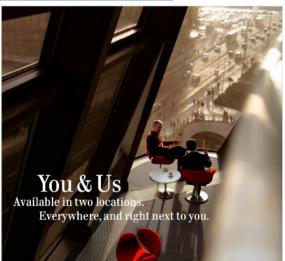


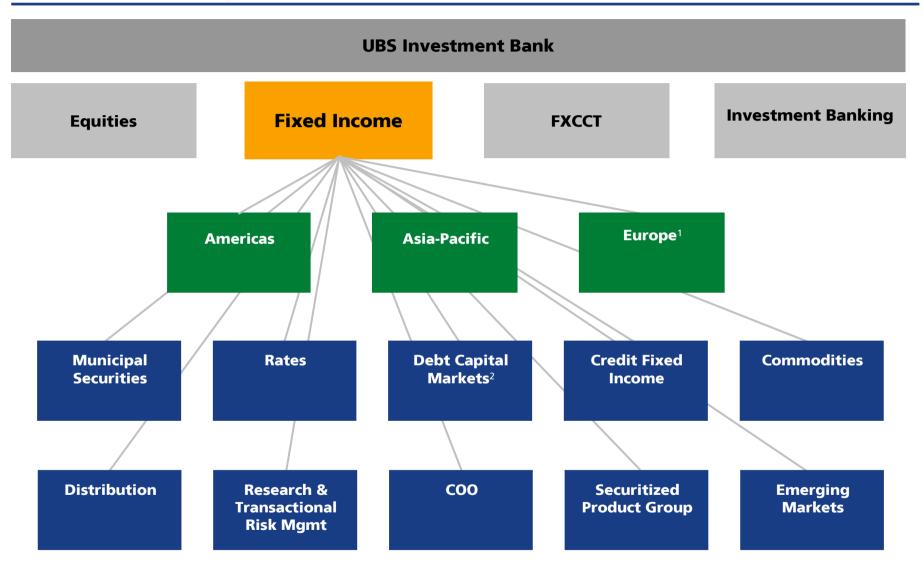
UBS Product Day - Zurich Fixed Income

Simon Bunce, Global Head of Fixed Income and Rates



June 1, 2006

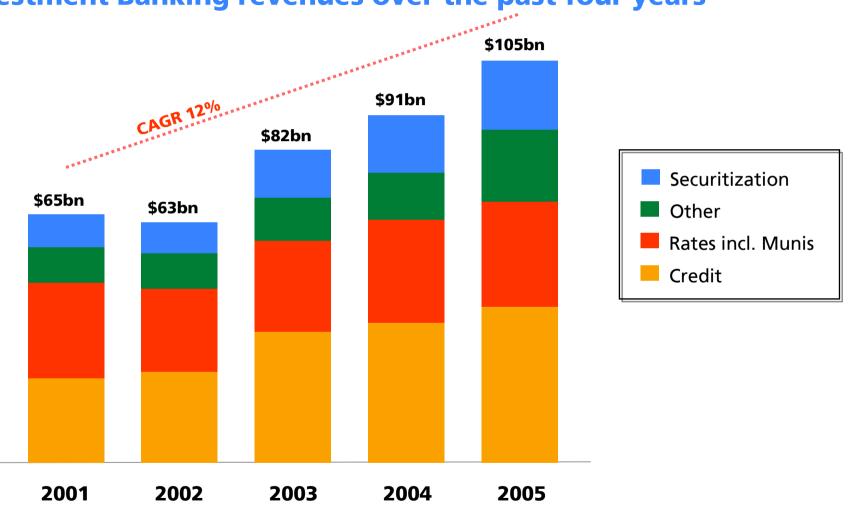
Fixed Income organization





Fixed Income market revenue growth

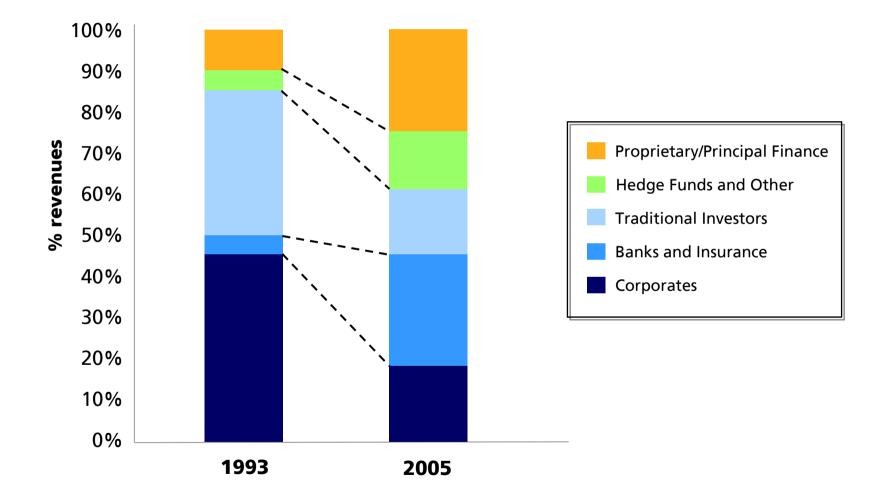
Fixed Income markets have significantly outperformed total Investment Banking revenues over the past four years





Evolution of Fixed Income market

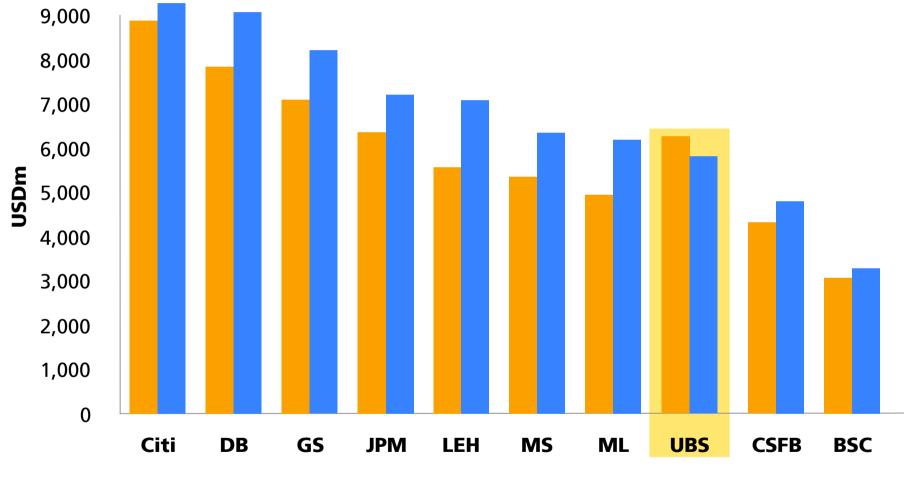
Revenues are increasingly being driven by investor segments and proprietary/principal activities





Competitor results

FIRC revenues 2004 / 2005¹



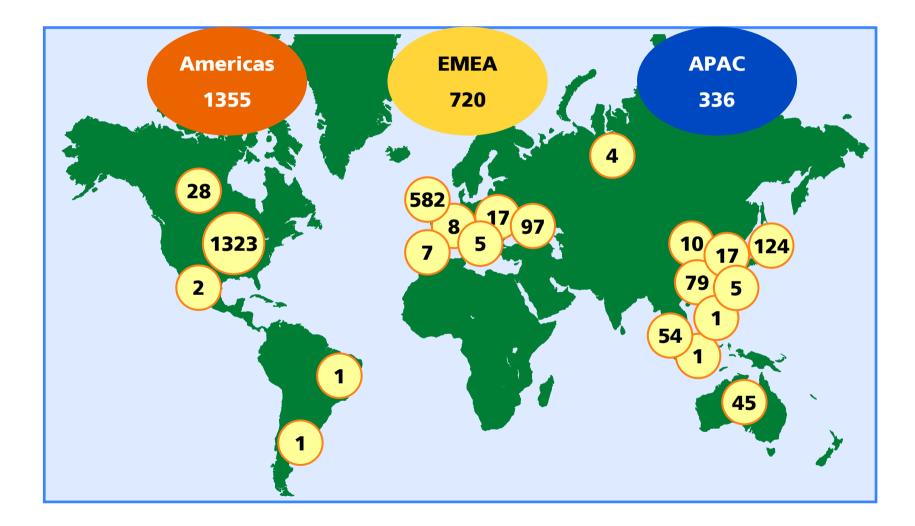
FY 2004 FY 2005

¹ FI Revenue for external disclosure includes FXCCT and PFCA/CRE Source: Quarterly reports, UBS IB Analysis, PSR Note: Total revenue includes institutional revenues only



Fixed Income - a global franchise

Fixed Income employs 2,411 people in 21 countries¹





Fixed Income product overview

Municipal Securities Group	Rates	Commodities	Credit Fixed Income	Securitized Products Group	Research
Investment Banking & Underwriting	Derivatives	Commodities Structuring	Global Syndicated Finance	Collateralized Debt Obligations	Investment Grade
Regional Trading	Structured Libor	Power & Gas Trading	Investment Grade	Securitized Proprietary Trading	High Yield
Short Term Market Group	Government Bonds	Crude Oil Trading	Emerging Markets	Commercial Mortgage Backed	Emerging Markets
Institutional Sales	Mortgages		Structured Credit		Mortgages/ABS
Derivatives	Asset Backed Securities		High Yield		Foreign Exchange
Bond Trading			Distressed Debt		Global Governments
	Above Average Market Position				
States UBS			nted Market Positio	n	6

Key Fixed Income themes

A determination to invest and grow Fixed Income

Clients	Cross- business Co-operation	People	
Product Development	New Markets	Business Expansion	



Fixed Income growth strategy summary

We aim to achieve a dominant market position in our client-oriented businesses and a world-class structured products capability

Emerging Markets	•Expand Fixed Income capability in Emerging Markets countries focusing on Brazil, Russia, India, China, and Mexico	
Commodities	• Expand our Commodities business globally	
Securitized Products	• Build out of new Securitized Products Group, including a Commercial Real Estate Capital Markets group and a proprietary trading desk	
High Yield	•Expand our Global Structured Finance and High Yield Loan Capital Markets businesses	
Structured Credit	•Expand our Investment Grade Structured Credit and Trading businesses	
Business Growth & Other	•Expand businesses and local markets presence in the APAC region •Expand Municipal Securitization, Derivatives, and Proprietary Trading Businesses	

Client focus

Clients are at the center of our business and underpin our growth initiatives...

Wealth Management	 Integration of Taxable Fixed Income business Creation of UBS Home Finance
Pensions	 Access For Success – Pension Opportunity Initiative Creation of Asset Liability Management unit
Hedge Funds	 Appointment of Head of Hedge Funds Development of Prime Brokerage platform
Financial Sponsors	 Improvement of "client experience" with leveraged finance product Alignment of client relationship decisions with balance sheet risk management decisions

...and we are focused on increasing the advisory aspect of our service to them



Fixed Income reengineering drivers

All our efforts are aligned around our mission...

Recruitment	Risk Process	Risk Framework		
Infrastructure	Client Reengagement	Culture		
Mission				

...to deliver one firm to our clients



Questions...

