

Important information

Forward Looking Statements: This presentation contains statements that constitute "forward-looking statements," including but not limited to performance targets, expectations and ambitions, as well as management's outlook for UBS's financial performance and statements relating to the anticipated effect of transactions and strategic or business initiatives on UBS's business and future development. While these forward-looking statements represent UBS's judgments and expectations concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially. For a discussion of the risks and uncertainties that may affect UBS's future results please refer to the "Risk Factors" and other sections of UBS's most recent Annual Report on Form 20-F, quarterly reports and other information furnished to or filed with the US Securities and Exchange Commission on Form 6-K, and the cautionary statement on the last page of this presentation. UBS is not under any obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements, whether as a result of new information, future events, or otherwise.

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Basel III RWA, LRD and capital: Basel III numbers are based on the BIS Basel III framework, as applicable for Swiss Systemically relevant banks (SRB). Numbers in the presentation are based on the revised Swiss SRB rules as of 1.1.20 that became effective on 1.7.16, unless otherwise stated. Basel III risk-weighted assets in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20 unless otherwise stated. Our RWA under BIS Basel III are the same as under Swiss SRB Basel III. Leverage ratio and leverage ratio denominator in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20, unless otherwise stated. Refer to the "Capital management" section in the 4Q20 report for more information.

Currency translation of monthly income statement items of operations with a functional currency other than the US dollar are translated with month-end rates into US dollar.

Definitions: "Earnings per share" refers to diluted earnings per share. "Litigation" refers to net additions/releases to provisions for litigation regulatory and similar matters reflected in the income statement for the relevant period. "Net profit" refers to net profit attributable to shareholders.

Rounding: Numbers presented throughout this report may not add up precisely to the totals provided in the tables and text. Percentages and percent changes are calculated on the basis of unrounded figures. Information about absolute changes between reporting periods, which is provided in text and which can be derived from figures displayed in the tables, is calculated on a rounded basis.

Tables: Within tables, blank fields generally indicate that the field is not applicable or not meaningful, or that information is not available as of the relevant date or for the relevant period. Zero values generally indicate that the respective figure is zero on an actual or rounded basis. Percentage changes are presented as a mathematical calculation of the change between periods.

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Agenda

- 1 Ralph Hamers, Group CEO
 - > FY20 highlights
 - > First impressions
 - **>** Focus areas
- 2 Kirt Gardner, Group CFO
 - > FY20 and 4Q20 financial performance
 - Divisional results
 - Capital returns
- 3 Q&A



Key messages



- Clients continued to place their trust in UBS during a challenging year, as we helped them navigate uncertainty through advice and solutions
- Record invested assets across our asset and wealth management businesses at 4.1trn; FY20 net profit 6.6bn, highest in a decade with every region delivering over 1.5bn PBT
- All financial targets were met or exceeded in 2020 as we delivered on our strategic priorities
- Proposed FY20 dividend of USD 0.37 per share; restarting buybacks and targeting up to 1.1bn in 1Q21 from 2.0bn reserve built in 2020

In 2020 we stayed focused on supporting our clients...

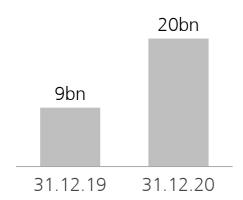




...and further integrated sustainability in our client offering

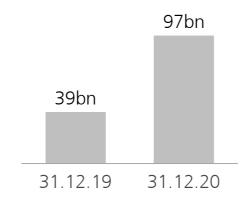
Sustainable investments recommended as the preferred solution for GWM clients investing globally

100% SI multi-asset mandate invested assets, GWM and P&C



7bn net sales of 100% SI multi-asset mandate, FY20, GWM A pivotal year for sustainability in Asset Management

Sustainability-focused invested assets, AM¹



32bn

net new money into sustainability-focused strategies, FY20, AM Maintained strong position in key ESG rankings



Included on climate change A list



Industry leader for 6th consecutive year



Rated AA since 2018



Through our commitment to clients, we have been able to extend our scale...



3.0trn

GWM invested assets



1.1trn

AM invested assets



#1

bank in UHNW services¹



¥1

private bank in APAC²



#1

bank in Switzerland³



#1

Family Office services¹



Top 5

in global equities⁴



Top 3 in global FX⁵



Investing in our platforms to build on our scale advantage to benefit our clients

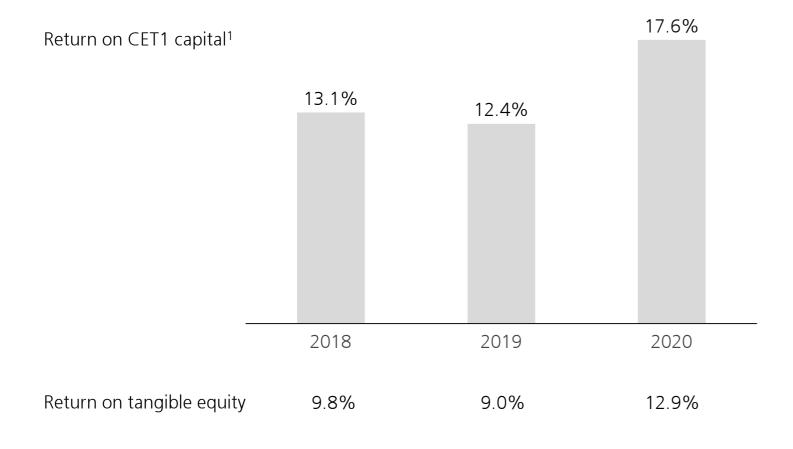


...and deliver on all our targets in 2020

1	Return on CET1 capital Return on tangible equity	17.6% 12.9%	Target: 12-15%
	Cost/income ratio	73.0%	Target: 75-78%
	Net profit attributable to shareholders	USD 6.6bn	101.901.10.70
Group	Diluted earnings per share	USD 1.79	
	CET1 capital ratio	13.8%	Guidance: ~13%
	CET1 leverage ratio	3.85%	Guidance: >3.7%
	Tangible book value per share	USD 14.93	
	Profit before tax	USD 4.1bn	
GWM	PBT growth	20.4%	Target: 10-15% over the cycle
	Invested assets	USD 3.0trn	
	Profit before tax	CHF 1.2bn	
P&C	Return on attributed equity (CHF)	14.1%	
	Net new business volume growth for Personal Banking (CHF)	6.9%	
	Profit before tax	USD 1.5bn	
AM	Invested assets	USD 1.1trn	
	Profit before tax	USD 2.5bn	
IB	Return on attributed equity	19.7%	
	RWA and LRD vs. Group	33% / 30%	Guidance: up to 1/3



We have an opportunity to drive consistently higher returns



Industry-leading capital efficiency...

...but driving revenue growth and cost efficiency necessary to deliver leading shareholder returns



My first impressions of UBS are...

Outstanding client franchise

A powerful brand

Market leading thought leadership

Talent at all levels

Global diversification and reach

Operational resilience

Balance sheet for all seasons

Leader in sustainability



Change is coming at us with ever increasing pace



Economic cycle

Range of recovery scenarios remains wide



Unprecedented monetary stimulus

Low and negative rates challenge investment paradigms



Shifting client priorities

Shift to private markets and sustainability creates opportunities



Digital-led recovery

Pandemic has accelerated digital adoption and disrupted norms



Green transition

Finance plays a crucial role in the move towards a greener world



Transforming world

Challenges presented by de-globalization and divergence



Competitive landscape

Growing importance of scale, digital everything and innovation



Regulatory change

Further evolution of regulatory agenda

This will call for relentless client focus, digital savvy and agility to drive growth and shareholder value



Focus areas to deliver on UBS's future



Grow our client franchise



Strengthen high-performance culture



Operate ever more efficiently



Win in the digital-led recovery



Build on our edge in sustainability



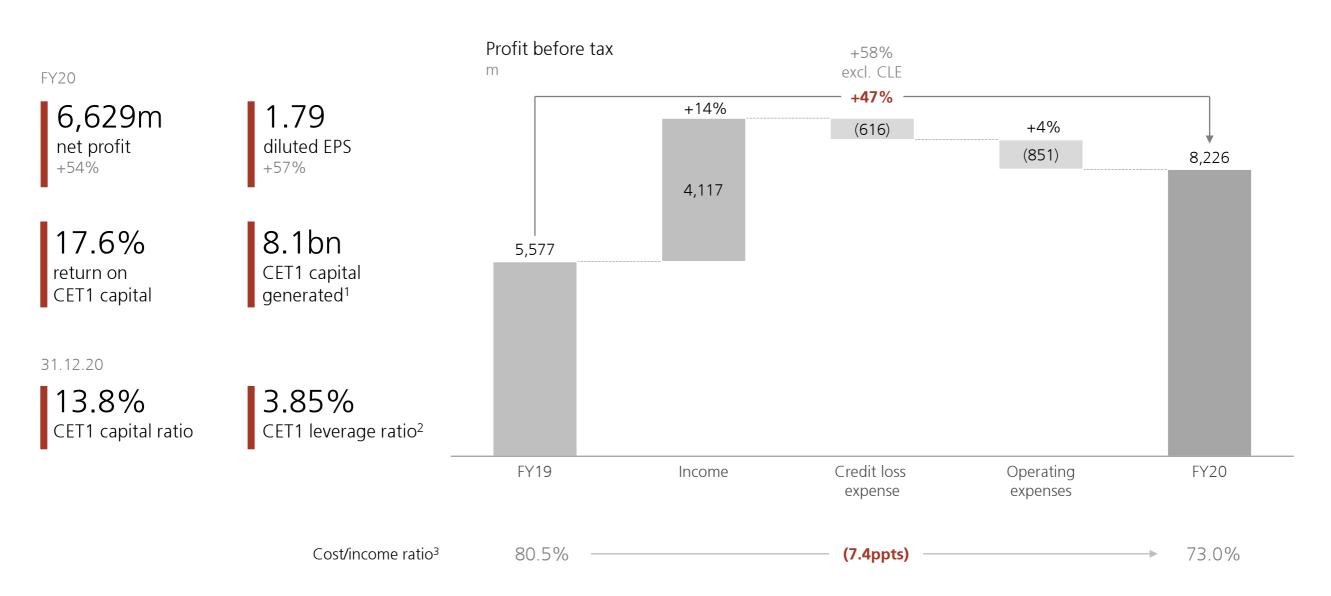
Maintain our balance sheet for all seasons

- Conducting thorough firm-wide reviews to be fit for the future and capture growth opportunities
- > Enhancing accountability, reviewing metrics and targets to deliver leading shareholder returns
- > Delivering the firm to our clients in a seamless way

We will provide strategic updates in Q2 and beyond



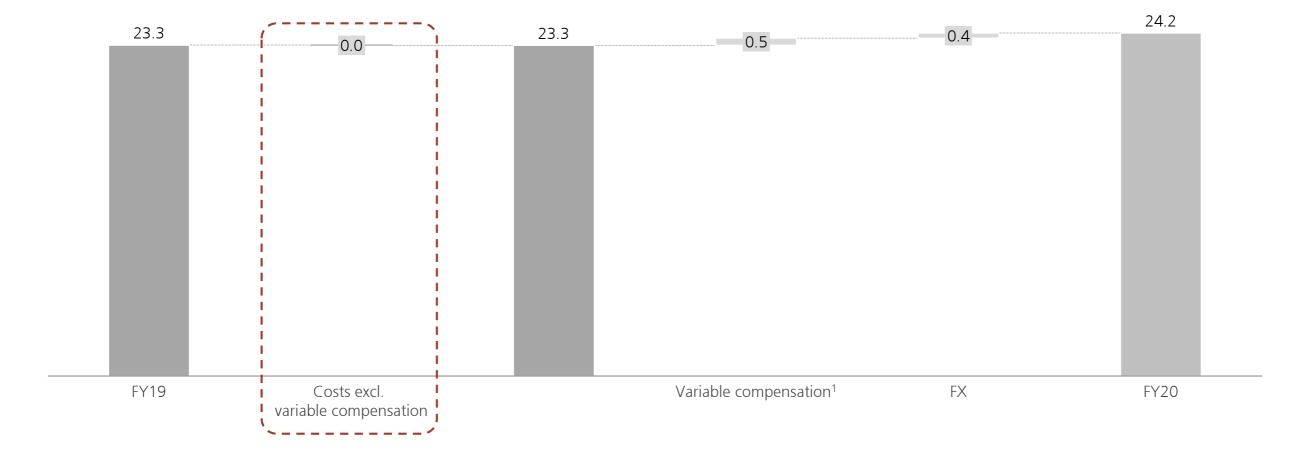
FY20: Driving positive operating leverage





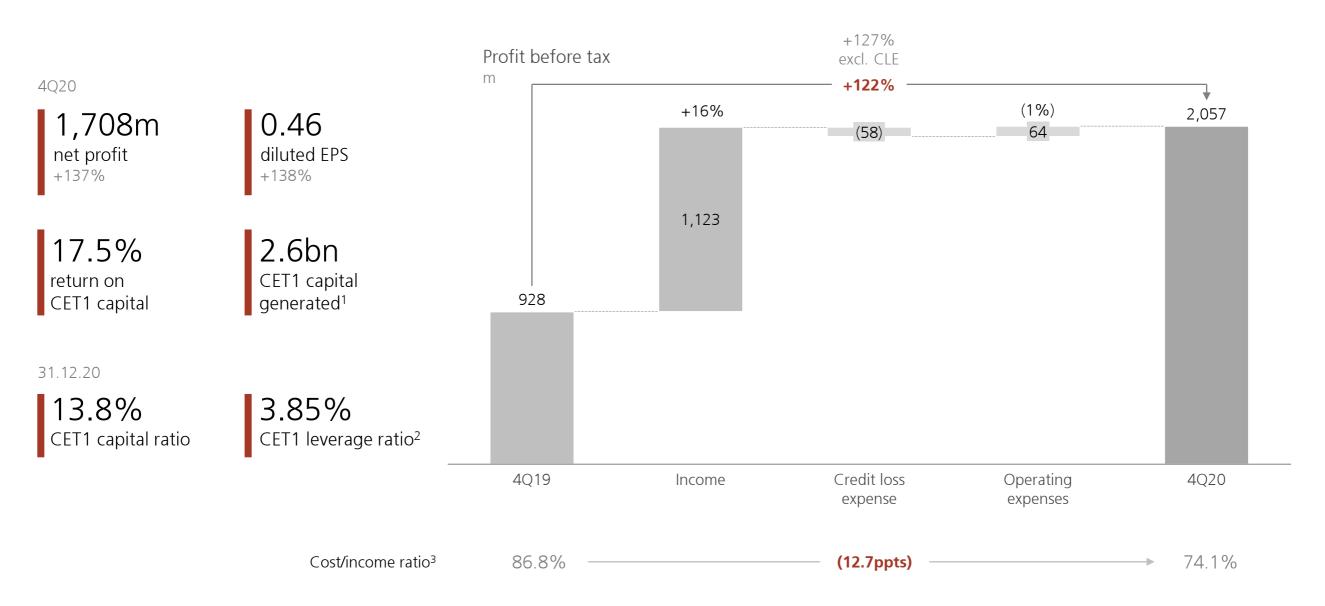
Executing our cost strategy

Operating expenses



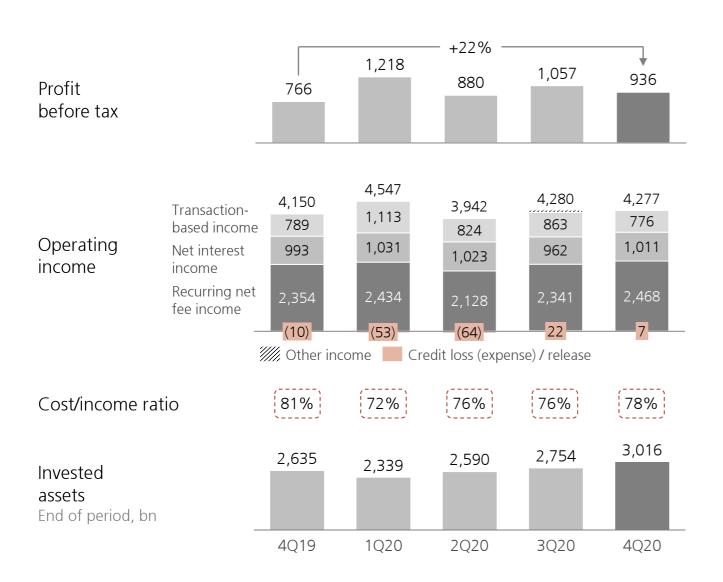


4Q20 net profit USD 1.7bn; 17.5% RoCET1





Global Wealth Management



PBT +22% reflecting lending and mandate growth, greater advisor productivity and 1% lower expenses; PBT +35% excl. 75m fee from P&C in 4Q19¹; FY20 PBT +20%

Operating income +3%; +5% excl. 4Q19 fee from P&C¹, with all regions contributing

Credit loss releases 7m vs. (10m) credit loss expenses in 4Q19

One UBS:

- > GFO revenues across GWM and IB +25% in FY20
- > SMA² initiative in the US generated 53bn NNM for AM in FY20

Net new loans 8bn in 4Q20; 26bn in FY20, exceeding ~20bn ambition

Net new mandates 13bn in 4Q20; 32bn in FY20

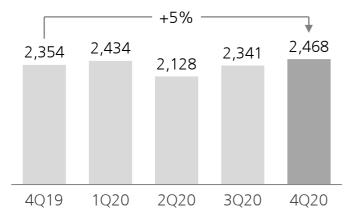
Invested assets reached all-time high of 3.0trn, +10% QoQ



Global Wealth Management

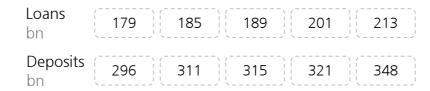
Recurring net fee income

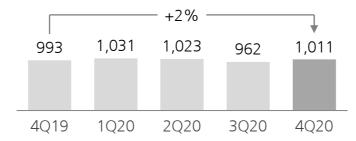




- > +5% YoY as the effect of higher average invested assets was partially offset by shifts towards lower-margin funds and mandates
- > +5% QoQ supported by growing asset base and 13bn net new mandates
- Americas advisory billing based on average daily balances since 1 October 2020

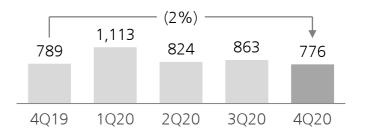
Net interest income





- +2% YoY reflecting higher loan volumes and margins, partly offset by lower deposit revenues mainly from lower USD rates
- > +5% QoQ with growth in lending balances and margins partially offset by lower deposit margin on higher deposit volumes

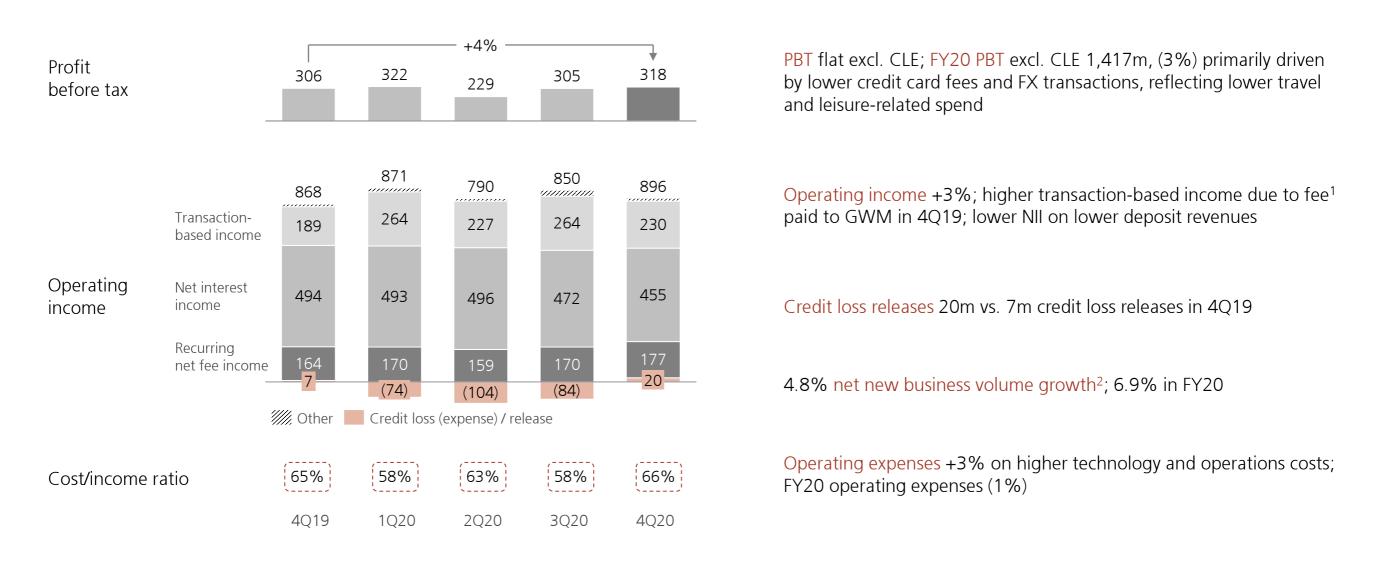
Transaction-based income



- **)** +9% YoY excl. 75m fee from P&C in 4Q19¹
- > APAC +47% YoY
- Investor optimism and client activity improved post US elections and COVID-19 vaccine developments
- > FY20 +17% YoY, +20% YoY excl. 75m fee¹



Personal & Corporate Banking (CHF)





Supporting the Swiss economy

Providing funding

Corporate and institutional clients



2.7bn

net new loans in addition to government-backed SME lending program FY20



3.0bn

liquidity provided via government-backed SME lending program¹ 31.12.20

Individual clients



3.5bn

net new mortgage volume² FY20

Facilitating access

Digital services



+5ppts

Mobile Banking log-in share Personal Banking, 4Q20 vs. 4Q19



+126%

Payment volumes, UBS TWINT 4Q20 vs. 4Q19



+5ppts

Active Digital Banking clients Personal Banking, 4Q20 vs. 4Q19

Supporting communities

Contributing to relief efforts

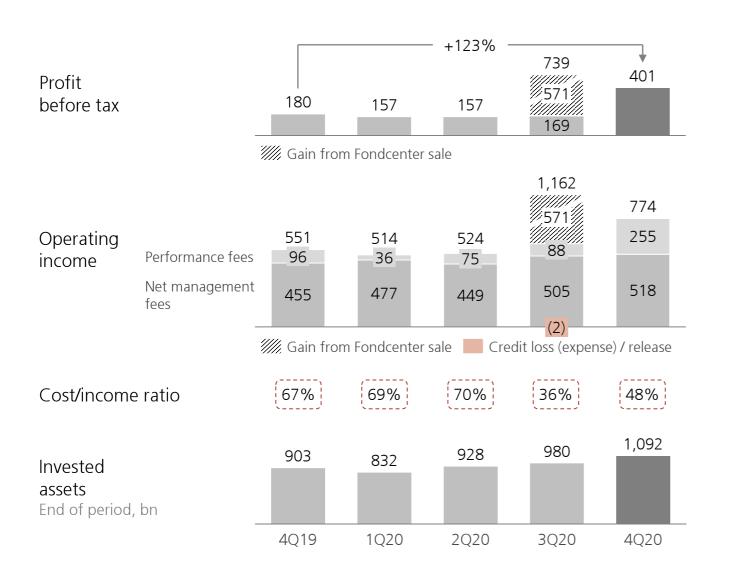
- Matching employee donations for Swiss Red Cross via Optimus Foundation
- Supporting organizations catering for people in need
- Helping organizations that provide counselling and mental health support
- Doubled the number of UBS-funded employee volunteering days

Education and entrepreneurship

- Launched UBS Helpetica to connect charities and volunteers to sustainable projects
- Supporting community partners with COVID-related initiatives and projects
- Giving to organizations that support entrepreneurship and enable employment



Asset Management



PBT 401m, driven by 40% higher revenues and flat expenses; FY20 PBT 884m, +66% excl. gain from Fondcenter sale

Operating income +40%

- Performance fees +167%, mainly driven by increases in our Hedge Fund Businesses due to strong investment performance
- Net management fees +14% due to a higher invested asset base, in part driven by NNM, and continued positive net new run rate fee generation

Operating expenses flat; FY20 cost/income ratio 63% excl. gain from Fondcenter sale

Record invested assets 1,092bn, +112bn QoQ

NNM 22bn; 38bn NNM excluding money markets; 26bn from SMA¹ initiative in US; FY20 NNM excluding money markets 87bn

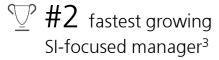
Asset Management

APAC





Sustainable Investing

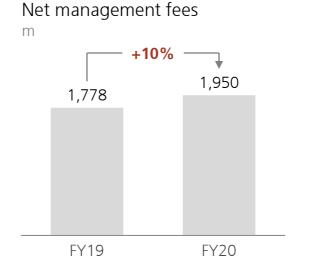


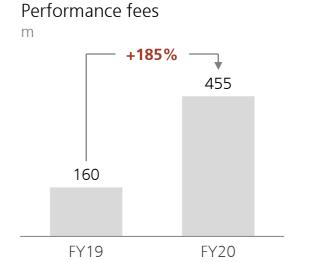
32bn NNM in SI-focused invested assets

SMA⁴ initiative in the US

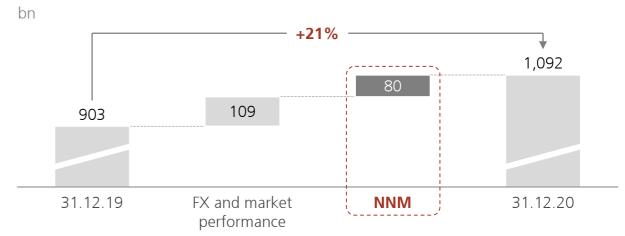


24 new SMA strategies introduced to GWM clients since inception



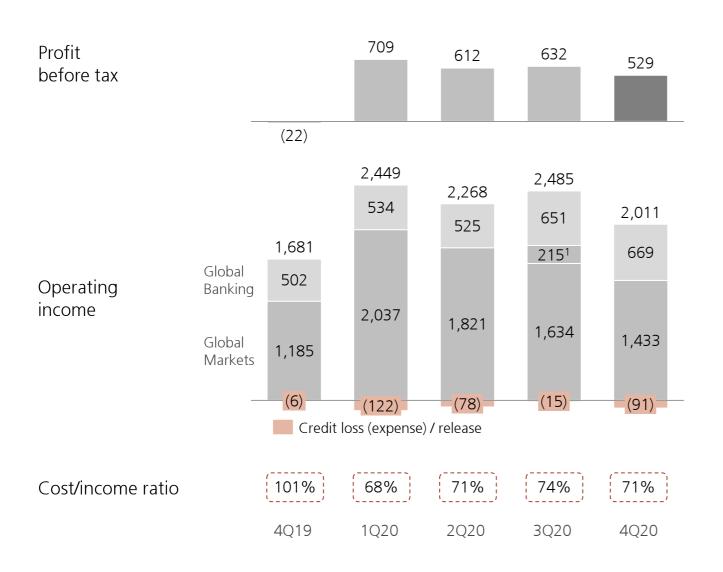


Invested assets





Investment Bank



RoAE 16.8% 4Q20 and 19.7% FY20; FY20 PBT 2.5bn, +217% with operating income +27% and costs +4%

Global Markets revenues +21%

- Execution & Platform 428m, +25% driven by cash equities
- Derivatives & Solutions 660m, +40% driven by equity derivatives and credit
- > Financing 346m, (7%)

Of which:

- Equities 1,065m, +28%
- FRC 368m, +5%

Global Banking revenues +33%

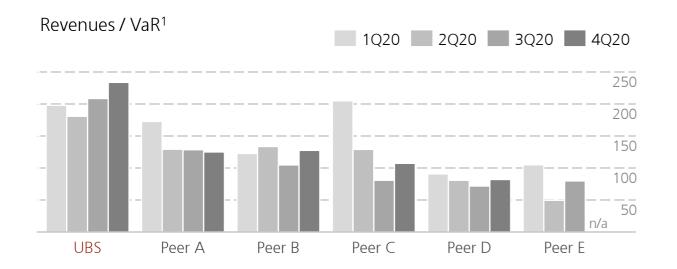
- Advisory +32%, on higher M&A revenues
- Capital Markets +34%, primarily driven by ECM, +102%

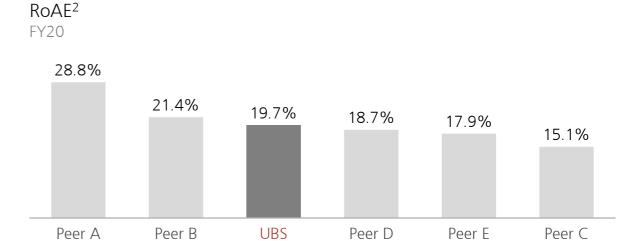
Credit loss expense 91m, with 64m related to a single client²

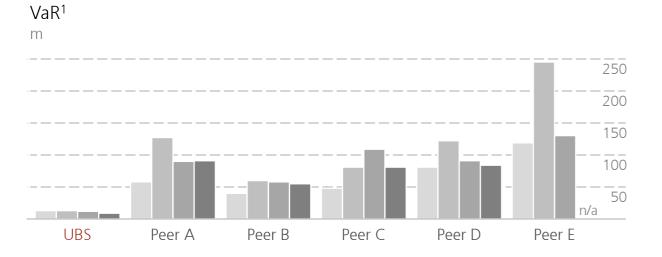
Operating expenses (13%) reflecting 110m goodwill write-down in 4Q19 and lower personnel expenses



Investment Bank







UBS	1Q20	2Q20	3Q20	4Q20	FY20
RWA, bn	103	98	92	94	94
LRD, bn	297	303	313	316	316
Average attributed equity, bn	12.4	12.6	12.7	12.6	12.6
Return on attributed equity	22.8%	19.4%	19.9%	16.8%	19.7%

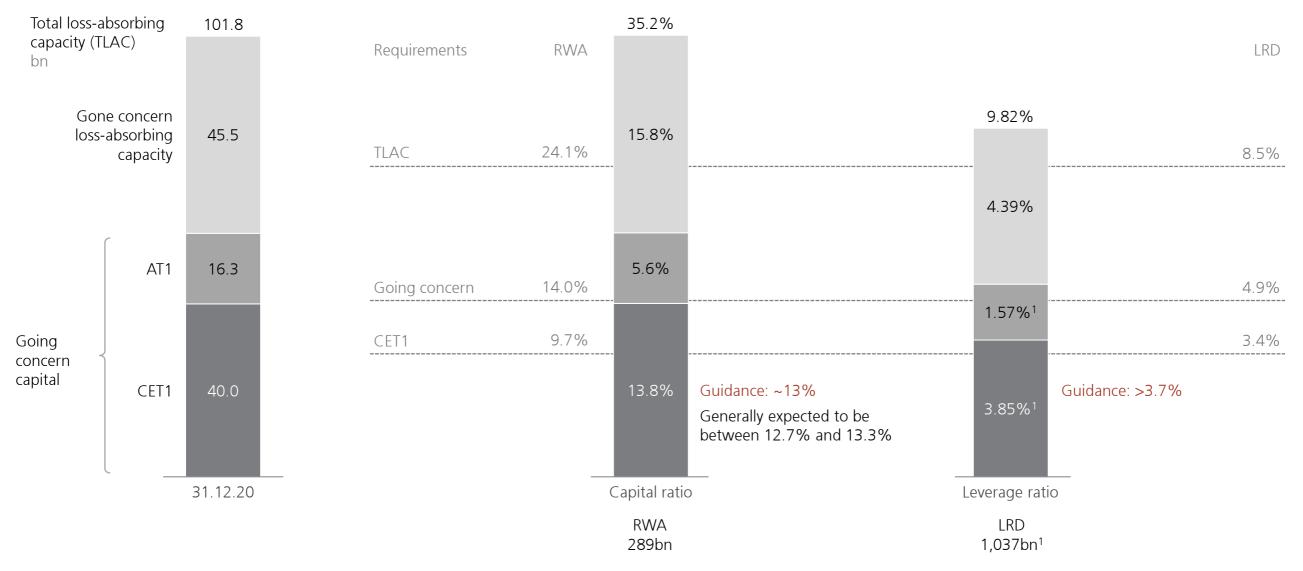


IFRS 9 credit loss (expense) / release

Credit loss	(expense) / release						
4Q20				FY20			
	Stage 1 & 2	Stage 3	Total		Stage 1 & 2	Stage 3	Total
GWM	8	(1)	7	GWM	(48)	(40)	(88)
P&C	7	15	22	P&C	(129)	(128)	(257)
AM	0	0	0	AM	0	(2)	(2)
IB	18	(108)	(91)	IB	(88)	(217)	(305)
GF	0	(4)	(5)	GF	0	(42)	(42)
Total	33	(99)	(66)	Total	(266)	(429)	(694)
				As of 31.12.20			
				Financial instruments in scope of ECL requirements ¹	Stage 1: 759.7bn Stage 2: 38.3bn	3.9bn	801.9bn
				Allowance	Stage 1: 306m Stage 2: 333m	829m	1,468m

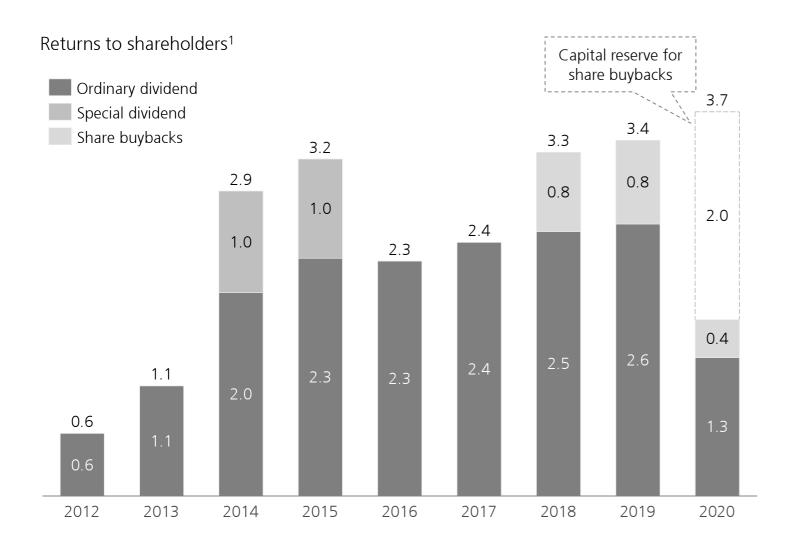


Capital and leverage ratios





Committed to delivering attractive capital returns



2020 dividend and buybacks

- USD 0.37 ordinary dividend per share to be proposed for the financial year 2020²
- > CHF 350m of shares repurchased in 1Q20
- USD 2.0bn capital reserve established for share buybacks during 2020

2021 share buybacks

- > Establishing new 3-year, CHF 4.0bn buyback program
- Expecting to resume buybacks shortly, with up to USD 1.1bn in 1Q21³
- CHF 0.1bn to complete current program
- Up to USD 1bn under new program



Appendix



Group results

	FY19	FY20	4Q19	1Q20	2Q20	3Q20	4Q20
Total operating income	28,889	32,390	7,052	7,934	7,403	8,935	8,117
of which: credit loss (expense) / release	(78)	(694)	(8)	(268)	(272)	(89)	(66)
Total operating expenses	23,312	24,163	6,124	5,926	5,821	6,357	6,060
Operating profit / (loss) before tax	5,577	8,226	928	2,008	1,582	2,578	2,057
Tax expense/(benefit)	1,267	1,583	200	410	347	485	341
of which: current tax expenses	791	1,231	183	222	343	349	317
Net profit / (loss) attributable to shareholders	4,304	6,629	722	1,595	1,232	2,093	1,708
Diluted EPS (USD)	1.14	1.79	0.19	0.43	0.33	0.56	0.46
Effective tax rate	22.7%	19.2%	21.6%	20.4%	21.9%	18.8%	16.6%
Return on CET1 capital	12.4%	17.6%	8.2%	17.7%	13.2%	21.9%	17.5%
Cost/income ratio	80.5%	73.0%	86.8%	72.3%	75.8%	70.4%	74.1%
Total book value per share (USD)	15.1	16.8	15.1	16.2	15.9	16.6	16.8
Tangible book value per share (USD)	13.3	14.9	13.3	14.4	14.1	14.8	14.9
		<u> </u>					



4Q20 call-out items

	GWM	P&C	AM	IB	GF	Group
Total operating income	4,277	992	774	2,011	63	8,117
of which: valuation gain on auction rate securities					134	134
Total operating expenses ¹	3,341	640	372	1,482	225	6,060
of which: impairment of internally generated software					67	67
Operating profit / (loss) before tax	936	353	401	529	(161)	2,057

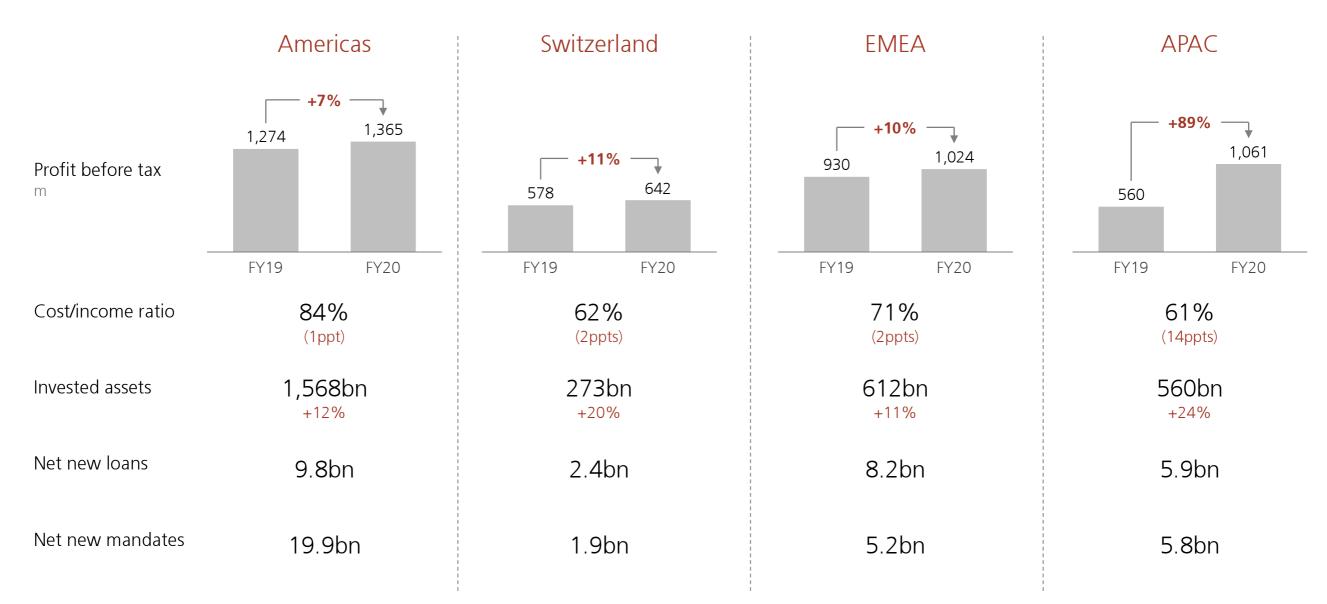


FY20 call-out items

	GWM	P&C	AM	IB	GF	Group
Total operating income	17,045	3,651	2,974	9,214	(494)	32,390
of which: call-out items	70	37	571	215	198	1,092
of which: net gain from the sale of a majority stake in Fondcenter AG	60		571			631
of which: gain on the sale of intellectual property rights				215		215
of which: net gains from properties sold or held for sale					64	64
of which: valuation gains on auction rate securities					134	134
of which: gain related to investment in associates	6	19				26
of which: gain on the sale of equity investment measured at fair value through profit or loss	4	18				22
Total operating expenses ¹	12,955	2,392	1,519	6,732	567	24,163
of which: call-out items	118	8	28	253	197	605
of which: acceleration of expenses in relation to outstanding deferred compensation awards	46	3	22	229	58	359
of which: expenses associated with terminated real estate leases					72	72
of which: impairment of internally generated software					67	67
of which: net restructuring expenses	72	5	6	24	0	107
Operating profit / (loss) before tax	4,091	1,259	1,455	2,482	(1,060)	8,226

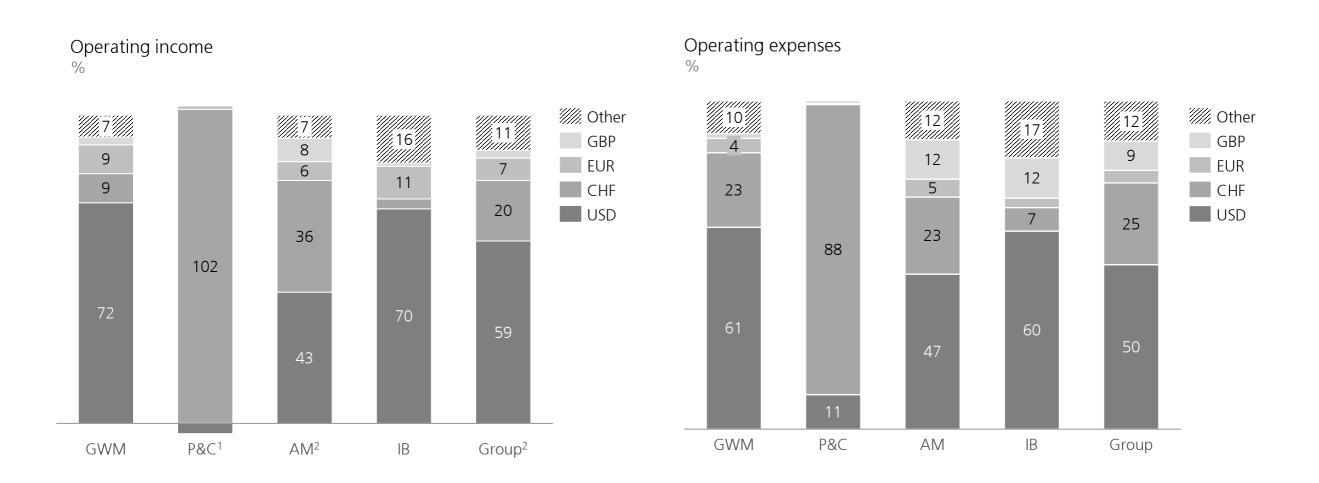


Global Wealth Management



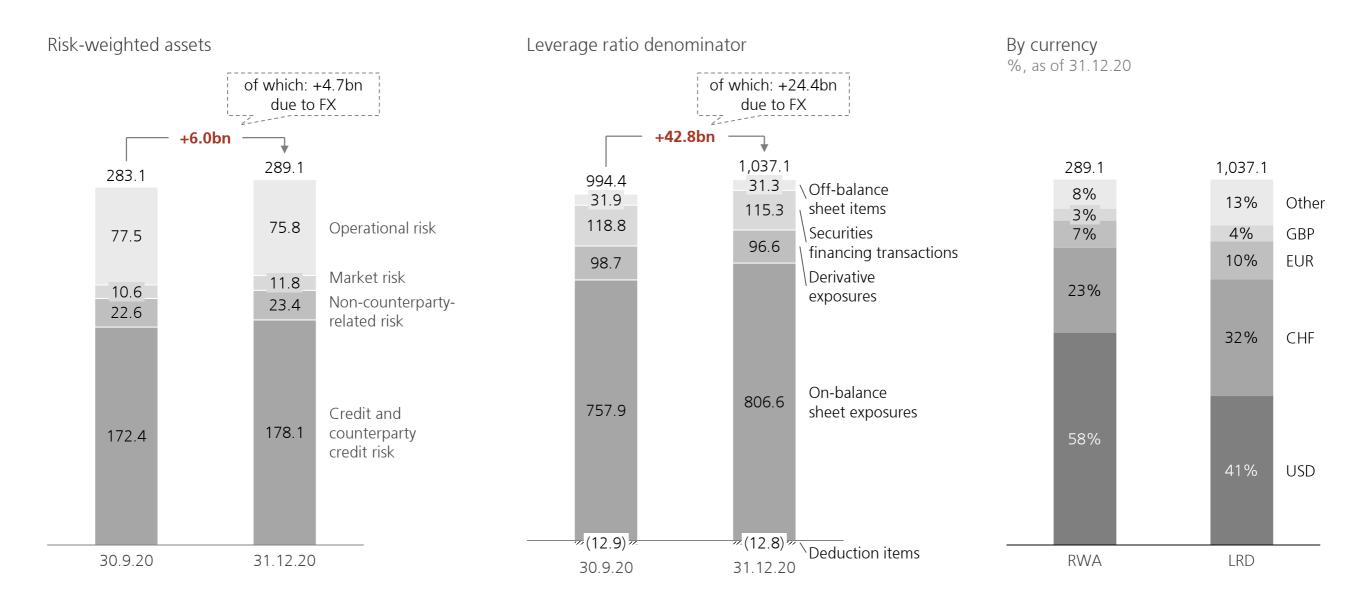


Revenue and expense currency mix





RWA and LRD





Numbers in USDbn unless otherwise indicated

Quarterly results by region

		Ame	ricas	Asia Pacific		EMEA		Switz	erland	Glo	bal	Total	
		4Q19	4Q20	4Q19	4Q20	4Q19	4Q20	4Q19	4Q20	4Q19	4Q20	4Q19	4Q20
Operating	GWM	2.3	2.4	0.5	0.6	0.9	0.9	0.4	0.4	0.1	0.0	4.2	4.3
income	P&C	_	-	-	-	-	-	0.9	1.0	-	-	0.9	1.0
	AM	0.1	0.2	0.1	0.2	0.1	0.2	0.2	0.2	-	(0.0)	0.6	0.8
	IB	0.6	0.8	0.4	0.5	0.5	0.5	0.1	0.2	(0.0)	0.0	1.7	2.0
	GF ¹	_	-	-	-	-	-	-	-	(0.2)	0.1	(0.2)	0.1
	Group	3.0	3.4	1.1	1.2	1.5	1.6	1.6	1.8	(0.1)	0.1	7.1	8.1
Operating	GWM	2.0	2.0	0.4	0.4	0.6	0.6	0.3	0.3	0.0	0.0	3.4	3.3
expenses	P&C	_	-	-	-	-	-	0.6	0.6	-	-	0.6	0.6
	AM	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.0	-	0.4	0.4
	IB	0.6	0.5	0.5	0.4	0.5	0.5	0.1	0.1	0.1	(0.0)	1.7	1.5
	GF ¹	_	-	-	-	-	-	-	-	0.1	0.2	0.1	0.2
	Group	2.7	2.6	1.0	0.9	1.2	1.2	1.0	1.1	0.2	0.2	6.1	6.1
Profit	GWM	0.3	0.4	0.1	0.2	0.2	0.2	0.1	0.1	0.1	(0.0)	0.8	0.9
before tax	P&C	_	-	-	-	-	-	0.3	0.4	-	-	0.3	0.4
	AM	0.0	0.1	0.0	0.1	0.0	0.1	0.0	0.1	(0.0)	(0.0)	0.2	0.4
	IB	0.0	0.3	(0.0)	0.1	0.0	0.0	0.0	0.1	(0.1)	0.0	(0.0)	0.5
	GF ¹	-	-	-	-	-	-	-	-	(0.3)	(0.2)	(0.3)	(0.2)
	Group	0.3	0.9	0.1	0.4	0.3	0.4	0.5	0.6	(0.3)	(0.2)	0.9	2.1



Numbers in USDbn unless otherwise indicated. The allocation of P&L to these regions reflects, and is consistent with, the basis on which the business is managed and its performance evaluated. These allocations involve assumptions and judgments that management considers reasonable and may be refined to reflect changes in estimates or management structure. The main principles of the allocation methodology are that client revenues are attributed to the domicile of the client, and trading and portfolio management revenues are attributed to the country where the risk is managed. Expenses are allocated in line with revenues. Certain revenues and expenses, such as those related to Non-core and Legacy Portfolio, certain litigation expenses and other items, are managed at the Group level, and are included in the Global column; 1 Group Functions

FY results by region

		Americas		Asia Pacific		EMEA		Switzerland		Global		Total	
		FY19	FY20	FY19	FY20	FY19	FY20	FY19	FY20	FY19	FY20	FY19	FY20
Operating	GWM	9.1	9.0	2.2	2.7	3.4	3.6	1.6	1.7	0.1	0.0	16.4	17.0
income	P&C	_	-	-	-	-	-	3.7	3.7	-	-	3.7	3.7
	AM	0.5	0.7	0.4	0.5	0.4	0.5	0.6	0.7	(0.0)	0.6	1.9	3.0
	IB	2.5	3.3	2.1	2.7	2.0	2.4	0.7	0.8	(0.0)	0.0	7.3	9.2
	GF ¹	-	-	-	-	-	-	-	-	(0.4)	(0.5)	(0.4)	(0.5)
	Group	12.0	13.0	4.7	6.0	5.8	6.5	6.7	6.9	(0.3)	0.1	28.9	32.4
Operating	GWM	7.8	7.7	1.7	1.7	2.5	2.5	1.0	1.1	0.0	0.0	13.0	13.0
expenses	P&C	_	-	-	-	-	-	2.3	2.4	-	-	2.3	2.4
	AM	0.4	0.4	0.3	0.3	0.3	0.3	0.5	0.5	0.0	0.0	1.4	1.5
	IB	2.3	2.3	1.8	1.8	1.9	2.1	0.4	0.4	0.2	0.0	6.5	6.7
	GF ¹	-	-	-	-	-	-	-	-	0.2	0.6	0.2	0.6
	Group	10.4	10.4	3.7	3.8	4.6	5.0	4.1	4.4	0.4	0.6	23.3	24.2
Profit	GWM	1.3	1.4	0.6	1.1	0.9	1.0	0.6	0.6	0.1	0.0	3.4	4.1
before tax	P&C	_	-	-	-	-	-	1.4	1.3	-	-	1.4	1.3
	AM	0.1	0.3	0.1	0.2	0.1	0.2	0.2	0.2	(0.0)	0.6	0.5	1.5
	IB	0.2	1.0	0.3	0.9	0.1	0.3	0.3	0.4	(0.2)	(0.0)	0.8	2.5
	GF ¹	-	-	-	-	-	-	-	-	(0.6)	(1.1)	(0.6)	(1.1)
	Group	1.6	2.6	1.0	2.2	1.2	1.5	2.5	2.5	(0.7)	(0.5)	5.6	8.2



Numbers in USDbn unless otherwise indicated. The allocation of P&L to these regions reflects, and is consistent with, the basis on which the business is managed and its performance evaluated. These allocations involve assumptions and judgments that management considers reasonable and may be refined to reflect changes in estimates or management structure. The main principles of the allocation methodology are that client revenues are attributed to the domicile of the client, and trading and portfolio management revenues are attributed to the country where the risk is managed. Expenses are allocated in line with revenues. Certain revenues and expenses, such as those related to Non-core and Legacy Portfolio, certain litigation expenses and other items, are managed at the Group level, and are included in the Global column; 1 Group Functions

Cautionary statement regarding forward-looking statements

This presentation contains statements that constitute "forward-looking statements," including but not limited to management's outlook for UBS's financial performance and statements relating to the anticipated effect of transactions and strategic initiatives on UBS's business and future development. While these forward-looking statements represent UBS's judgments and expectations concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS's expectations. The outbreak of COVID-19 and the measures being taken in response to the pandemic have had and may continue to have a significant adverse effect on global economic activity, and an adverse effect on the credit profile of some of our clients and other market participants, which has resulted in and may continue to increase credit loss expense and credit impairments. In addition, we face heightened operational risks due to remote working arrangements, including risks to supervisory and surveillance controls, as well as increased fraud and data security risks. The unprecedented scale of the measures to respond to the pandemic creates significantly greater uncertainty about forward-looking statements in addition to the factors that generally affect our businesses, which include, but are not limited to: (i) the degree to which UBS is successful in the ongoing execution of its strategic plans, including its cost reduction and efficiency initiatives and its ability to manage its levels of riskweighted assets (RWA) and leverage ratio denominator (LRD), liquidity coverage ratio and other financial resources, including changes in RWA assets and liabilities arising from higher market volatility and other changes related to the COVID-19 pandemic; (ii) the degree to which UBS is successful in implementing changes to its businesses to meet changing market, regulatory and other conditions; (iii) the continuing low or negative interest rate environment in Switzerland and other jurisdictions; (iv) developments (including as a result of the COVID-19 pandemic) in the macroeconomic climate and in the markets in which UBS operates or to which it is exposed. including movements in securities prices or liquidity, credit spreads, and currency exchange rates, and the effects of economic conditions, market developments, and geopolitical tensions, and changes to national trade policies on the financial position or creditworthiness of UBS's clients and counterparties as well as on client sentiment and levels of activity; (v) changes in the availability of capital and funding, including any changes in UBS's credit spreads and ratings, as well as availability and cost of funding to meet requirements for debt eligible for total loss-absorbing capacity (TLAC); (vi) changes in or the implementation of financial legislation and regulation in Switzerland, the US, the UK, the European Union and other financial centers that have imposed, or resulted in, or may do so in the future, more stringent or entity-specific capital, TLAC, leverage ratio, net stable funding ratio. liquidity and funding requirements, heightened operational resilience requirements, incremental tax requirements, additional levies, limitations on permitted activities, constraints on remuneration, constraints on transfers of capital and liquidity and sharing of operational costs across the Group or other measures, and the effect these will or would have on UBS's business activities; (vii) the degree to which UBS is successful in implementing further changes to its legal structure to improve its resolvability and meet related regulatory requirements and the potential need to make further changes to the legal structure or booking model of UBS Group in response to legal and regulatory requirements, proposals in Switzerland and other jurisdictions for mandatory structural reform of banks or systemically important institutions or to other external developments, and the extent to which such changes will have the intended effects; (viii) UBS's ability to maintain and improve its systems and controls for the detection and prevention of money laundering and compliance with sanctions to meet evolving regulatory requirements and expectations, in particular in the US; (ix) the uncertainty arising from the UK's exit from the EU; (x) changes in UBS's competitive position, including whether differences in regulatory capital and other requirements among the major financial centers will adversely affect UBS's ability to compete in certain lines of business; (xi) changes in the standards of conduct applicable to our businesses that may result from new regulations or new enforcement of existing standards, including measures to impose new and enhanced duties when interacting with customers and in the execution and handling of customer transactions; (xii) the liability to which UBS may be exposed, or possible constraints or sanctions that regulatory authorities might impose on UBS, due to litigation, contractual claims and regulatory investigations, including the potential for disqualification from certain businesses, potentially large fines or monetary penalties, or the loss of licenses or privileges as a result of regulatory or other governmental sanctions, as well as the effect that litigation, regulatory and similar matters have on the operational risk component of our RWA as well as the amount of capital available for return to shareholders; (xiii) the effects on UBS's cross-border banking business of tax or regulatory developments and of possible changes in UBS's policies and practices relating to this business; (xiv) UBS's ability to retain and attract the employees necessary to generate revenues and to manage, support and control its businesses, which may be affected by competitive factors; (xv) changes in accounting or tax standards or policies, and determinations or interpretations affecting the recognition of gain or loss, the valuation of goodwill, the recognition of deferred tax assets and other matters; (xvi) UBS's ability to implement new technologies and business methods, including digital services and technologies, and ability to successfully compete with both existing and new financial service providers, some of which may not be regulated to the same extent; (xvii) limitations on the effectiveness of UBS's internal processes for risk management, risk control, measurement and modeling, and of financial models generally; (xviii) the occurrence of operational failures, such as fraud, misconduct, unauthorized trading, financial crime, cyberattacks and systems failures, the risk of which is increased while COVID-19 control measures require large portions of the staff of both UBS and its service providers to work remotely; (xix) restrictions on the ability of UBS Group AG to make payments or distributions, including due to restrictions on the ability of its subsidiaries to make loans or distributions, directly or indirectly, or, in the case of financial difficulties, due to the exercise by FINMA or the regulators of UBS's operations in other countries of their broad statutory powers in relation to protective measures, restructuring and liquidation proceedings; (xx) the degree to which changes in regulation, capital or legal structure, financial results or other factors may affect UBS's ability to maintain its stated capital return objective; and (xxi) the effect that these or other factors or unanticipated events may have on our reputation and the additional consequences that this may have on our business and performance. The sequence in which the factors above are presented is not indicative of their likelihood of occurrence or the potential magnitude of their consequences. Our business and financial performance could be affected by other factors identified in our past and future filings and reports, including those filed with the SEC. More detailed information about those factors is set forth in documents furnished by UBS and filings made by UBS with the SEC, including UBS's Annual Report on Form 20-F for the year ended 31 December 2019 and UBS's First Quarter 2020 Report on Form 6K. UBS is not under any obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements, whether as a result of new information, future events, or otherwise.

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