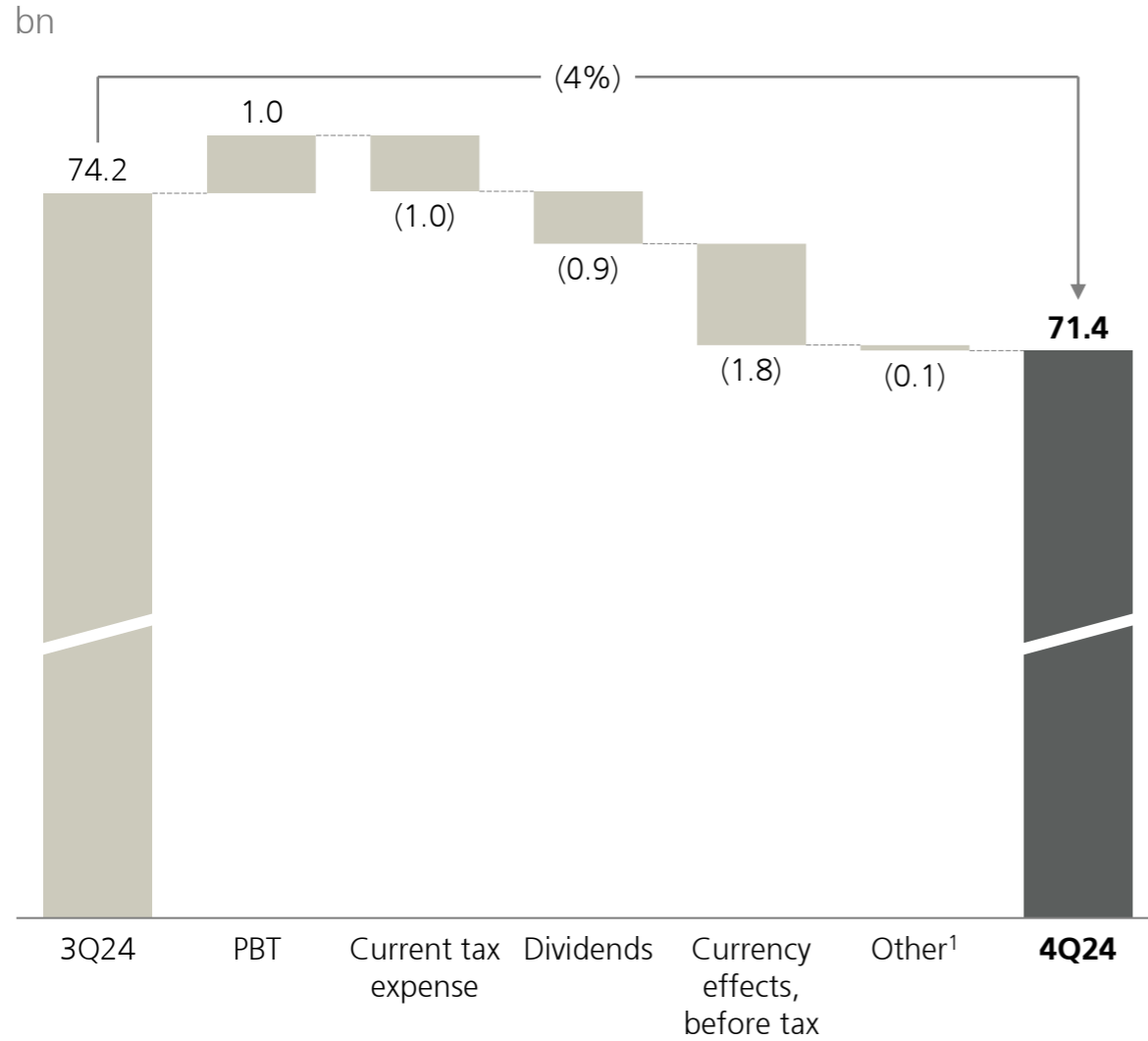


# Maintaining a strong capital position

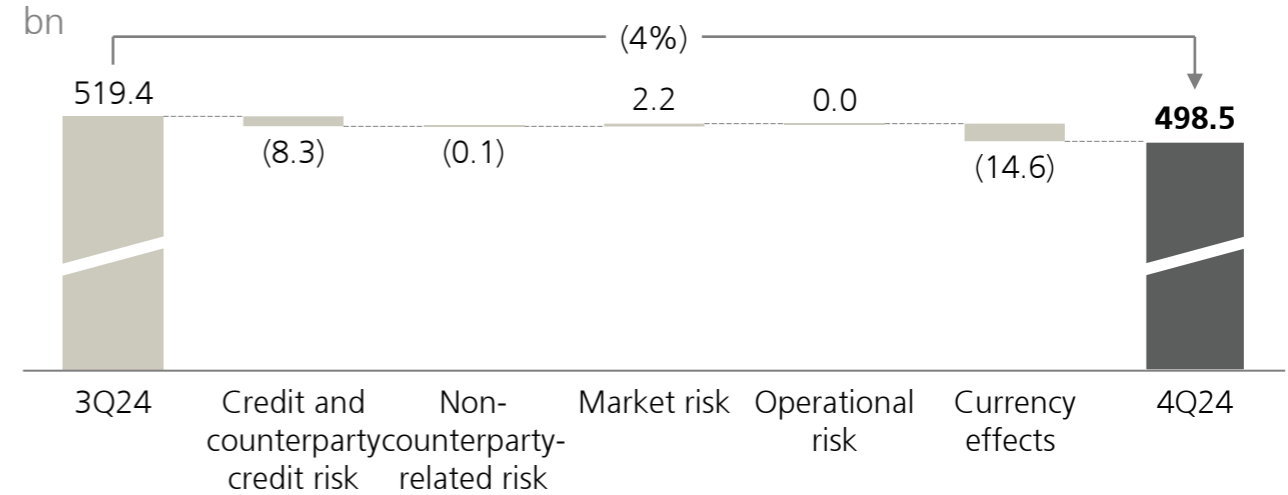


# CET1, RWA and LRD QoQ walk

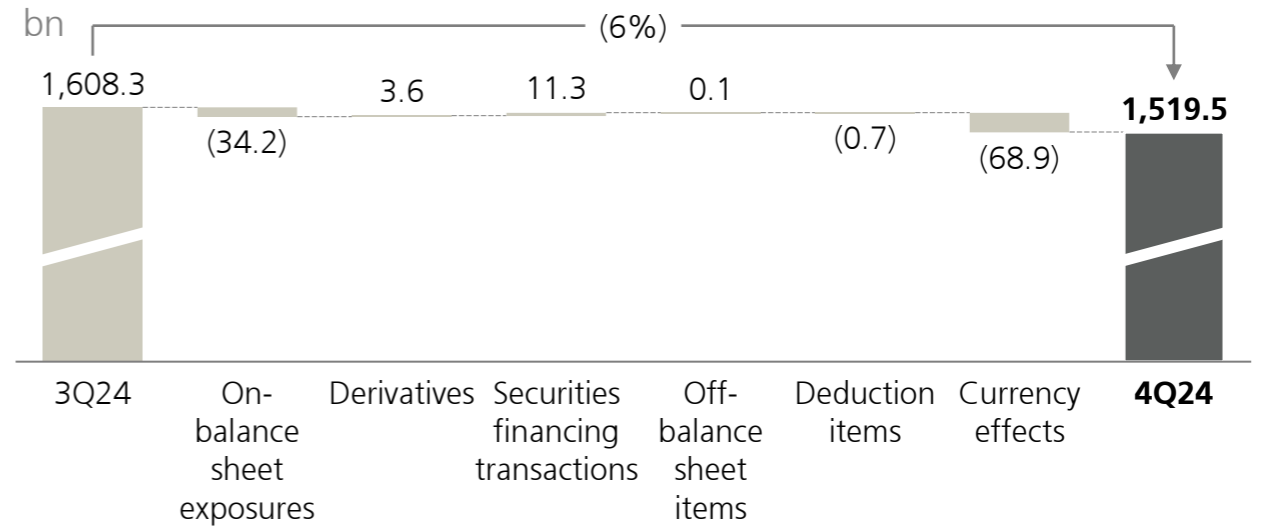
## CET1 capital



## Risk weighted assets



## Leverage ratio denominator

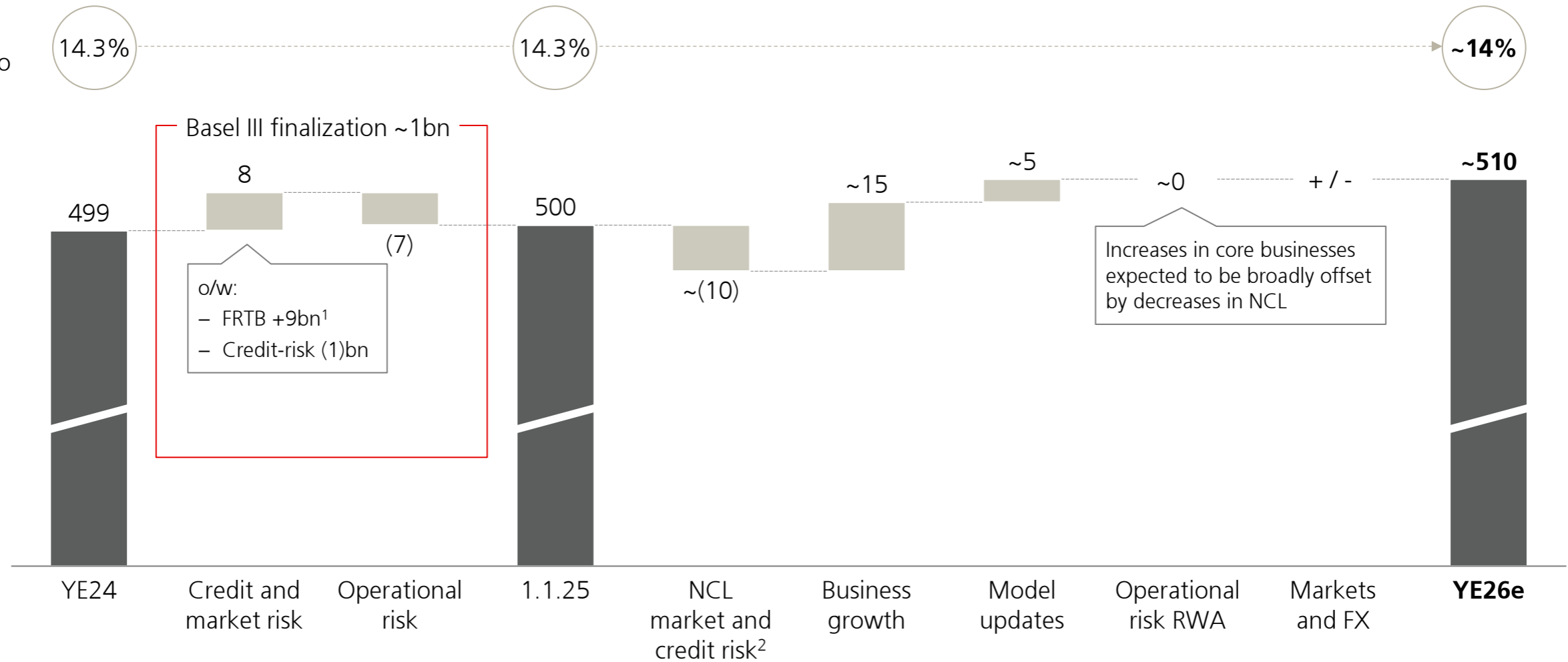


# Balance sheet optimization funds profitable growth

## Risk-weighted assets

bn

CET1 capital ratio



Forward-looking figures based on constant FX rates; **1** Includes FRTB impact on market risk +6.6bn and CVA related RWA +2.6bn **2** Also including non-counterparty-related RWA

# Synthetic Risk Transfers (SRT)

## UBS's strategy and risk management with respect to securitization activities

- Synthetic securitization exposures in the banking book are aimed at reducing or limiting risk and commensurately releasing capital in accordance with the Basel rules by securitizing the underlying assets
- Structures originated by UBS typically provide protection against loss related to specific credit exposures (e.g., loans, loan commitments or debt instruments) by creating synthetic securitization tranches on the underlying reference portfolio
- Such transactions usually comprise first loss protection provided by a third party and typically a senior tranche retained by UBS. Structures may additionally entail a mezzanine tranche. First loss and mezzanine tranches may be fully funded or partially funded.
- Significant risk transfers through synthetic securitization are subject to separate specific risk limits under the authority of the Group Chief Risk Officer

### Pillar 3 Report disclosure

As of June 30, 2024

- › Semi-annual SEC1 table shows the balance sheet carrying values of securitization exposures in the banking book
- › For synthetic securitizations, the amounts disclosed reflect the net exposure at default on retained positions
- › The securitization activity is further broken down by role (originator, sponsor or investor) and by securitization type (traditional or synthetic)

### SEC1: Securitization exposures in the banking book

USD m	Bank acts as originator			Bank acts as sponsor			Bank acts as investor			Total
	Traditional	Synthetic	Subtotal	Traditional	Synthetic	Subtotal	Traditional	Synthetic	Subtotal	
30.6.24										
<b>Asset classes</b>										
1 Retail (total)	185	801	986				1,296		1,296	2,282
2 of which: residential mortgage		543	543				450		450	993
3 of which: credit card receivables							67		67	67
4 of which: other retail exposures <sup>1</sup>	185	258	443				779		779	1,222
5 Wholesale (total)	150	27,369	27,519	326		326	7,070		7,070	34,915
6 of which: loans to corporates or SME		16,756	16,756				682		682	17,438
7 of which: commercial mortgage		10,549	10,549				573		573	11,123
8 of which: lease and receivables							828		828	828
9 of which: other wholesale	150	64	214	326		326	4,986		4,986	5,526
10 Re-securitization	12		12				3		3	15
11 Total securitization / re-securitization (including retail and wholesale)	347	28,170	28,517	326		326	8,369		8,369	37,212

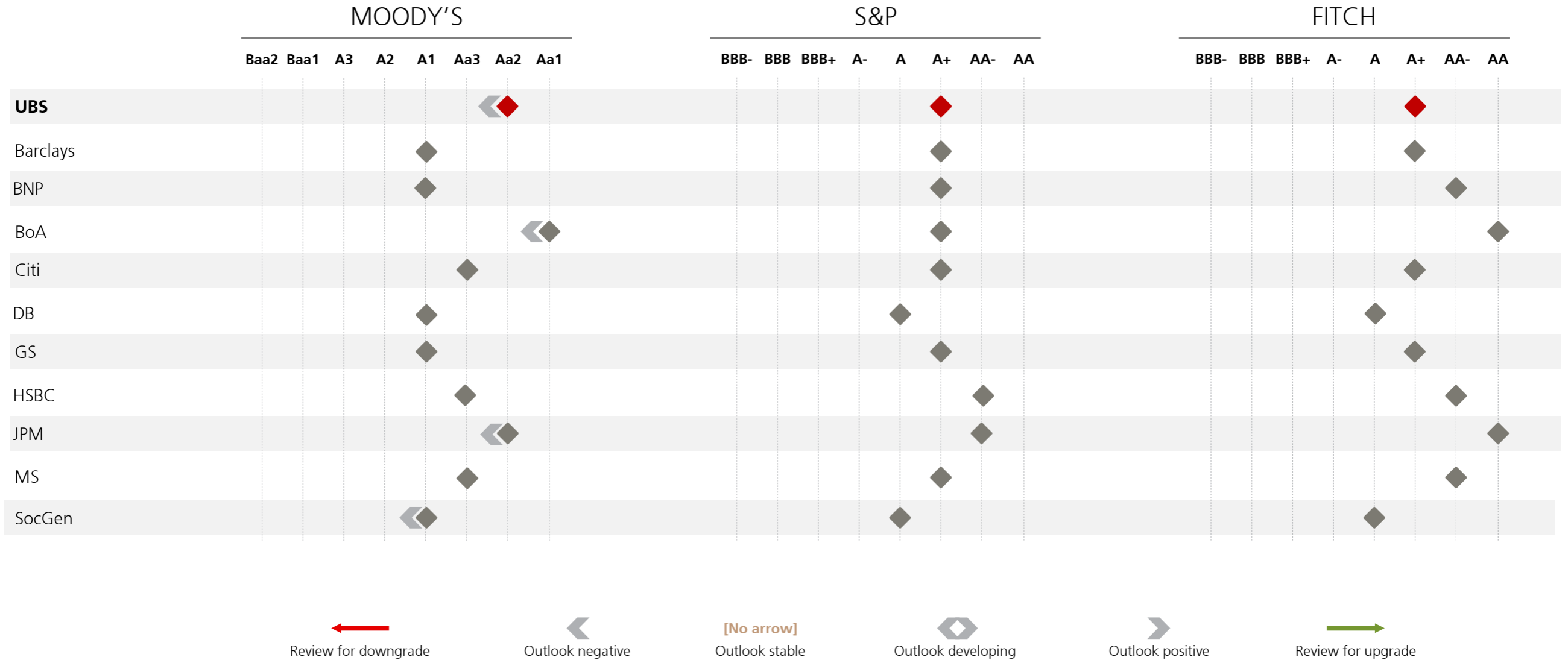
# UBS Liquidity & Funding (Risk Management) Framework

Regulatory minimums	Liquidity coverage ratio	Net stable funding ratio	<p>Group Treasury</p> <ul style="list-style-type: none"> <li>Proposes the liquidity and funding (L&amp;F) strategy</li> <li>Maintains the UBS L&amp;F risk management framework, together with the 2<sup>nd</sup> line of defence, including the Contingency Funding Plan (CFP)</li> <li>Manages the daily liquidity &amp; funding requirements</li> </ul> <p>Group Asset and Liability Committee (ALCO)</p> <ul style="list-style-type: none"> <li>Approves the liquidity and funding strategy on behalf of the Group Executive Board</li> <li>Oversees L&amp;F risk management</li> <li>Approves the UBS CFP</li> </ul> <p>Board of Directors – Risk Committee</p> <ul style="list-style-type: none"> <li>Oversees the Group ALCO</li> <li>Approves the UBS L&amp;F risk management framework</li> </ul>	Governance
	<p>100%</p> <p>BCBS REQUIREMENT</p> <p>UBS is also subject to the too-big-to-fail (TBTf) liquidity requirements arising from the revisions to the Swiss Liquidity Ordinance and which became effective on 1 January 2024. The affected legal entities of the UBS Group are compliant with these requirements</p>	<p>100%</p> <p>BCBS REQUIREMENT</p>		
Stress testing	We ensure that the firm has sufficient liquidity and funding to survive a severe stress event without government support		<ul style="list-style-type: none"> <li>To complement our business-as-usual management, Group Treasury maintains the CFP as a preparation and action plan to ensure the firm can maintain sufficient liquidity to meet payment obligations in a liquidity &amp; funding stress</li> <li>The CFP specifies the processes, tools and responsibilities that UBS has available to effectively manage through these periods</li> </ul>	Contingency planning
	<p>Combined (market and idiosyncratic) scenario</p> <p>Severely deteriorated macroeconomic and financial market environment and a UBS-specific event. The objective of this stress test is to ensure that UBS keeps a cumulative liquidity surplus on each day in the three-month stress horizon.</p>	<p>Structural market-wide scenario</p> <p>Significant deterioration of macro and financial market conditions globally, requiring long-term funding. The objective of this stress test is to ensure that UBS maintains a positive cumulative liquidity surplus across the 3, 6, 9 and 12-month tenors.</p>		



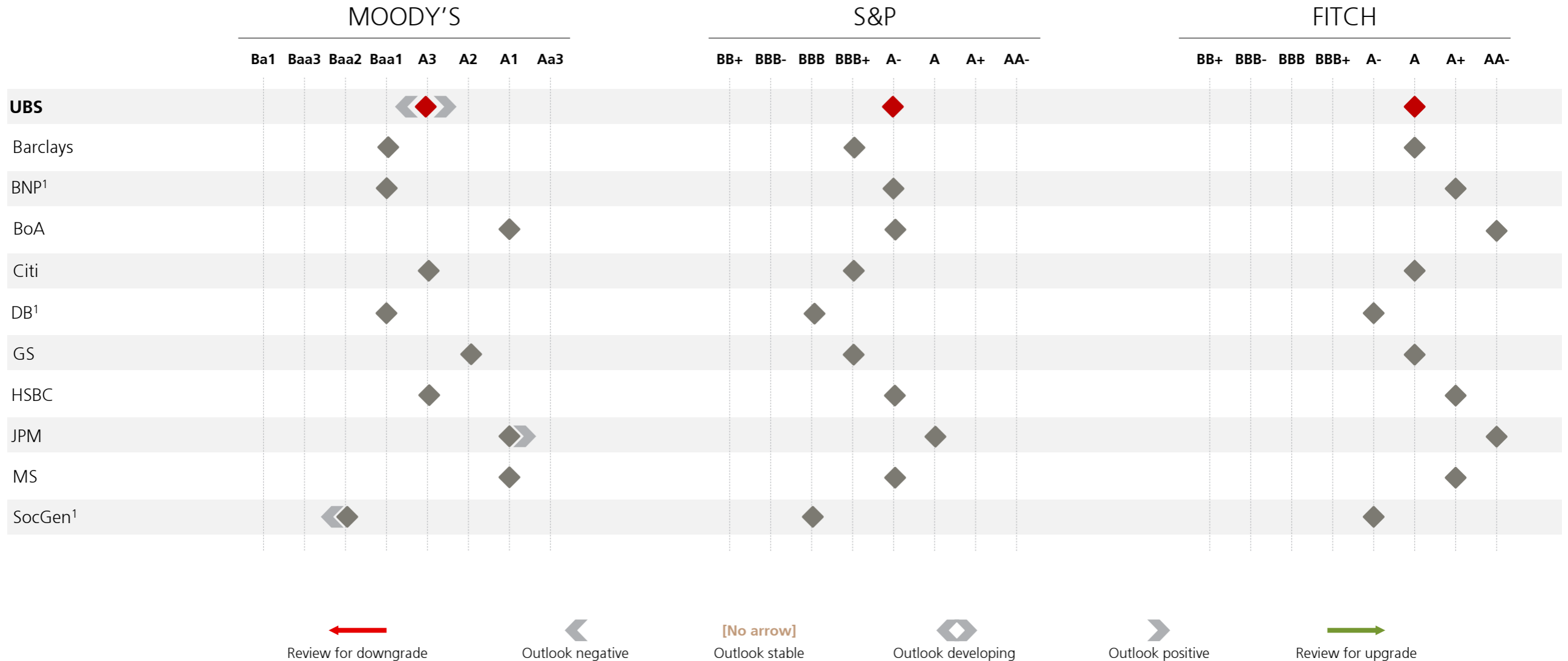
# Credit ratings peer comparison

Long-term senior unsecured debt – operating company, as of 31.1.25



# Credit ratings peer comparison

Long-term senior unsecured debt – holding company, as of 31.1.25



Source: Moody's, S&P and Fitch's websites; Holding companies: JPMorgan Chase & Co.; Bank of America Corporation; Citigroup Inc.; The Goldman Sachs Group, Inc.; Morgan Stanley; UBS Group AG; HSBC Holdings PLC; Barclays Plc; **1** BNP (BNP Paribas), SocGen (Société Générale) and Deutsche Bank (Deutsche Bank AG) have no holding company, but Moody's classifies certain parent company issuances as "junior senior unsecured", S&P classifies certain parent company issuances as "senior subordinated" and Fitch classifies certain parent company issuances as "senior non-preferred"

# Ratings on main UBS entities

		MOODY'S	S&P	FITCH
<b>UBS Group AG</b>	Long-term	<b>A3/Developing</b>	<b>A-/Stable</b>	<b>A/Stable</b>
<b>UBS AG</b>	Long-term	<b>Aa2/Negative</b>	<b>A+/Stable</b>	<b>A+/ Stable</b>
	Short-term	P-1	A-1	F1
UBS Switzerland AG	Long-term		A+/Stable	A+/ Stable
	Short-term		A-1	F1
UBS Europe SE	Long-term	Aa3/Negative	A+/Stable	A+/ Stable
	Short-term	P-1	A-1	F1
Credit Suisse International	Long-term	Aa2/Negative	A+/Stable	A+/ Stable
	Short-term	P-1	A-1	F1

# FY24 redemptions

ISIN	Instrument	Currency	Notional (bn)	Coupon Rate	Issuance Date	Call/Maturity
CH0459297435	HoldCo	CHF	0.400	0.875%	30.01.19	30.01.24
US90352JAF03	AT1	USD	2.500	7.000%	31.01.19	31.01.24
US22550L2E08 <sup>1</sup>	OpCo	USD	0.906	0.495%	02.02.21	02.02.24
US22550UAB70 <sup>1</sup>	OpCo	USD	0.925	SOFR + 39bps	02.02.21	02.02.24
US902674YB01	OpCo	USD	1.000	0.450%	09.02.21	09.02.24
US902674YC83	OpCo	USD	1.000	SOFR + 36bps	09.02.21	09.02.24
CH0314209351	HoldCo	EUR	0.750	2.125%	04.03.16	04.03.24
CH1168499791	HoldCo	EUR	1.500	1.000%	21.03.22	21.03.24
CH0319415953	OpCo	CHF	0.225	0.550%	15.04.16	15.04.24
CH0409606354	HoldCo	EUR	1.750	1.250%	17.04.18	17.04.24
CH0244100266	T2	USD	2.500	5.125%	15.05.14	15.05.24
XS2480523419	OpCo	EUR	0.472	3mEURIBOR+123bps	31.05.22	31.05.24
XS2480543102	OpCo	EUR	0.593	2.125%	31.05.22	31.05.24
CH0343366842	HoldCo	EUR	1.500	1.250%	17.07.17	17.07.24
US902613AR96	HoldCo	USD	1.750	4.490%	05.08.22	05.08.24
US902674YK00	OpCo	USD	1.000	0.700%	09.08.21	09.08.24
US902674YL82	OpCo	USD	1.000	SOFR + 45bps	09.08.21	09.08.24
US22550L2J94	OpCo	USD	1.060	4.750%	23.08.22	09.08.24
CH0488506673	AT1	AUD	0.700	4.375%	27.08.19	27.08.24
CH0495570928	AT1	SGD	0.750	4.850%	04.09.19	04.09.24
US22546QAP28	OpCo	USD	2.808	3.625%	09.09.14	09.09.24
US225401AM02	HoldCo	USD	2.000	2.593%	11.09.19	11.09.24
CH0379268722	HoldCo	GBP	0.750	2.125%	12.09.17	12.09.24



**UBS**

As of 4.2.25, does not include TLAC special feature notes and structured notes. For further information on our benchmark issuance please refer to [Benchmark bonds](#); <sup>1</sup> Originally issued by Credit Suisse AG

# FY24 + YTD 2025 issuances

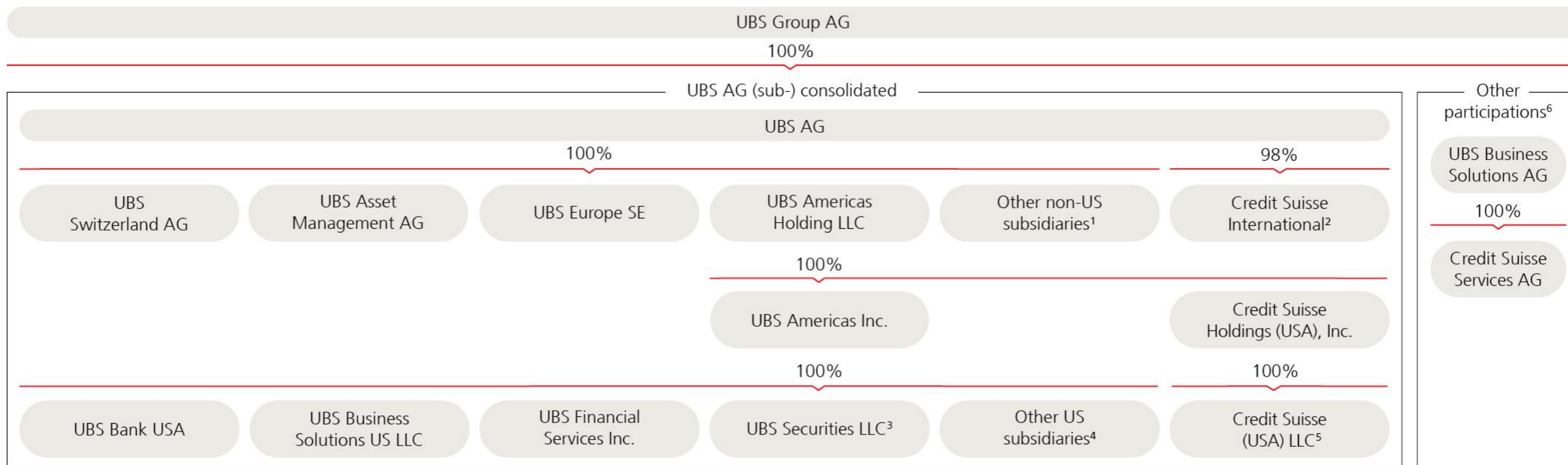
ISIN	Instrument	Currency	Notional (bn)	Coupon Rate	Issuance Date	Call/Maturity
US902613BJ61	HoldCo	USD	1.750	5.428%	08.01.24	08.02.29
US902613BH06	HoldCo	USD	2.250	5.699%	08.01.24	08.02.34
CH1305916897	HoldCo	EUR	1.250	4.125%	09.01.24	09.06.32
CH1321481462	Covered bond	CHF	0.180	1.543%	24.01.24	22.01.27
CH1321481470	Covered bond	CHF	0.270	1.715%	24.01.24	24.01.34
US902613BK35	AT1	USD	1.000	7.750%	12.02.24	12.04.31
CH1325807860	AT1	SGD	0.650	5.750%	21.02.24	21.08.29
CH1331113469	Covered bond	EUR	1.000	3.304%	05.03.24	05.03.29
XS2800795291	OpCo	EUR	1.500	3mEuribor + 35bps	12.04.24	12.04.26
US902613BL18	HoldCo	USD	1.750	5.617%	13.05.24	13.09.29
CH1348614103	Covered bond	EUR	0.750	3mEuribor + 23bps	21.05.24	21.04.27
CH1348614111	Covered bond	EUR	1.000	3.146%	21.05.24	21.06.31
CH1348614152	HoldCo	CHF	0.335	2.113%	22.05.24	22.05.29
CH1348614202	Covered bond	CHF	0.150	1.508%	28.05.24	28.05.29
CH1357852636	AT1	SGD	0.500	5.600%	24.06.24	21.12.29
CH1357852636	AT1	SGD	0.175	5.600%	10.07.24	21.12.29
XS2860945893	OpCo	JPY	20.000	0.603%	16.07.24	16.07.26
US902613BM90	HoldCo	USD	1.500	5.379%	06.09.24	06.09.44
US902613BN73	AT1	USD	1.500	6.850%	10.09.24	10.09.29
CH1377443895	Covered bond	EUR	1.000	2.583%	23.09.24	23.09.27
US90261AAD46	OpCo	USD	1.250	4.864%	10.01.25	10.01.27

# FY24 (continued) and YTD 2025 redemptions

ISIN	Instrument	Currency	Notional (bn)	Coupon Rate	Issuance Date	Call/Maturity
CH1249415998	CB	CHF	0.500	2.459%	22.02.23	22.11.24
US902674YT19	OpCo	USD	0.300	SOFR + 47bps	13.01.22	13.12.24
US902674YU81	OpCo	USD	1.000	1.375%	13.01.22	13.12.24
CH0550413352	CB	CHF	0.200	0.000%	17.06.20	17.12.24
XS0105839426	Legacy Capital	USD	0.024	Step coupon	23.12.99	30.12.24
US22550L2L41 <sup>1</sup>	OpCo	USD	1.250	7.950%	09.01.23	09.01.25
US902674YU81	OpCo	USD	1.000	1.375%	13.01.22	13.01.25
CH0591979635	HoldCo	EUR	1.500	3mEURIBOR+100bps	18.01.21	16.01.25
CH0520042489	HoldCo	EUR	1.500	0.250%	29.01.20	29.01.25
CH0271428333 <sup>2</sup>	AT1	USD	1.250	7.000%	19.02.15	19.02.25



# High-level overview of the UBS Group structure as of 1 July 2024



**UBS** **1** Other non-US subsidiaries are held either directly or indirectly by UBS AG; **2** Of which 98% held by UBS AG and 2% held by UBS Group AG; **3** Of which 99% directly held by UBS Americas Inc. and 1% held by UBS Americas Holding LLC; **4** Other US subsidiaries are typically held either directly or indirectly by UBS Americas Inc.; **5** Other US subsidiaries are held directly by Credit Suisse (USA) LLC; **6** And other small former Credit Suisse Group entities now directly held by UBS Group AG

# Cautionary statement regarding forward-looking statements

**Cautionary statement regarding forward-looking statements** | This report contains statements that constitute “forward-looking statements”, including but not limited to management’s outlook for UBS’s financial performance, statements relating to the anticipated effect of transactions and strategic initiatives on UBS’s business and future development and goals or intentions to achieve climate, sustainability and other social objectives. While these forward-looking statements represent UBS’s judgments, expectations and objectives concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS’s expectations. In particular, the global economy may be negatively affected by shifting political circumstances, including increased tension between world powers, terrorist activity, conflicts in the Middle East, as well as the continuing Russia–Ukraine war. In addition, the ongoing conflicts may continue to cause significant population displacement, and lead to shortages of vital commodities, including energy shortages and food insecurity outside the areas immediately involved in armed conflict. Governmental responses to the armed conflicts, including successive sets of sanctions on Russia and Belarus, and Russian and Belarusian entities and nationals, and the uncertainty as to whether the ongoing conflicts will further widen and intensify, may have significant adverse effects on the market and macroeconomic conditions, including in ways that cannot be anticipated. UBS’s acquisition of the Credit Suisse Group has materially changed its outlook and strategic direction and introduced new operational challenges. The integration of the Credit Suisse entities into the UBS structure is expected to continue through 2026 and presents significant operational and execution risks, including the risk that UBS may be unable to achieve the cost reductions and business benefits contemplated by the transaction, that it may incur higher costs to execute the integration of Credit Suisse and that the acquired business may have greater risks or liabilities than expected. Following the failure of Credit Suisse, Switzerland is considering significant changes to its capital, resolution and regulatory regime, which, if proposed and adopted, may significantly increase our capital requirements or impose other costs on UBS. These factors create greater uncertainty about forward-looking statements. Other factors that may affect UBS’s performance and ability to achieve its plans, outlook and other objectives also include, but are not limited to: (i) the degree to which UBS is successful in the execution of its strategic plans, including its cost reduction and efficiency initiatives and its ability to manage its levels of risk-weighted assets (RWA) and leverage ratio denominator (LRD), liquidity coverage ratio and other financial resources, including changes in RWA assets and liabilities arising from higher market volatility and the size of the combined Group; (ii) the degree to which UBS is successful in implementing changes to its businesses to meet changing market, regulatory and other conditions; (iii) inflation and interest rate volatility in major markets; (iv) developments in the macroeconomic climate and in the markets in which UBS operates or to which it is exposed, including movements in securities prices or liquidity, credit spreads, currency exchange rates, residential and commercial real estate markets, general economic conditions, and changes to national trade policies on the financial position or creditworthiness of UBS’s clients and counterparties, as well as on client sentiment and levels of activity; (v) changes in the availability of capital and funding, including any adverse changes in UBS’s credit spreads and credit ratings of UBS, as well as availability and cost of funding to meet requirements for debt eligible for total loss-absorbing capacity (TLAC); (vi) changes in central bank policies or the implementation of financial legislation and regulation in Switzerland, the US, the UK, the EU and other financial centers that have imposed, or resulted in, or may do so in the future, more stringent or entity-specific capital, TLAC, leverage ratio, net stable funding ratio, liquidity and funding requirements, heightened operational resilience requirements, incremental tax requirements, additional levies, limitations on permitted activities, constraints on remuneration, constraints on transfers of capital and liquidity and sharing of operational costs across the Group or other measures, and the effect these will or would have on UBS’s business activities; (vii) UBS’s ability to successfully implement resolvability and related regulatory requirements and the potential need to make further changes to the legal structure or booking model of UBS in response to legal and regulatory requirements and any additional requirements due to its acquisition of the Credit Suisse Group, or other developments; (viii) UBS’s ability to maintain and improve its systems and controls for complying with sanctions in a timely manner and for the detection and prevention of money laundering to meet evolving regulatory requirements and expectations, in particular in current geopolitical turmoil; (ix) the uncertainty arising from domestic stresses in certain major economies; (x) changes in UBS’s competitive position, including whether differences in regulatory capital and other requirements among the major financial centers adversely affect UBS’s ability to compete in certain lines of business; (xi) changes in the standards of conduct applicable to its businesses that may result from new regulations or new enforcement of existing standards, including measures to impose new and enhanced duties when interacting with customers and in the execution and handling of customer transactions; (xii) the liability to which UBS may be exposed, or possible constraints or sanctions that regulatory authorities might impose on UBS, due to litigation, contractual claims and regulatory investigations, including the potential for disqualification from certain businesses, potentially large fines or monetary penalties, or the loss of licenses or privileges as a result of regulatory or other governmental sanctions, as well as the effect that litigation, regulatory and similar matters have on the operational risk component of its RWA; (xiii) UBS’s ability to retain and attract the employees necessary to generate revenues and to manage, support and control its businesses, which may be affected by competitive factors; (xiv) changes in accounting or tax standards or policies, and determinations or interpretations affecting the recognition of gain or loss, the valuation of goodwill, the recognition of deferred tax assets and other matters; (xv) UBS’s ability to implement new technologies and business methods, including digital services, artificial intelligence and other technologies, and ability to successfully compete with both existing and new financial service providers, some of which may not be regulated to the same extent; (xvi) limitations on the effectiveness of UBS’s internal processes for risk management, risk control, measurement and modeling, and of financial models generally; (xvii) the occurrence of operational failures, such as fraud, misconduct, unauthorized trading, financial crime, cyberattacks, data leakage and systems failures, the risk of which is increased with persistently high levels of cyberattack threats; (xviii) restrictions on the ability of UBS Group AG, UBS AG and regulated subsidiaries of UBS AG to make payments or distributions, including due to restrictions on the ability of its subsidiaries to make loans or distributions, directly or indirectly, or, in the case of financial difficulties, due to the exercise by FINMA or the regulators of UBS’s operations in other countries of their broad statutory powers in relation to protective measures, restructuring and liquidation proceedings; (xix) the degree to which changes in regulation, capital or legal structure, financial results or other factors may affect UBS’s ability to maintain its stated capital return objective; (xx) uncertainty over the scope of actions that may be required by UBS, governments and others for UBS to achieve goals relating to climate, environmental and social matters, as well as the evolving nature of underlying science and industry and the possibility of conflict between different governmental standards and regulatory regimes; (xxi) the ability of UBS to access capital markets; (xxii) the ability of UBS to successfully recover from a disaster or other business continuity problem due to a hurricane, flood, earthquake, terrorist attack, war, conflict, pandemic, security breach, cyberattack, power loss, telecommunications failure or other natural or man-made event; and (xxiii) the effect that these or other factors or unanticipated events, including media reports and speculations, may have on its reputation and the additional consequences that this may have on its business and performance. The sequence in which the factors above are presented is not indicative of their likelihood of occurrence or the potential magnitude of their consequences. UBS’s business and financial performance could be affected by other factors identified in its past and future filings and reports, including those filed with the US Securities and Exchange Commission (the SEC). More detailed information about those factors is set forth in documents furnished by UBS and filings made by UBS with the SEC, including the UBS Group AG and UBS AG Annual Reports on Form 20-F for the year ended 31 December 2023. UBS is not under any obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements, whether as a result of new information, future events, or otherwise.

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