



# Second quarter 2024

## Financial results

# Important information

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**Basel III RWA, LRD and capital:** Basel III numbers are based on the BIS Basel III framework, as applicable for Swiss systemically relevant banks (SRB). Numbers in the presentation are based on the revised Swiss SRB rules as of 1.1.20, unless otherwise stated. Basel III risk-weighted assets in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20 unless otherwise stated. Our RWA under BIS Basel III are the same as under Swiss SRB Basel III. Leverage ratio and leverage ratio denominator in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20, unless otherwise stated. Refer to the “Capital management” section in the 2Q24 report for more information.

**Definitions:** “Earnings per share” refers to diluted earnings per share. “Litigation” refers to net additions/releases to provisions for litigation regulatory and similar matters reflected in the income statement for the relevant period. “Net profit” refers to net profit attributable to shareholders. “Sustainability-focus and impact” refers to sustainability-focus and impact investing; sustainability focus refers to strategies that have sustainability as an explicit part of the investment guidelines, universe, selection, and/or investment process that drive the strategy; impact investing refers to strategies that have an explicit intention to generate measurable, verifiable, positive sustainability outcomes. “PPA” refers to purchase price allocation adjustments made in accordance with IFRS 3, *Business Combinations*, to bring the assets acquired and liabilities assumed to fair value, from the acquisition of the Credit Suisse Group.

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Numbers presented in US dollars unless otherwise indicated. Currency translation of monthly income statement items of operations with a functional currency other than the US dollar are translated with month-end rates into US dollar.

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# Agenda

## Key messages

Sergio P. Ermotti, Group CEO

## Financial performance

Todd Tuckner, Group CFO

## Q&A

# We are positioning UBS for sustainable growth and long-term value creation

## We are delivering for our clients and stakeholders

- ✓ Enhancing client franchises, capabilities and scale
- ✓ Supporting the Swiss economy and financial market
- ✓ Returned to reported profitability in 1Q24
- ✓ Strengthened capital and liquidity positions
- ✓ Executing on our capital return commitments

127bn

GWM net new assets,  
since acquisition<sup>1</sup>

~CHF 85bn

loans granted or renewed  
to Swiss clients since  
acquisition<sup>1,2</sup>

## We are executing our integration plan at pace

- ✓ Completed parent and Swiss banks mergers
- ✓ Completed US IHC reparenting
- ✓ On track to kick off client migrations in 2H24
- ✓ De-risking and freeing up resources
- ✓ Progress on CS legal legacy matters

~45%

of target gross cost  
saves achieved

(42%)

Non-core and Legacy  
RWA, YoY

5.9trn

invested  
assets

9.2%

RoCET1 underlying,  
1H24

198bn

total loss-absorbing  
capacity

#1

Awarded World's  
and Switzerland's  
Best Bank<sup>3</sup>

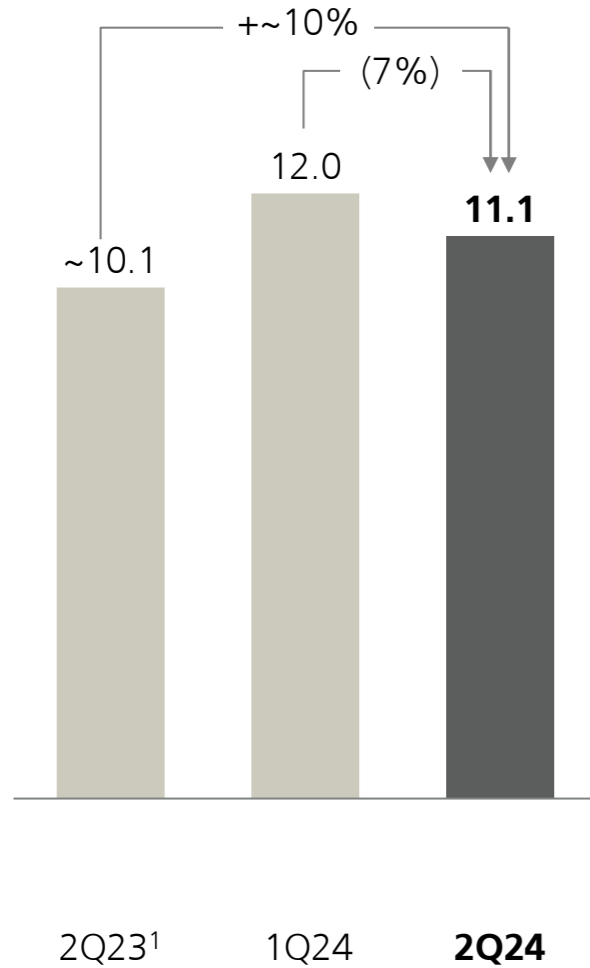
# Financial performance

Todd Tuckner, Group CFO

# Sustained revenue momentum with steady progress on cost reduction

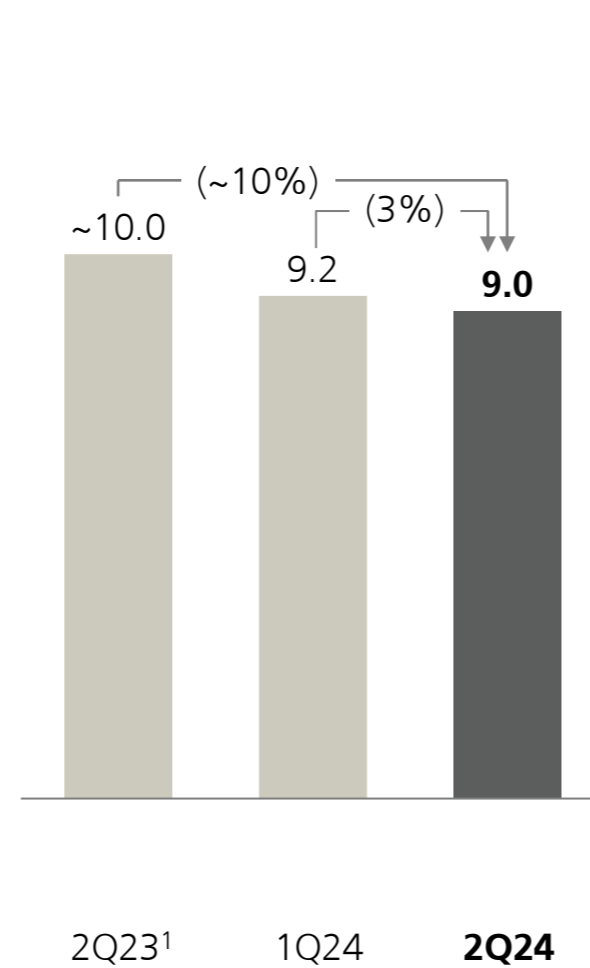
## Underlying revenues

bn



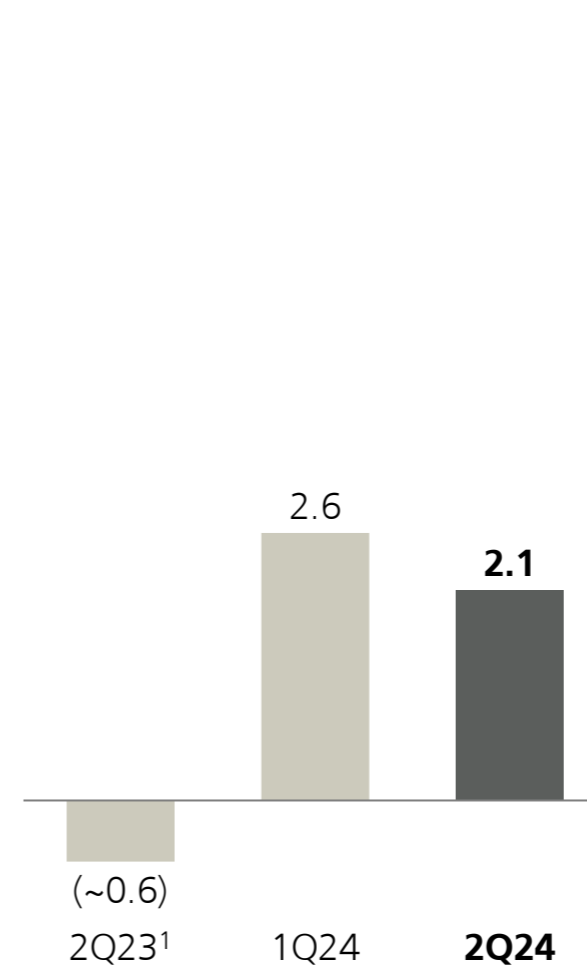
## Underlying costs

bn



## Underlying PBT

bn



## Key metrics

Reported	2Q24	1H24
Net profit	1.1bn	2.9bn
EPS	0.34	0.86
RoCET1	5.9%	7.5%
Cost / income	86.9%	83.6%

Underlying	2Q24	1H24
RoCET1	8.4%	9.2%
Cost / income	80.6%	78.9%

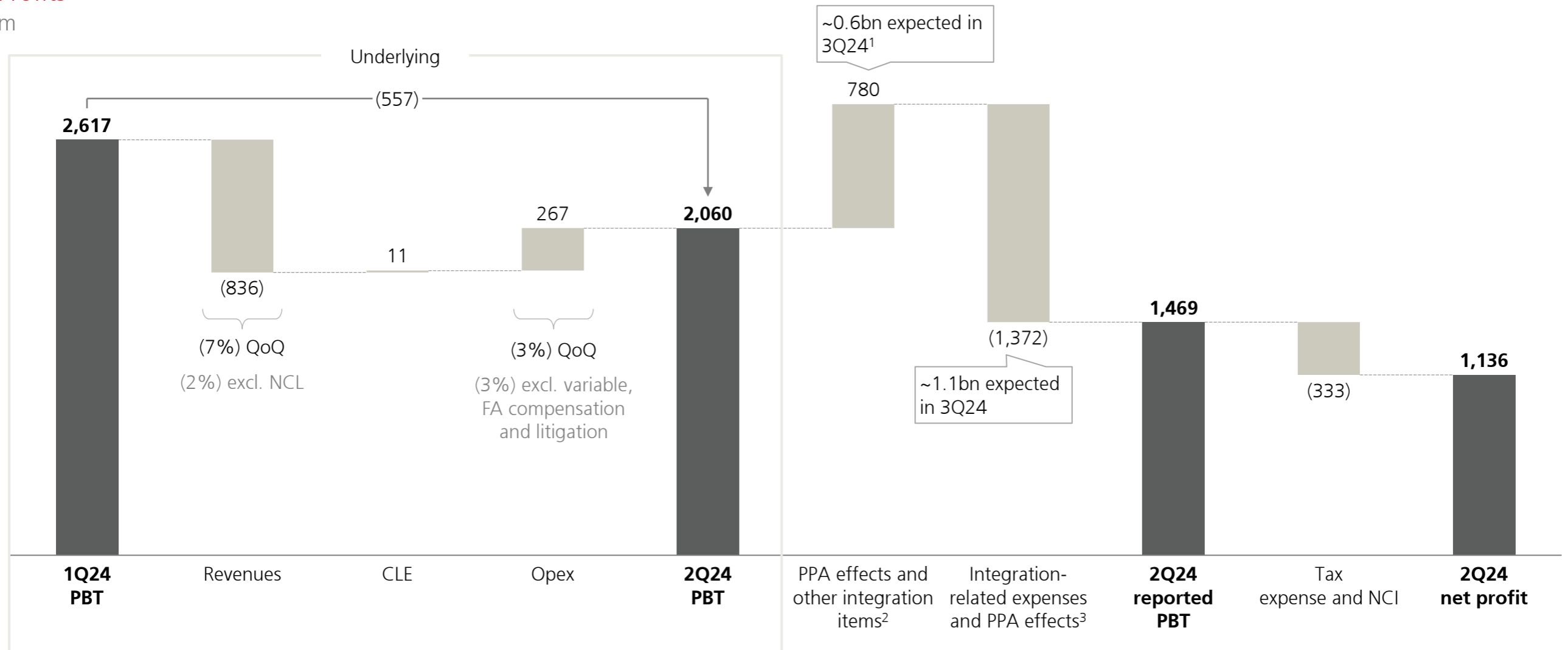


Refer to slide 21 for details on underlying results; <sup>1</sup> Estimated underlying combined UBS Group AG and Credit Suisse Group AG; refer to slide 25 for details

# 1.1bn net profit with strong underlying profitability

## Profits

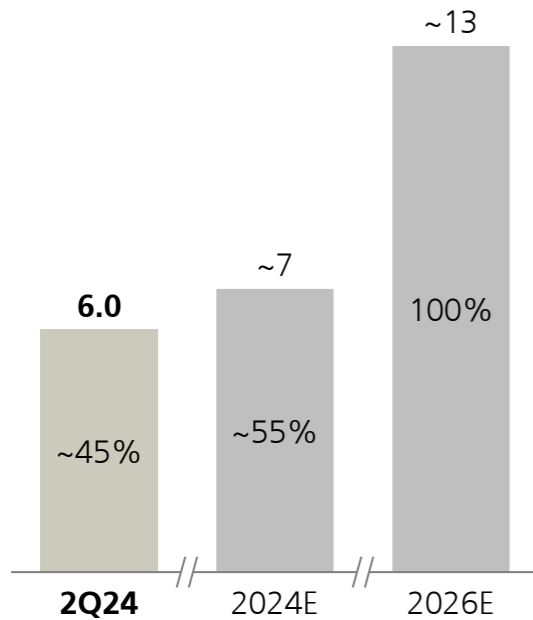
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# Ongoing progress on gross and net cost saves

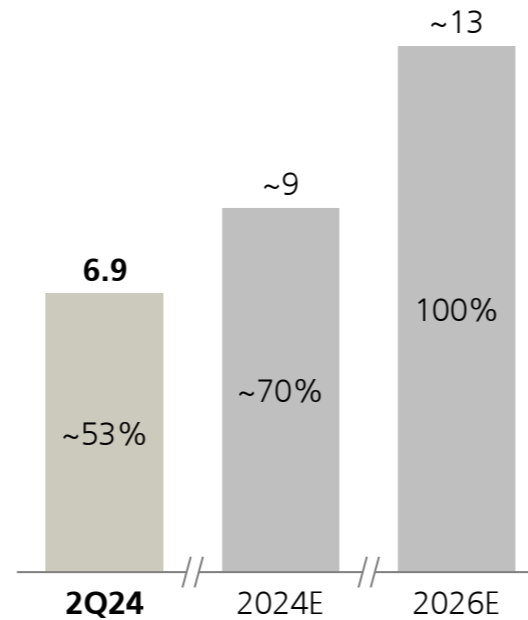
## Cumulative annualized exit rate gross cost reductions<sup>1</sup>

USD bn / % of expected cumulative total



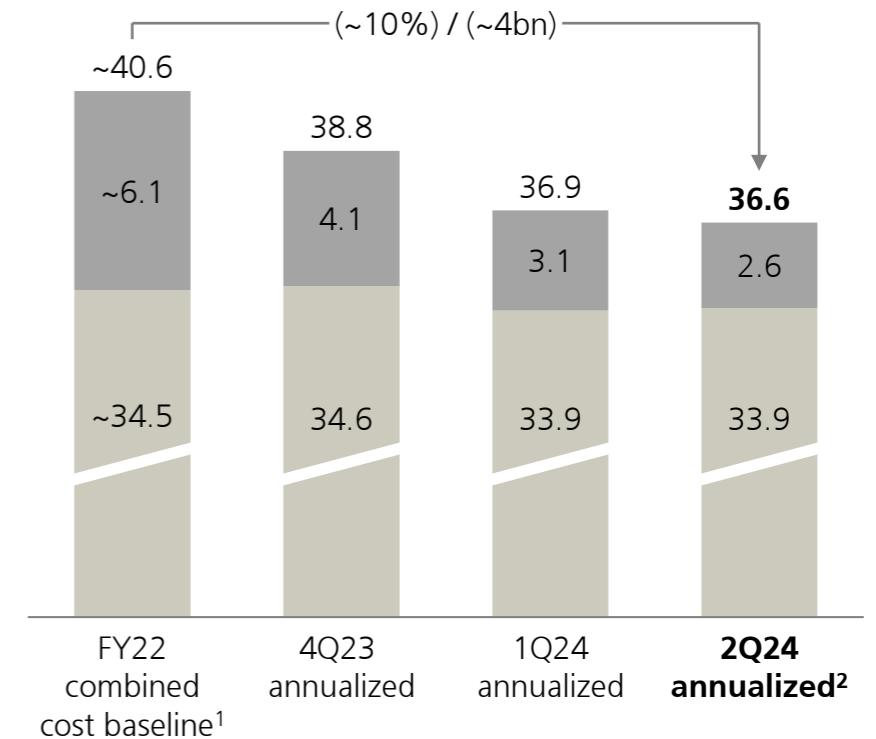
## Cumulative integration-related expenses

USD bn / % of expected cumulative total



## Underlying operating expenses USDbn

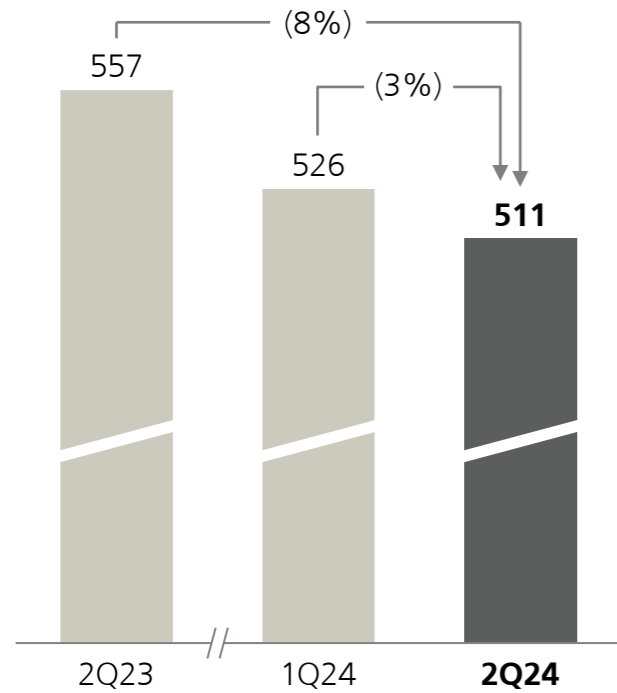
Core Non-core and Legacy



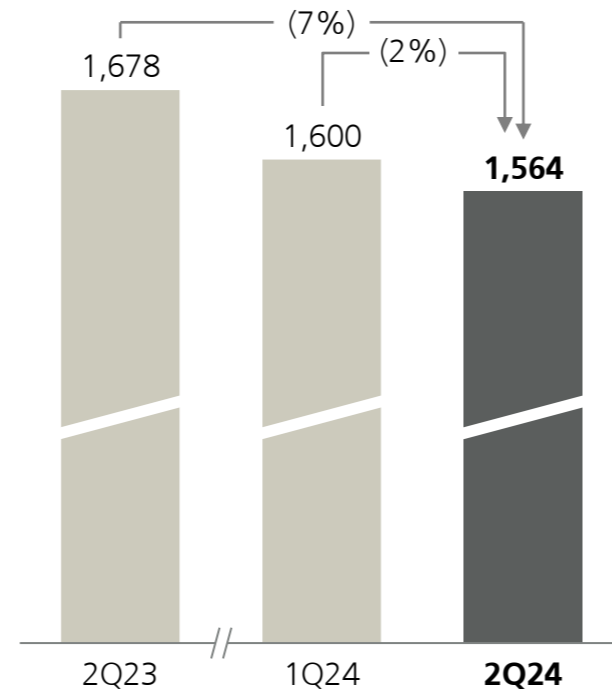


# Maintaining a balance sheet for all seasons

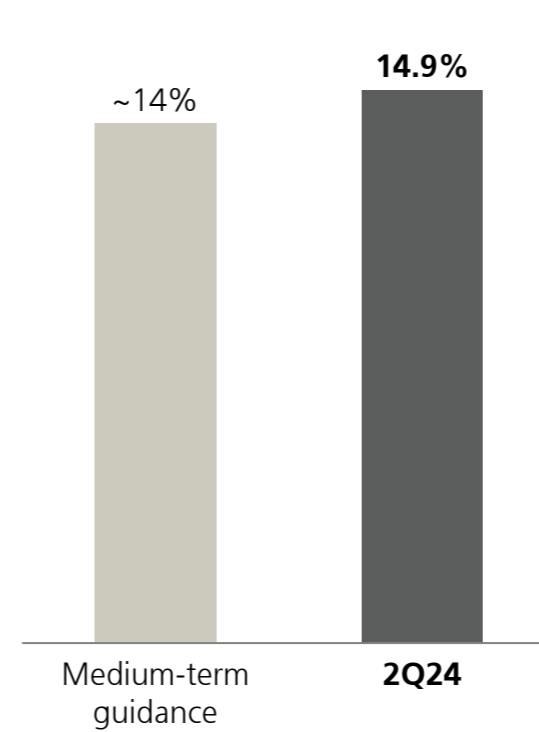
RWA  
bn



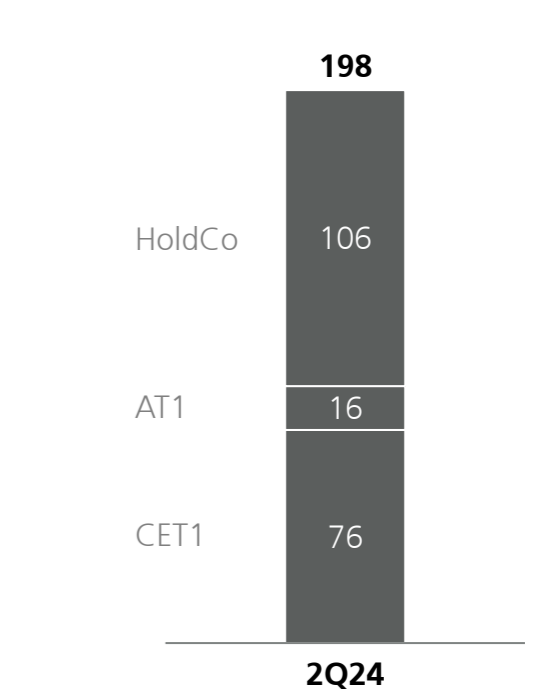
LRD  
bn



CET1 capital ratio  
%

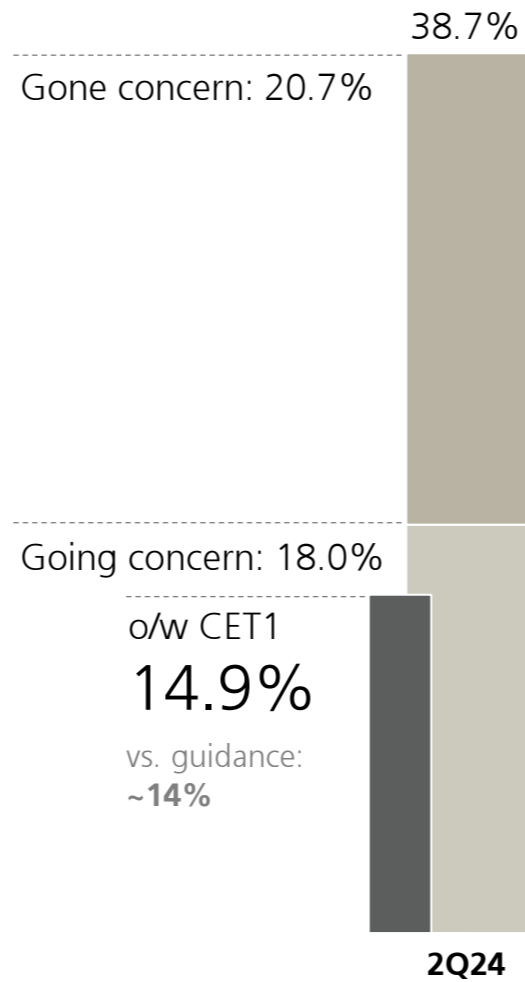
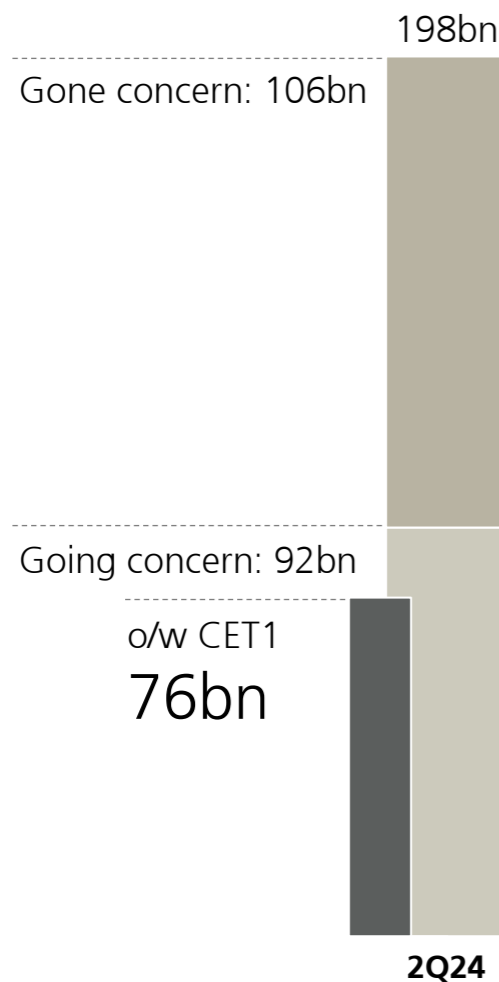


Total loss absorbing capacity  
bn



# Strong capital position at group and parent bank level

## UBS Group AG consolidated



## UBS AG (parent bank) standalone

**13.5%**  
UBS AG standalone CET1 capital ratio, fully applied<sup>1</sup>

Already providing ~20bn<sup>2</sup> of additional capital from:

- Elimination of regulatory concession granted to CS
- Fully applying CS participation risk-weightings
- Current 2030 look-through requirement



Refer to the "Capital Management" and "Recent development" sections of the 2Q24 report for more information; <sup>1</sup> Estimate, final figures to be published with 30 June 2024 Pillar 3 report available on 23.8.24; <sup>2</sup> ~10bn from the progressive add-ons for LRD and market share when fully phased in; ~9bn from the removal of Credit Suisse AG regulatory concession and transition of Credit Suisse AG to fully applied participation risk-weightings, using Credit Suisse balances as of 31.3.23

# Global Wealth Management

	Underlying			Reported		
	2Q24	1Q24	QoQ	2Q24	1Q24	QoQ
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>5,820</b>	5,909	(2%)	<b>6,053</b>	6,143	(1%)
Net interest income	1,586	1,615	(2%)	1,825	1,873	(3%)
Recurring net fee income	3,104	3,024	+3%	3,104	3,024	+3%
Transaction-based income	1,111	1,236	(10%)	1,105	1,212	(9%)
Other income	19	33		19	33	
Credit loss expense / (release)	(1)	(3)		(1)	(3)	
<b>Operating expenses</b>	<b>4,660</b>	4,640	0%	<b>5,183</b>	5,044	+3%
<b>Profit before tax</b>	<b>1,161</b>	1,272	(9%)	<b>871</b>	1,102	(21%)
<b>Cost / income ratio</b>	<b>80%</b>	79%	+2pp	<b>86%</b>	82%	+4pp
<b>Invested assets, bn</b>	<b>4,038</b>	4,023	0%	<b>4,038</b>	4,023	0%
<b>Deposits, bn</b>	<b>476</b>	482	(1%)	<b>476</b>	482	(1%)
<b>Loans, bn</b>	<b>305</b>	306	0%	<b>305</b>	306	0%
<b>RWA, bn</b>	<b>166</b>	167	(1%)	<b>166</b>	167	(1%)

## Underlying 2Q24 vs. 1Q24

PBT 1,161m, (9%)

Total revenues 5,820m, (2%) as higher recurring net fee income was offset by declines in transaction-based income and NII; Revenues / RWA<sup>1</sup> +30bps QoQ

Credit loss expense (1m)

Operating expenses 4,660m, broadly flat; (2%) excluding FA and variable compensation

Net new assets +27bn, positive across all regions and including (~6bn) tax-related outflows in the US

Invested assets 4,038bn, up 15bn QoQ including (32bn) from reclassification related to CS client portfolio reviews and market exits

Net new deposits (6.0bn)

Net new loans (1.5bn)

# Personal & Corporate Banking (CHF)

CHF m, except where indicated	Underlying			Reported		
	2Q24	1Q24	QoQ	2Q24	1Q24	QoQ
<b>Total revenues</b>	<b>1,838</b>	1,913	(4%)	<b>2,061</b>	2,139	(4%)
Net interest income	1,024	1,119	(8%)	1,225	1,332	(8%)
Recurring net fee income	357	348	+3%	357	348	+3%
Transaction-based income	441	435	+2%	463	449	+3%
Other income	16	11		16	11	
Credit loss expense / (release)	92	39		92	39	
<b>Operating expenses</b>	<b>1,101</b>	1,100	0%	<b>1,266</b>	1,241	+2%
<b>Profit before tax</b>	<b>645</b>	774	(17%)	<b>703</b>	859	(18%)
<b>Cost / income ratio</b>	<b>60%</b>	57%	+2pp	<b>61%</b>	58%	+3pp
<b>Deposits, bn</b>	<b>255</b>	256	0%	<b>255</b>	256	0%
<b>Loans, bn</b>	<b>249</b>	253	(1%)	<b>249</b>	253	(1%)
<b>RWA, bn</b>	<b>132</b>	136	(3%)	<b>132</b>	136	(3%)

## Underlying 2Q24 vs. 1Q24

**PBT** 645m, (17%) driven by lower revenues and higher credit losses

**Total revenues** 1,838m, (4%) as higher recurring and transaction income was more than offset by lower NII, reflecting lower rates and higher liquidity requirements

**Credit loss expense** 92m, +53m driven by a small number of positions in our Swiss corporate loan book

**Operating expenses** 1,101m, flat QoQ

**Cost / income** 60%

**Net new deposits** (1.5bn)

**Net new loans** (3.4bn) primarily driven by repricing of non-hurdling volumes

# Asset Management

	Underlying			Reported		
	2Q24	1Q24	QoQ	2Q24	1Q24	QoQ
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>768</b>	776	(1%)	<b>768</b>	776	(1%)
Net Management fees	711	745	(5%)	711	745	(5%)
Performance fees	28	30	(6%)	28	30	(6%)
Net gain from disposals	28			28		
Credit loss expense / (release)	0	0		0	0	
<b>Operating expenses</b>	<b>540</b>	594	(9%)	<b>638</b>	665	(4%)
<b>Profit before tax</b>	<b>228</b>	182	+26%	<b>130</b>	111	+18%
<b>Cost / income ratio</b>	<b>70%</b>	77%	(6pp)	<b>83%</b>	86%	(3pp)
<b>Invested assets, bn</b>	<b>1,701</b>	1,691	+1%	<b>1,701</b>	1,691	+1%
<b>Net new money, bn</b>	<b>(12)</b>	21		<b>(12)</b>	21	

## Underlying 2Q24 vs. 1Q24

**PBT** 228m, +26% on lower expenses partly offset by lower revenues

**Total revenues** 768m, (1%) on lower net management and performance fees, partly offset by 28m net gain on disposal<sup>1</sup>

**Operating expenses** 540m, (9%) on lower personnel and non-personnel costs

**Invested assets** 1,701bn, +1%

**Net new money** (12bn), driven by outflows in equities and fixed income



<sup>1</sup> Gain from the initial portion of the sale of our Brazilian real estate fund management business. We expect to record in 3Q24 an additional 60m in pre-tax profit on gains from disposals, mainly from closing the residual portions of this transaction.

# Investment Bank

	Underlying			Reported		
	2Q24	2Q23	YoY	2Q24	2Q23	YoY
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>2,493</b>	1,981	+26%	<b>2,803</b>	2,036	+38%
Global Banking	668	430	+55%	974	485	+101%
Advisory	239	194	+23%	239	194	+23%
Capital Markets	429	236	+82%	736	291	+152%
Global Markets	1,825	1,551	+18%	1,829	1,551	+18%
Execution Services	405	328	+23%	405	328	+23%
Derivatives & Solutions	895	689	+30%	897	689	+30%
Financing	525	533	(2%)	526	533	(1%)
Credit loss expense / (release)	(6)	132		(6)	132	
<b>Operating expenses</b>	<b>2,087</b>	1,864	+12%	<b>2,332</b>	2,025	+15%
<b>Profit before tax</b>	<b>412</b>	(14)		<b>477</b>	(121)	
<b>Cost / income ratio</b>	<b>84%</b>	94%	(10pp)	<b>83%</b>	99%	(16pp)
<b>RWA (bn)</b>	<b>108</b>	111	(2%)	<b>108</b>	111	(2%)
<b>Return on attributed equity</b>	<b>9.7%</b>	(0.4%)	+10.1pp	<b>11.3%</b>	(3.2%)	+14.5pp

## Underlying 2Q24 vs. 2Q23

**PBT** 412m with revenues +26%

**Global Banking** revenues +55%, outperforming the relevant global fee pools

- Advisory +23%
- Capital Markets +82%, on higher LCM, DCM and ECM

**Global Markets** revenues +18%; best 2Q on record<sup>1</sup>

- Execution Services +23% driven by cash equities, led by Americas
- Derivatives & Solutions +30% with increases in Equity Derivatives, FX, Credit and Rates

Of which:

- Equities 1,352m, +17%
- FRC 473m, +20%

**Operating expenses** +12% mainly driven by higher variable compensation

# Non-core and Legacy

	Underlying			Reported		
	2Q24	1Q24	QoQ	2Q24	1Q24	QoQ
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>401</b>	1,001	(60%)	<b>401</b>	1,001	(60%)
Credit loss expense / (release)	(1)	36		(1)	36	
<b>Operating expenses</b>	<b>481</b>	769	(37%)	<b>807</b>	1,011	(20%)
<b>Profit before tax</b>	<b>(80)</b>	197		<b>(405)</b>	(46)	
<b>RWA (bn)</b>	<b>50</b>	58	(14%)	<b>50</b>	58	(14%)
<b>LRD (bn)</b>	<b>80</b>	120	(33%)	<b>80</b>	120	(33%)

## Underlying 2Q24 vs. 1Q24

PBT (80m)

Total revenues 401m driven by position exits

Credit loss expense (1m)

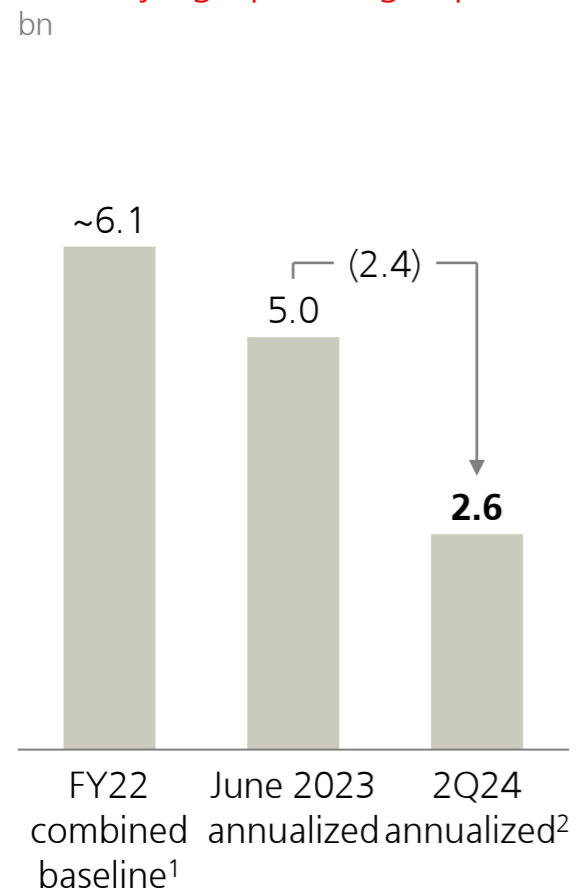
Operating expenses 481m, (37%), excluding litigation (17%), largely driven by decreases in personnel and third-party spend

RWA 50bn, (8bn), driven by active unwinds in loan, securitized products and macro portfolios

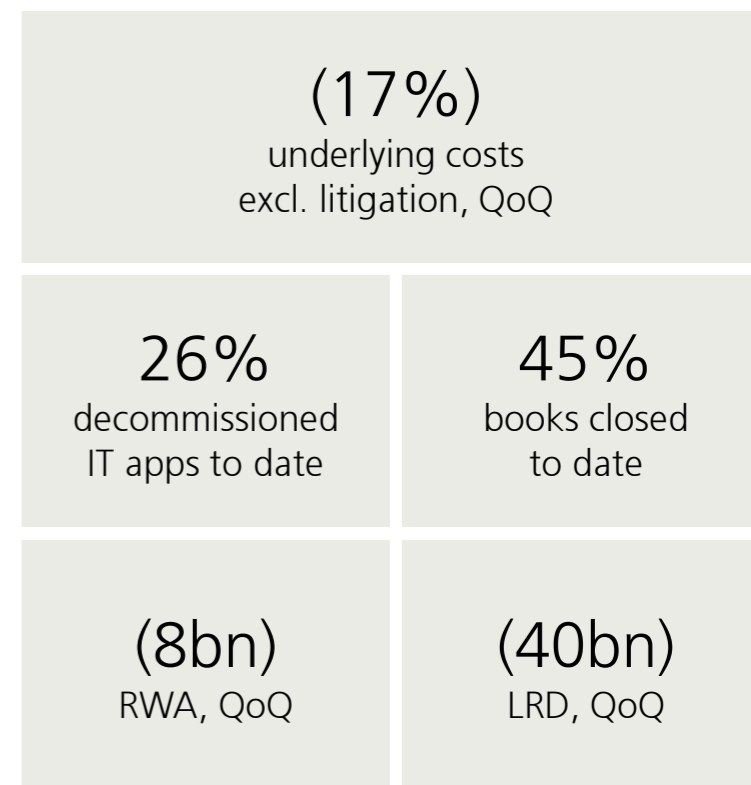
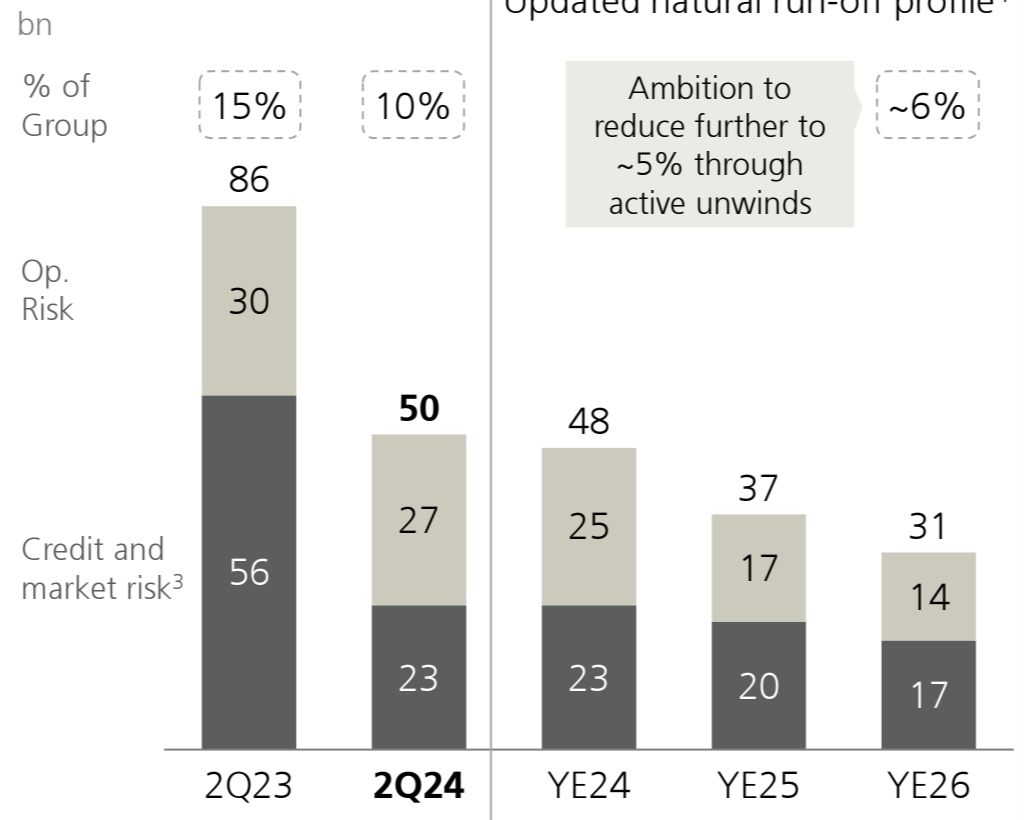
LRD 80bn, (40bn), driven by lower levels of HQLA and portfolio reductions

# Strong progress on cost and balance sheet reductions in Non-core and Legacy

## Underlying operating expenses



## RWA





# We are positioning UBS for sustainable growth and long-term value creation

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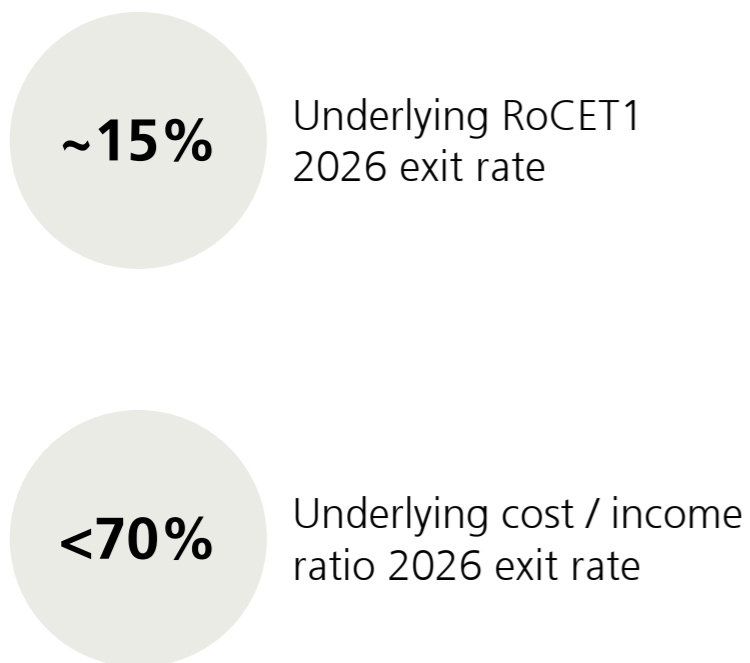
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Awarded World's  
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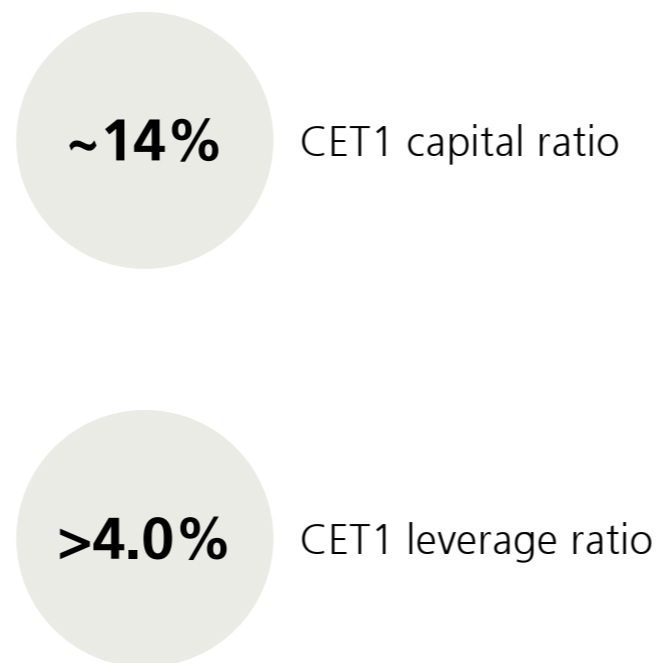
# | Appendix

# Our financial targets and long-term ambitions

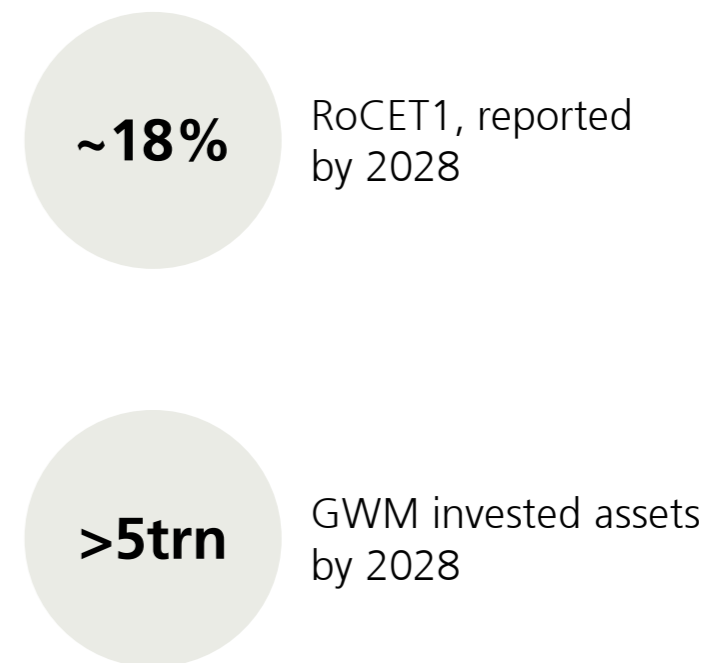
## Financial targets



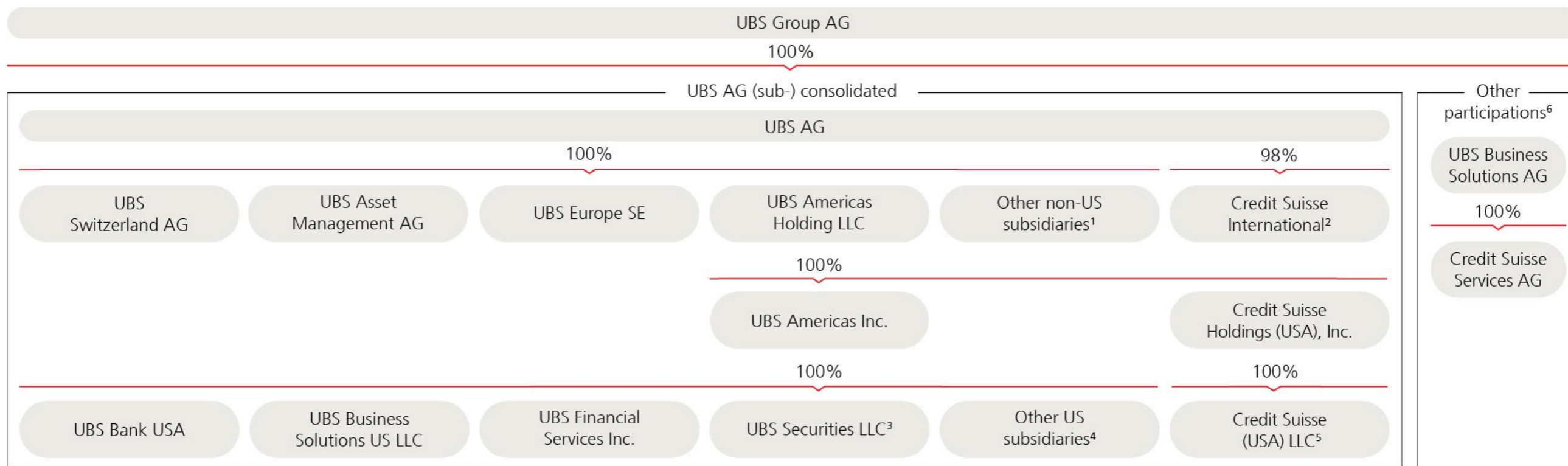
## Capital guidance



## Ambitions long-term



# High-level overview of the UBS Group structure as of 1 July 2024



## Additional future legal entity changes:

- **US:** Further legal entity simplification and rationalization
- **UK:** Select asset transfer of Credit Suisse International and Credit Suisse (UK) Ltd. mostly to UBS AG (London branch) and wind-down of residual positions
- **Europe:** Re-establish UBS Europe SE as single IPU<sup>7</sup> by winding down, re-parenting or merging legacy Credit Suisse legal entities licensed in the EU

# UBS Group results

USD m, except where indicated

	2Q24	1Q24	4Q23	3Q23	2Q23
<b>Total revenues</b>	<b>11,904</b>	12,739	10,855	11,695	9,540
Negative goodwill					27,264
Credit loss expense / (release)	95	106	136	239	623
Operating expenses	10,340	10,257	11,470	11,640	8,486
<b>Operating profit / (loss) before tax</b>	<b>1,469</b>	2,376	(751)	(184)	27,695
Tax expense / (benefit)	293	612	(473)	526	361
of which: current tax expense	310	468	69	643	368
<b>Net profit / (loss) attributable to shareholders</b>	<b>1,136</b>	1,755	(279)	(715)	27,331
Diluted EPS (USD)	0.34	0.52	(0.09)	(0.22)	8.51
Effective tax rate	20.0%	25.8%	n.m.	n.m.	1.3%
Return on CET1 capital	5.9%	9.0%	(1.4%)	(3.7%)	177.5%
Return on tangible equity	5.9%	9.0%	(1.4%)	(3.7%)	170.3%
Cost / income ratio	86.9%	80.5%	105.7%	99.5%	88.9%
Total book value per share (USD) <sup>1</sup>	26.13	26.44	26.68	25.75	26.48
Tangible book value per share (USD) <sup>1</sup>	23.85	24.14	24.34	23.44	24.13
Tangible book value per share (CHF) <sup>1</sup>	21.43	21.78	20.49	21.47	21.62

# UBS Group 2Q24 underlying results

USD m, except where indicated

	UBS Group AG	GWM	P&C	AM	IB	NCL	Group Items
<b>Operating profit / (loss) before tax as reported</b>	<b>1,469</b>	871	773	130	477	(405)	(377)
o/w: PPA effects and other integration items	780	233	246		310		(8)
o/w: Integration-related expenses and PPA effects	(1,372)	(523)	(182)	(98)	(245)	(325)	2
<b>Operating profit / (loss) before tax (underlying)</b>	<b>2,060</b>	1,161	710	228	412	(80)	(371)
Underlying RoCET1	8.4%						
Underlying RoTE	8.4%						
Underlying cost / income ratio	80.6%						

# PPA pull to par overview and revenue recognition

## Accretion of PPA adjustments on financial instruments

USD bn	Opening balance as of 12.6.23 (close) <sup>2</sup>	Recognized		Expected future P&L releases at 30.06.24 FX rates	Estimated amortization profile <sup>4</sup>			
		2023-2Q24	Remaining balance to be recognized <sup>3</sup>		2H24	2025	2026	2027+
GWM	~3.0	(0.9)	~2.1	~2.0	(~0.3)	(~0.4)	(~0.3)	(~1.0)
P&C	~4.3	(1.1)	~3.2	~3.1	(~0.4)	(~0.6)	(~0.5)	(~1.6)
IB	~2.3	(1.2)	~1.1	~1.1	(~0.2)	(~0.4)	(~0.3)	(~0.1)
<b>Total<sup>1</sup></b>	<b>~9.6</b>	<b>(3.2)</b>	<b>~6.4</b>	<b>~6.2</b>	<b>(~0.9)</b>	<b>(~1.4)</b>	<b>(~1.1)</b>	<b>(~2.7)</b>

(2.3bn) from standard accretion and (0.9bn) from early unwinds

## Additional PPA related benefits

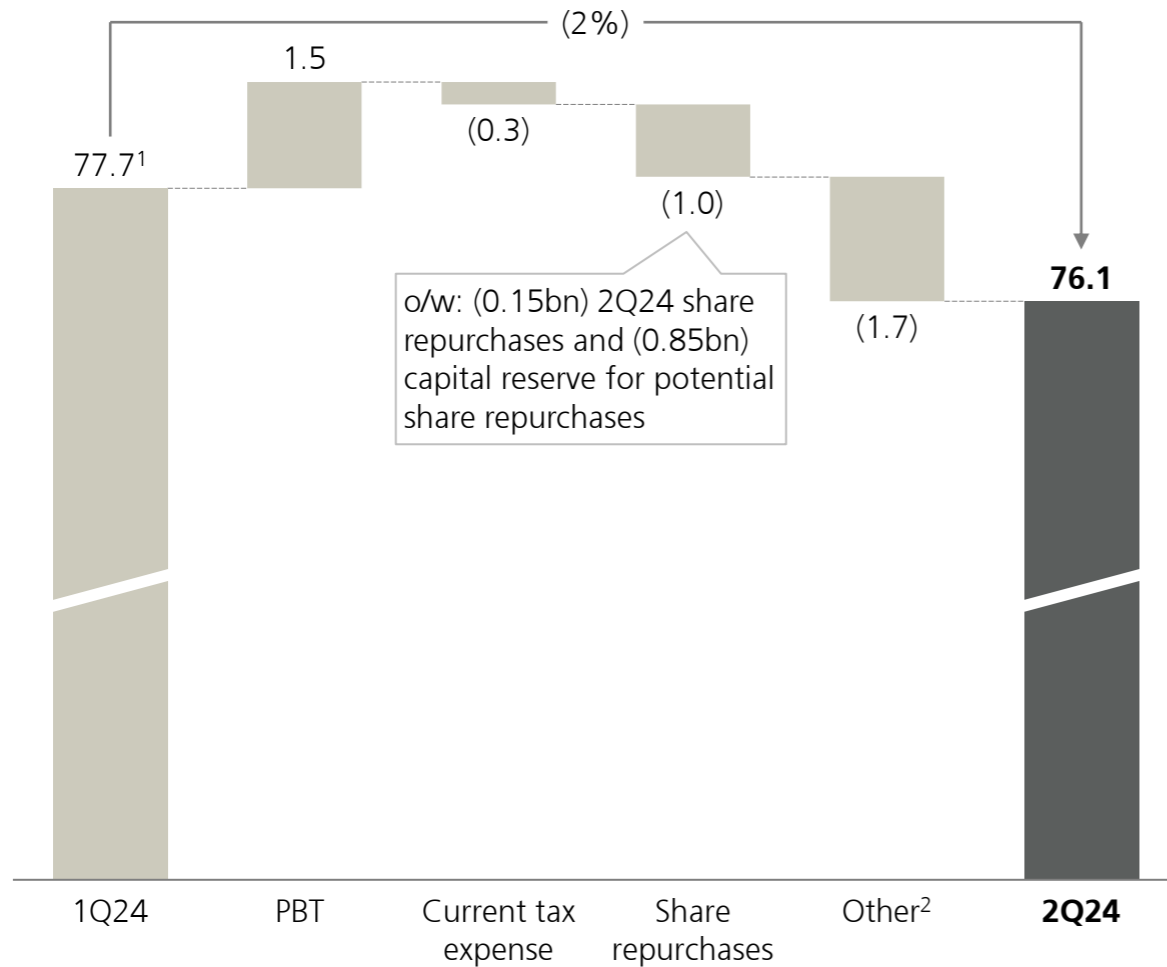
USD bn	NII expected to be recognized as of 12.6.23 (close)	Recognized		Expected future P&L releases at 30.06.24 FX rates	Estimated amortization profile <sup>4</sup>			
		2023-2Q24	Remaining NII expected to be recognized		2H24	2025	2026	2027+
Elimination of CS's prior cash flow hedge	~1.2	(0.7)	~0.6	~0.6	(~0.2)	(~0.3)	(~0.1)	(~0.0)

~0.4bn in GWM and ~0.2bn in P&C

# Significant progress in reducing financial resource consumption

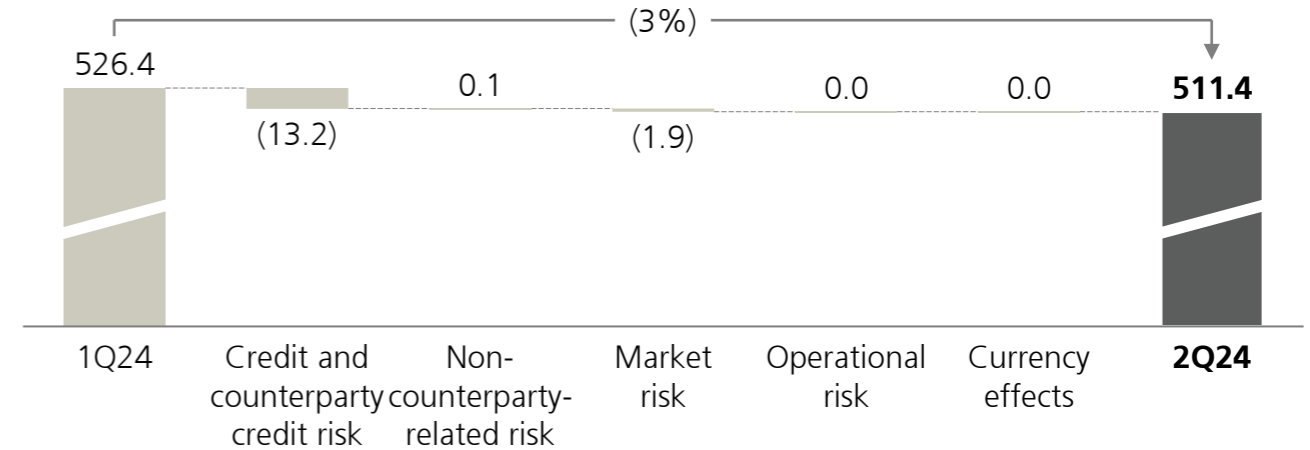
## CET1 capital

bn



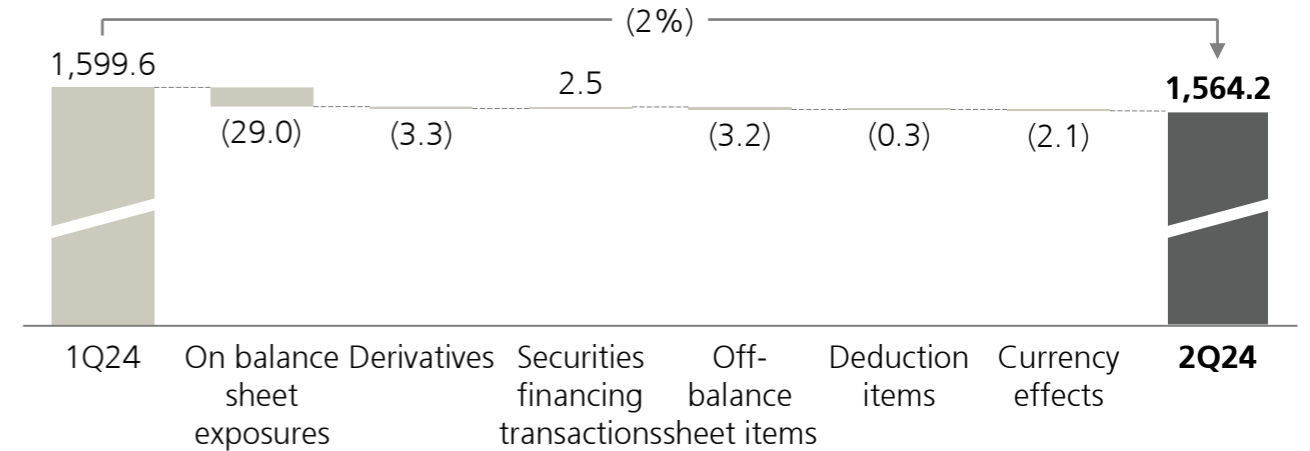
## Risk weighted assets

bn



## Leverage ratio denominator

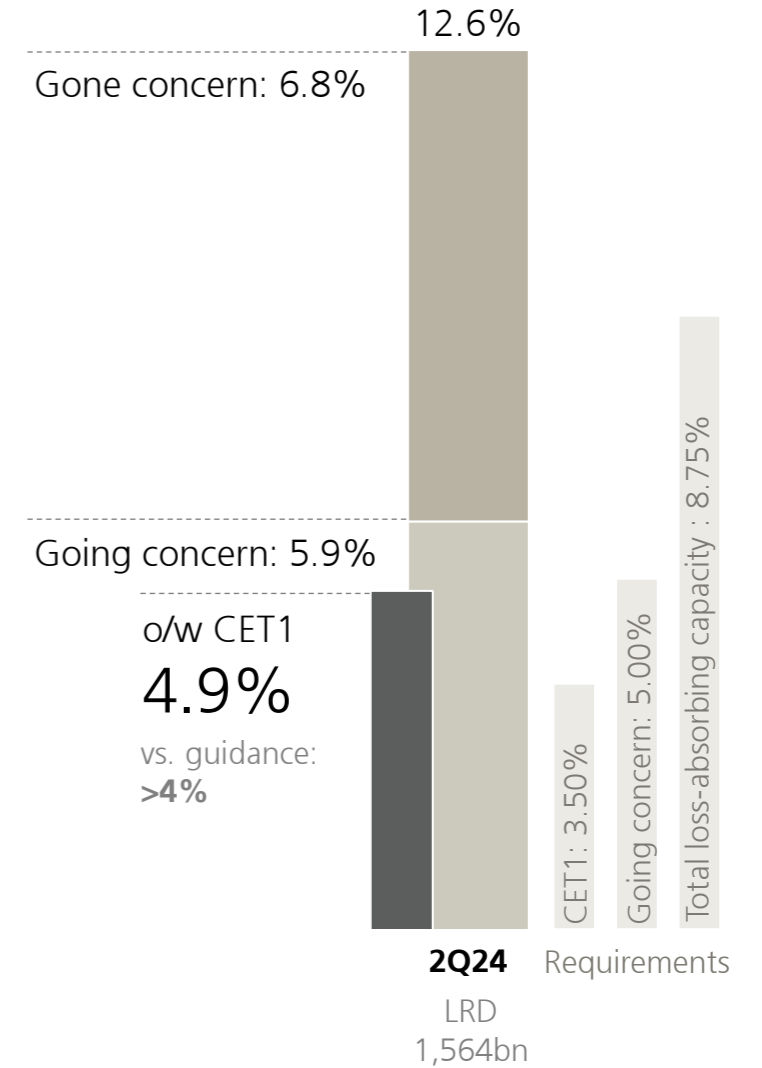
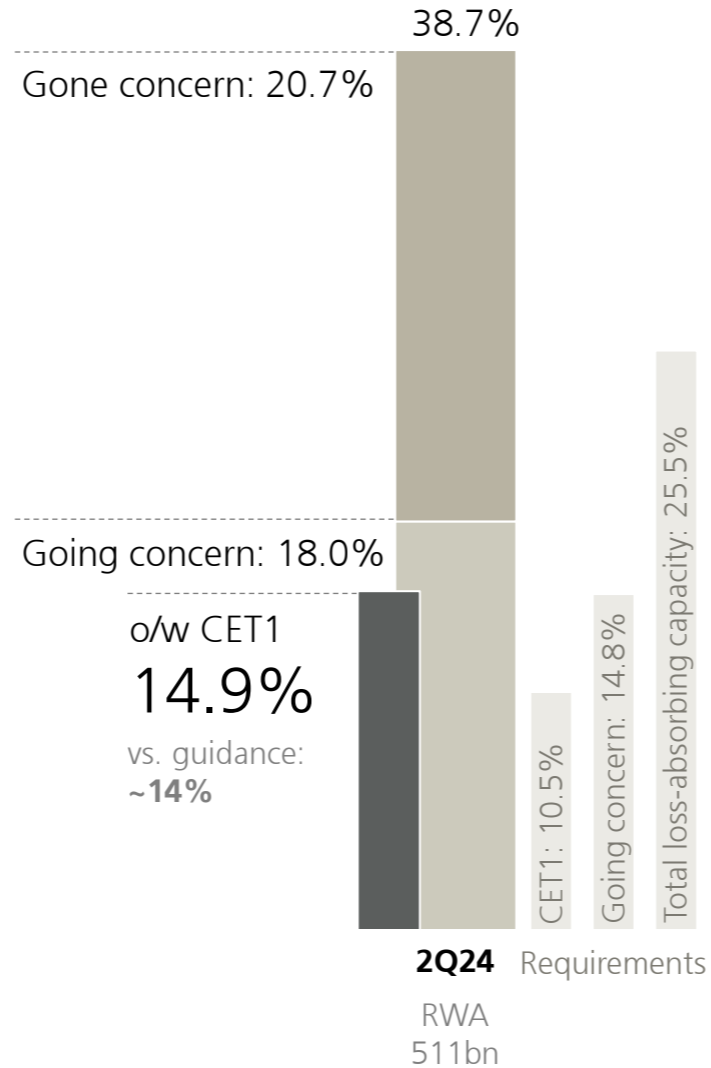
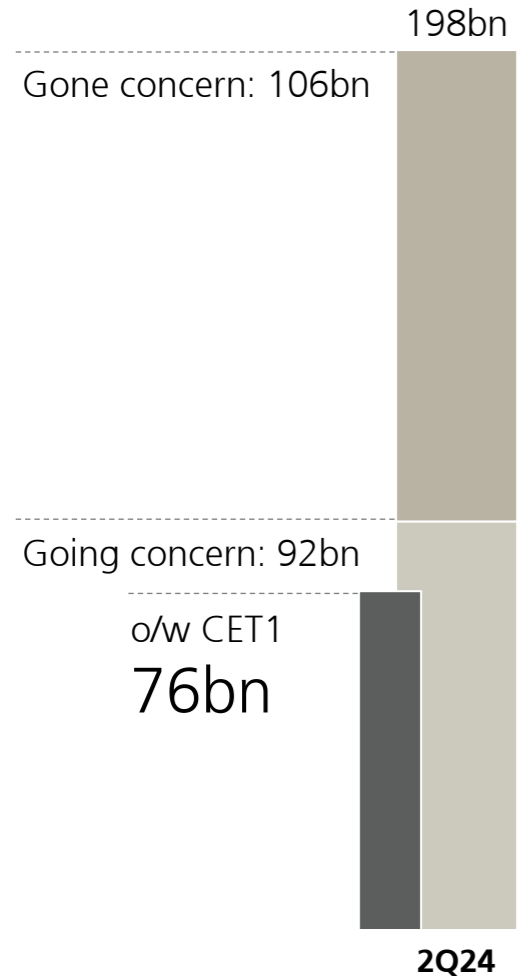
bn



**1** 1Q24 CET1 has been revised following further purchase price allocation adjustments, refer to slide 27 for further details; **2** Includes (1.0bn) from compensation- and own-share-related capital components, (0.6bn) from dividend accruals for the current year, (0.3bn) from amortization of transitional CET1 PPA adjustments (net of tax), 0.1bn from deferred tax assets on temporary differences, and movements related to other items



# Capital and leverage ratios



# Reconciliation of estimated underlying combined results for 2Q23

<i>USD bn</i>	Revenues	Credit loss expense / (release)	Operating expenses	Profit before tax
UBS sub-group (IFRS) <sup>1</sup>	8.4	0.0	6.8	1.5
Credit Suisse sub-group (US GAAP) <sup>2,3</sup>	(0.7)	0.1	9.2	(10.0)
UBS sub-group exclusions from underlying results <sup>4</sup>			(0.5)	0.5
Credit Suisse sub-group exclusions <sup>3,5</sup>	2.5		(5.2)	7.7
June 2023 US GAAP to IFRS conversion as reported <sup>6</sup>	0.4	0.6	(0.2)	(0.0)
Exclusion of June 2023 pull to par and other PPA effects <sup>7</sup>	(0.4)			(0.4)
Estimated April and May 2023 commission expense reclassification <sup>3,8</sup>	(0.2)		(0.2)	0.0
2Q23 credit loss expense restatement <sup>9</sup>		(0.1)		0.1
<b>2Q23 estimated underlying combined</b>	<b>10.1</b>	<b>0.7</b>	<b>10.0</b>	<b>(0.6)</b>

**1** UBS Group AG and consolidated subsidiaries, excluding Credit Suisse sub-group for post-acquisition period; **2** Credit Suisse AG and its consolidated subsidiaries for the full second quarter of 2023, also including Credit Suisse Services AG and other small former Credit Suisse Group entities now directly held by UBS Group AG; **3** CHF converted to USD using 2Q23 average USD/CHF rates of 0.90; **4** Excludes integration-related expenses of USD 350m and acquisition costs of USD 106m recorded in UBS Group, excluding the Credit Suisse sub-group for the post-acquisition period. Refer to Group Performance in the UBS Group AG financial report for the second quarter of 2023 for additional information; **5** Excludes fair value losses of CHF 2,204m, losses on business sales of CHF 4m, loss on equity investment in SIX Group AG of CHF 32m, write-down of intangible assets of CHF 38m, goodwill impairment of CHF 1,051m, restructuring expenses of CHF 123m, litigation provisions of CHF 1,491m, impairments on internally developed software of CHF 1,836m, acquisition-related compensation expenses of CHF 240m, cancellation of contingent capital awards gain of CHF 408m, expenses related to real estate disposals of CHF 35m, expenses related to Archegos of CHF 7m, integration costs of CHF 286m and other acquisition-related adjustments of CHF 13m; **6** Refer to Note 3 of the financial statements in the UBS Group AG financial report for the second quarter of 2023; **7** Refer to Group Performance in the UBS Group AG financial report for the third quarter of 2023 for additional detail. Accretion of PPA adjustments on financial instruments in NCL is not excluded from underlying results as the majority of NCL's assets are held at fair value, reflecting our intention to actively wind down the portfolio; **8** Estimated impact from reclassifying commission expense from operating expenses to negative revenues for the Credit Suisse sub-group for April and May 2023; **9** Related to the reclassification of certain NCL positions to fair value through P&L in 3Q23; refer to Note 2 of the financial statements in the UBS Group AG financial report for the second quarter of 2023.

# FY22 combined cost baseline

FY22

USD bn	Operating expenses
UBS sub-group (IFRS) <sup>1</sup>	24.9
Credit Suisse sub-group (US GAAP) <sup>2,3</sup>	19.1
UBS sub-group exclusions <sup>4</sup>	(0.3)
Credit Suisse sub-group exclusions <sup>3,5</sup>	(2.0)
Commission expense reclassification <sup>3,6</sup>	(1.1)
<b>FY22 combined cost baseline</b>	<b>40.6</b>

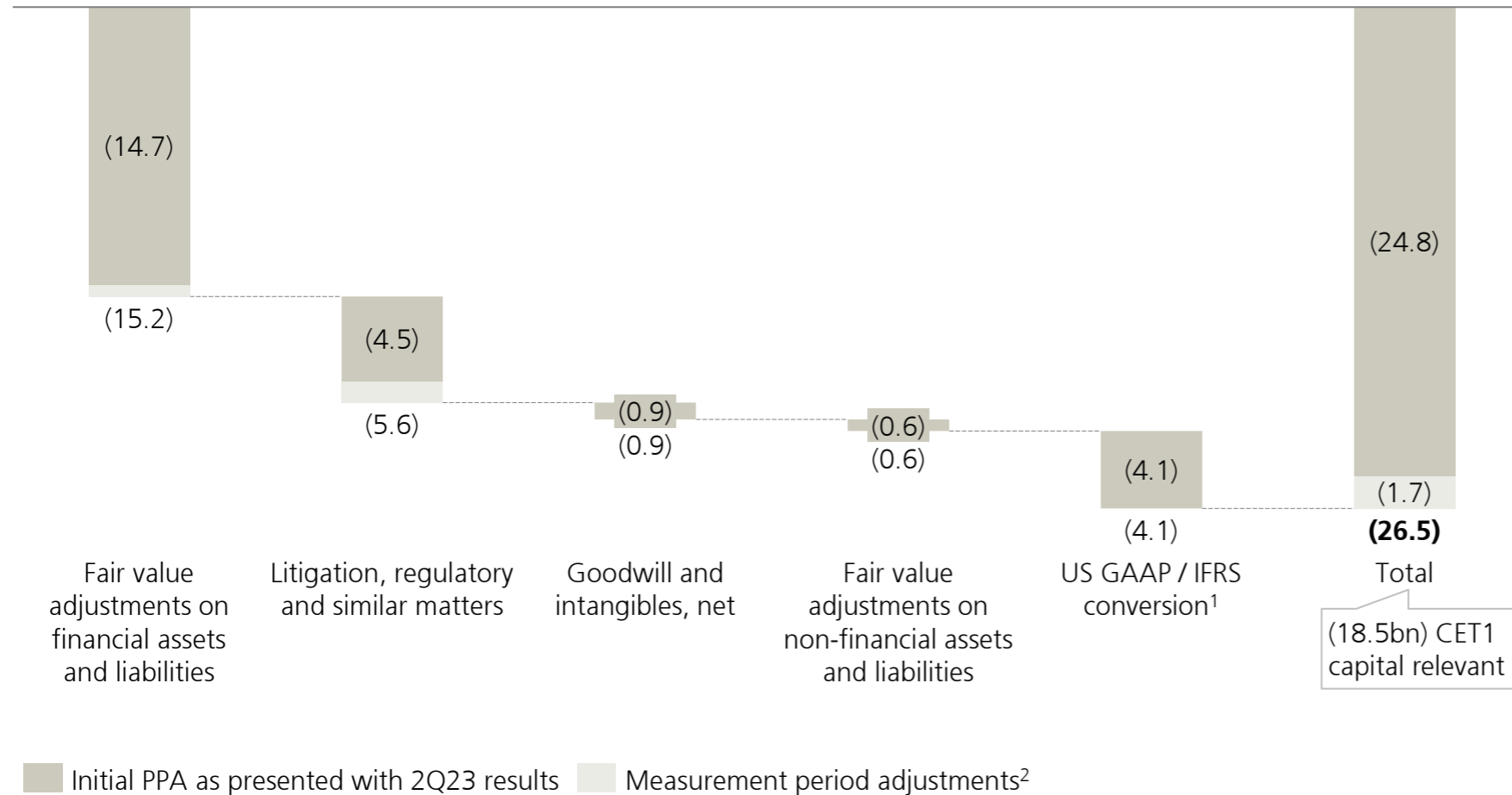
Of which: ~34.5bn in Core and ~6.1bn in Non-core and Legacy



**1** UBS Group AG and consolidated subsidiaries; **2** Credit Suisse AG and its consolidated subsidiaries, also including Credit Suisse Services AG and other small former Credit Suisse Group entities now directly held by UBS Group AG; **3** CHF converted to USD using FY22 average USD/CHF rates of 0.95; **4** Excludes net expenses for litigation, regulatory and similar matters of USD 348m; **5** Excludes major litigation provisions of CHF 1,299m, restructuring expenses of CHF 533m, goodwill impairment of 23m, expenses related to real estate disposals of CHF 24m, expenses related to Archegos of CHF 40m, expenses related to equity investment in Allfunds Group of CHF 2m; **6** Impact from reclassifying commission expense from operating expenses to negative revenues for the Credit Suisse sub-group based on Credit Suisse Group reported commission expenses of CHF 1,012m in FY22

# Overview of purchase price allocation adjustments (PPA)

PPA adjustments  
bn



Measurement period adjustments<sup>2</sup>

- 1.1bn for additional provisions and contingent liabilities (litigation)
- 0.3bn additional fair value adjustments on financial instruments
- 0.3bn associated with Russian exposures and marks on NCL positions

# Cautionary statement regarding Forward looking statements

**Cautionary Statement Regarding Forward looking Statements** | This presentation contains statements that constitute “forward-looking statements,” including but not limited to management’s outlook for UBS’s financial performance, statements relating to the anticipated effect of transactions and strategic initiatives on UBS’s business and future development and goals or intentions to achieve climate, sustainability and other social objectives. While these forward-looking statements represent UBS’s judgments, expectations and objectives concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS’s expectations. In particular, terrorist activity and conflicts in the Middle East, as well as the continuing Russia–Ukraine war, may have significant impacts on global markets, exacerbate global inflationary pressures, and slow global growth. In addition, the ongoing conflicts may continue to cause significant population displacement, and lead to shortages of vital commodities, including energy shortages and food insecurity outside the areas immediately involved in armed conflict. Governmental responses to the armed conflicts, including, with respect to the Russia–Ukraine war, coordinated successive sets of sanctions on Russia and Belarus, and Russian and Belarusian entities and nationals, and the uncertainty as to whether the ongoing conflicts will widen and intensify, may continue to have significant adverse effects on the market and macroeconomic conditions, including in ways that cannot be anticipated. UBS’s acquisition of the Credit Suisse Group has materially changed its outlook and strategic direction and introduced new operational challenges. The integration of the Credit Suisse entities into the UBS structure is expected to take between three and five years and presents significant risks, including the risks that UBS Group AG may be unable to achieve the cost reductions and other benefits contemplated by the transaction. This creates significantly greater uncertainty about forward-looking statements. Other factors that may affect UBS’s performance and ability to achieve its plans, outlook and other objectives also include, but are not limited to: (i) the degree to which UBS is successful in the execution of its strategic plans, including its cost reduction and efficiency initiatives and its ability to manage its levels of risk-weighted assets (RWA) and leverage ratio denominator (LRD), liquidity coverage ratio and other financial resources, including changes in RWA assets and liabilities arising from higher market volatility and the size of the combined Group; (ii) the degree to which UBS is successful in implementing changes to its businesses to meet changing market, regulatory and other conditions, including as a result of the acquisition of the Credit Suisse Group; (iii) increased inflation and interest rate volatility in major markets; (iv) developments in the macroeconomic climate and in the markets in which UBS operates or to which it is exposed, including movements in securities prices or liquidity, credit spreads, currency exchange rates, deterioration or slow recovery in residential and commercial real estate markets, the effects of economic conditions, including elevated inflationary pressures, market developments, increasing geopolitical tensions, and changes to national trade policies on the financial position or creditworthiness of UBS’s clients and counterparties, as well as on client sentiment and levels of activity; (v) changes in the availability of capital and funding, including any adverse changes in UBS’s credit spreads and credit ratings of UBS, Credit Suisse, sovereign issuers, structured credit products or credit-related exposures, as well as availability and cost of funding to meet requirements for debt eligible for total loss-absorbing capacity (TLAC), in particular in light of the acquisition of the Credit Suisse Group; (vi) changes in central bank policies or the implementation of financial legislation and regulation in Switzerland, the US, the UK, the EU and other financial centers that have imposed, or resulted in, or may do so in the future, more stringent or entity-specific capital, TLAC, leverage ratio, net stable funding ratio, liquidity and funding requirements, heightened operational resilience requirements, incremental tax requirements, additional levies, limitations on permitted activities, constraints on remuneration, constraints on transfers of capital and liquidity and sharing of operational costs across the Group or other measures, and the effect these will or would have on UBS’s business activities; (vii) UBS’s ability to successfully implement resolvability and related regulatory requirements and the potential need to make further changes to the legal structure or booking model of UBS in response to legal and regulatory requirements and any additional requirements due to its acquisition of the Credit Suisse Group, or other developments; (viii) UBS’s ability to maintain and improve its systems and controls for complying with sanctions in a timely manner and for the detection and prevention of money laundering to meet evolving regulatory requirements and expectations, in particular in current geopolitical turmoil; (ix) the uncertainty arising from domestic stresses in certain major economies; (x) changes in UBS’s competitive position, including whether differences in regulatory capital and other requirements among the major financial centers adversely affect UBS’s ability to compete in certain lines of business; (xi) changes in the standards of conduct applicable to its businesses that may result from new regulations or new enforcement of existing standards, including measures to impose new and enhanced duties when interacting with customers and in the execution and handling of customer transactions; (xii) the liability to which UBS may be exposed, or possible constraints or sanctions that regulatory authorities might impose on UBS, due to litigation, contractual claims and regulatory investigations, including the potential for disqualification from certain businesses, potentially large fines or monetary penalties, or the loss of licenses or privileges as a result of regulatory or other governmental sanctions, as well as the effect that litigation, regulatory and similar matters have on the operational risk component of its RWA, including as a result of its acquisition of the Credit Suisse Group, as well as the amount of capital available for return to shareholders; (xiii) the effects on UBS’s business, in particular cross-border banking, of sanctions, tax or regulatory developments and of possible changes in UBS’s policies and practices; (xiv) UBS’s ability to retain and attract the employees necessary to generate revenues and to manage, support and control its businesses, which may be affected by competitive factors; (xv) changes in accounting or tax standards or policies, and determinations or interpretations affecting the recognition of gain or loss, the valuation of goodwill, the recognition of deferred tax assets and other matters; (xvi) UBS’s ability to implement new technologies and business methods, including digital services and technologies, and ability to successfully compete with both existing and new financial service providers, some of which may not be regulated to the same extent; (xvii) limitations on the effectiveness of UBS’s internal processes for risk management, risk control, measurement and modeling, and of financial models generally; (xviii) the occurrence of operational failures, such as fraud, misconduct, unauthorized trading, financial crime, cyberattacks, data leakage and systems failures, the risk of which is increased with cyberattack threats from both nation states and non-nation-state actors targeting financial institutions; (xix) restrictions on the ability of UBS Group AG and UBS AG to make payments or distributions, including due to restrictions on the ability of its subsidiaries to make loans or distributions, directly or indirectly, or, in the case of financial difficulties, due to the exercise by FINMA or the regulators of UBS’s operations in other countries of their broad statutory powers in relation to protective measures, restructuring and liquidation proceedings; (xx) the degree to which changes in regulation, capital or legal structure, financial results or other factors may affect UBS’s ability to maintain its stated capital return objective; (xxi) uncertainty over the scope of actions that may be required by UBS, governments and others for UBS to achieve goals relating to climate, environmental and social matters, as well as the evolving nature of underlying science and industry and the possibility of conflict between different governmental standards and regulatory regimes; (xxii) the ability of UBS to access capital markets; (xxiii) the ability of UBS to successfully recover from a disaster or other business continuity problem due to a hurricane, flood, earthquake, terrorist attack, war, conflict (e.g., the Russia–Ukraine war), pandemic, security breach, cyberattack, power loss, telecommunications failure or other natural or man-made event, including the ability to function remotely during long-term disruptions such as the COVID-19 (coronavirus) pandemic; (xxiv) the level of success in the absorption of Credit Suisse, in the integration of the two groups and their businesses, and in the execution of the planned strategy regarding cost reduction and divestment of any non-core assets, the existing assets and liabilities of Credit Suisse, the level of resulting impairments and write-downs, the effect of the consummation of the integration on the operational results, share price and credit rating of UBS – delays, difficulties, or failure in closing the transaction may cause market disruption and challenges for UBS to maintain business, contractual and operational relationships; and (xxv) the effect that these or other factors or unanticipated events, including media reports and speculations, may have on its reputation and the additional consequences that this may have on its business and performance. 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