

# First quarter 2023 Financial results

## Important information

Forward Looking Statements: This presentation contains statements that constitute "forward-looking statements," including but not limited to management's outlook for UBS's financial performance, statements relating to the anticipated effect of transactions and strategic initiatives on UBS's business and future development and goals or intentions to achieve climate, sustainability and other social objectives. While these forward-looking statements represent UBS's judgments, expectations and objectives concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS's expectations. UBS's business and financial performance could be affected by other factors identified in our past and future filings and reports, including those filed with the SEC. More detailed information about those factors is set forth in documents furnished by UBS and filings made by UBS with the SEC, including UBS's Annual Report on Form 20-F for the year ended 31 December 2022. UBS is not under any obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements, whether as a result of new information, future events, or otherwise.

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**Basel III RWA, LRD and capital:** Basel III numbers are based on the BIS Basel III framework, as applicable for Swiss systemically relevant banks (SRB). Numbers in the presentation are based on the revised Swiss SRB rules as of 1.1.20 that became effective on 1.7.16, unless otherwise stated. Basel III risk-weighted assets in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20 unless otherwise stated. Our RWA under BIS Basel III are the same as under Swiss SRB Basel III. Leverage ratio and leverage ratio denominator in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20, unless otherwise stated. Refer to the "Capital management" section in the 1Q23 report for more information.

Numbers presented in US dollars unless otherwise indicated. Currency translation of monthly income statement items of operations with a functional currency other than the US dollar are translated with month-end rates into US dollar.

**Definitions:** "Earnings per share" refers to diluted earnings per share. "Litigation" refers to net additions/releases to provisions for litigation regulatory and similar matters reflected in the income statement for the relevant period. "Net profit" refers to net profit attributable to shareholders. "Sustainability-focus and impact" refers to sustainability-focus and impact investing; sustainability focus refers to strategies that have sustainability as an explicit part of the investment guidelines, universe, selection, and/or investment process that drive the strategy; impact investing refers to strategies that have an explicit intention to generate measurable, verifiable, positive sustainability outcomes. "Net new fee-generating assets" exclude the effects on fee-generating assets of strategic decisions by UBS to exit markets or services.

**Rounding:** Numbers presented throughout this presentation may not add up precisely to the totals provided in the tables and text. Percentages and percent changes disclosed in text and tables are calculated on the basis of unrounded figures. Absolute changes between reporting periods disclosed in the text, which can be derived from numbers presented in related tables, are calculated on a rounded basis.

**Tables**: Within tables, blank fields generally indicate non-applicability or that presentation of any content would not be meaningful, or that information is not available as of the relevant date or for the relevant period. Zero values generally indicate that the respective figure is zero on an actual or rounded basis. Values that are zero on a rounded basis can be either negative or positive on an actual basis.

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## Agenda

Key messages

Sergio P. Ermotti, Group CEO

Financial performance

Sarah Youngwood, Group CFO

A&C



#### Key messages

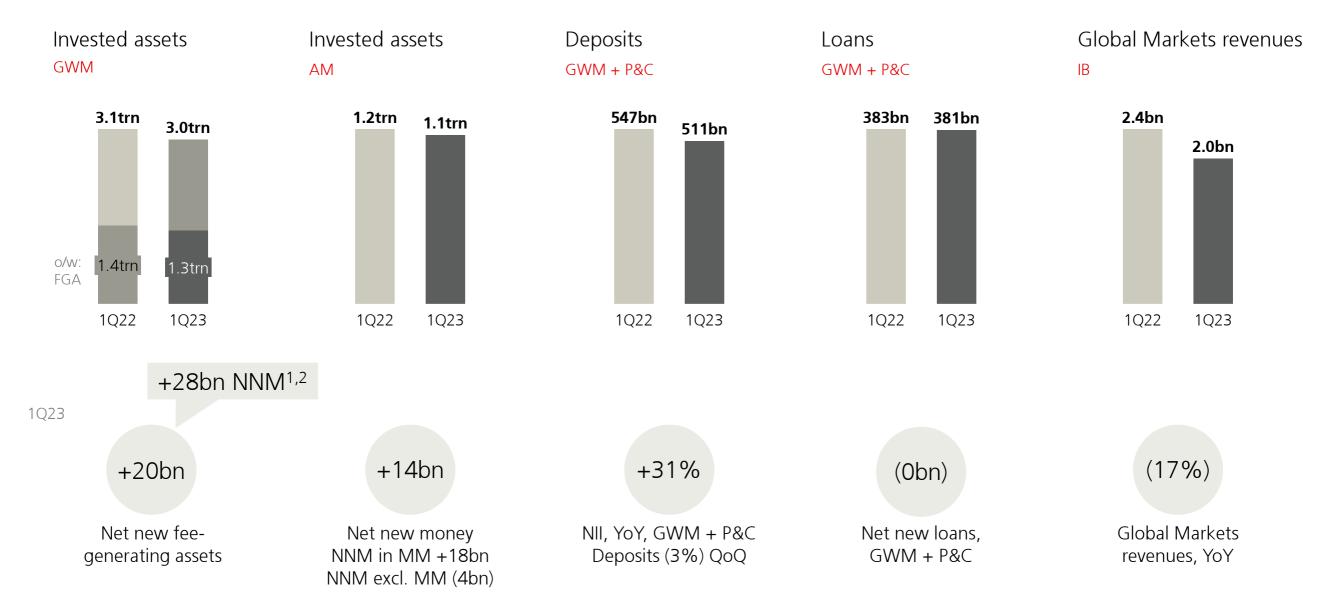
Solid underlying results and strong liquidity and capital in uncertain market conditions

Continued client momentum with inflows in all regions

Enhancing client franchises through the announced acquisition of Credit Suisse

1Q23 - reported 1Q23 - underlying<sup>1</sup> 16.5% 1.0bn 9.1% RoCET1 Net RoCET1 profit capital capital 13.9% 82.5% 72.8% CET1 capital Cost / income Cost / income ratio ratio ratio

## Our clients turned to us as they searched for stability





## Continued client momentum with positive net new money in all regions

1023

#### **Americas**

- GWM NII +27% YoY
- 4.5bn NNM in AM from SMA
- Continued advisor recruiting momentum

. .

Switzerland

- GWM + P&C NII +30% YoY
- P&C Personal Banking Net New Investment products +0.9bn, +16% annualized growth rate
- Strong P&C net new client growth of nearly 10k, +28% YoY

**EMEA** 

- GWM NII +58% YoY
- Best Equity Bank<sup>1</sup>
- Europe financial bond house of the year<sup>2</sup>

APAC

- 17% NNFGA growth, LTM<sup>3</sup>
- Best Asia and ANZ equity house<sup>2</sup>
- Best M&A bank in APAC<sup>1</sup>

1Q23



## Enhancing client franchises through the announced acquisition of Credit Suisse

## Global Wealth Management

Reinforcing our position as a leading and the only truly global wealth manager

- #2 Wealth Manager¹ globally with unrivaled geographic footprint
- Complementary positioning in SE Asia, Middle East and LatAm
- Aligned client focus on UHNW and entrepreneurs

## Asset Management

Increasing scale with improved positioning across key asset classes and growth markets

- #11 global and #3 European
   Asset Manager<sup>2</sup>
- Complementary positioning across Alternatives, Thematics, and Indexed

## Personal & Corporate Banking

Enhancing expertise and global reach with complementary capabilities for our clients

- Accelerating growth plans in the corporate client segment
- Strengthened digital offering

#### Investment Bank

Diversifying our capabilities without compromising our unique model

- Focused business model with enhanced global competitive positioning
- Strong operational and risk management controls
- ~25%³ of Group RWA proforma day-1 and beyond

### Driving long-term value creation for all our stakeholders



## Financial performance

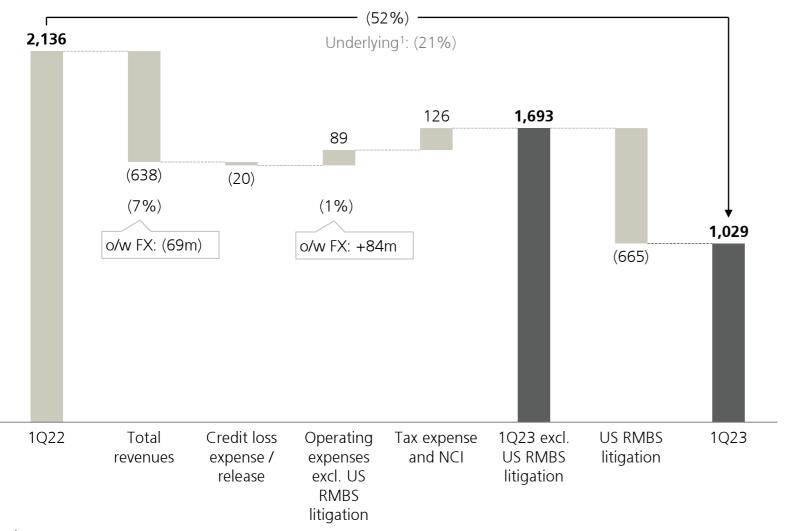
Sarah Youngwood, Group CFO



## 1Q23 net profit USD 1.0bn; 9.1% RoCET1

#### Net profit

m



1.5bn

PBT, (45%) YoY Underlying<sup>1</sup>: 2.4bn, (22%) YoY

82.5%

cost / income ratio
Underlying<sup>1</sup>: 72.8%

Underlying<sup>1</sup>: 72.8%

13.9%

CET1 capital ratio

9.1%

RoCET1

Underlying<sup>1</sup>: 16.5%

8.1%

RoTE

Underlying<sup>1</sup>: 14.7%

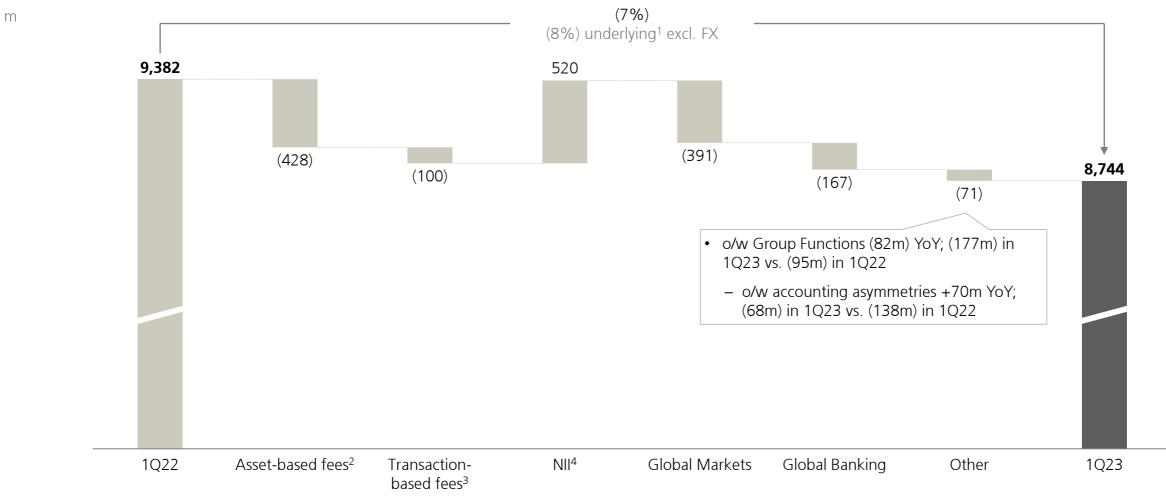
4.40%

CET1 leverage ratio



## 1Q23 total revenues USD 8.7bn

#### Total revenues



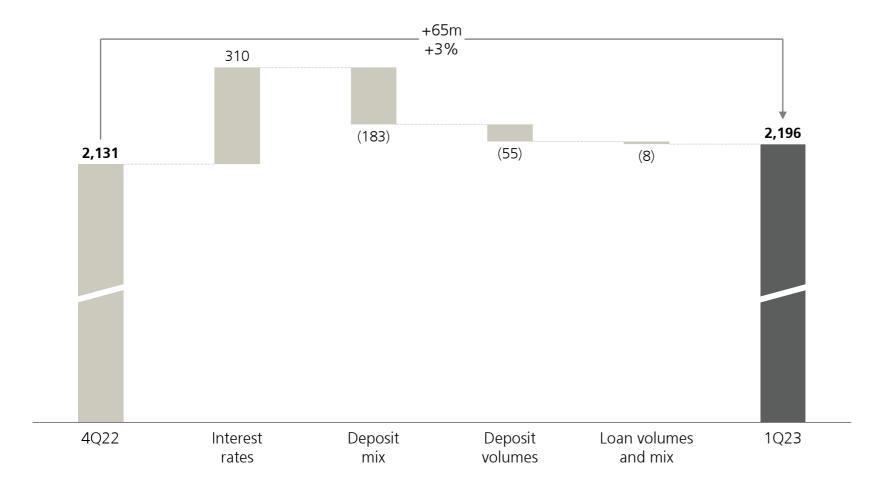


#### Net interest income

#### Net interest income

GWM + P&C

m



GWM + P&C

#### 1Q23

NII of 2,196, +65m QoQ, +3% and +520m YoY, +31%

 Total customer deposits in P&C and GWM (3%) QoQ as deposit inflows from external sources were more than offset by shifts into money market funds and T-Bills

#### 2Q23e

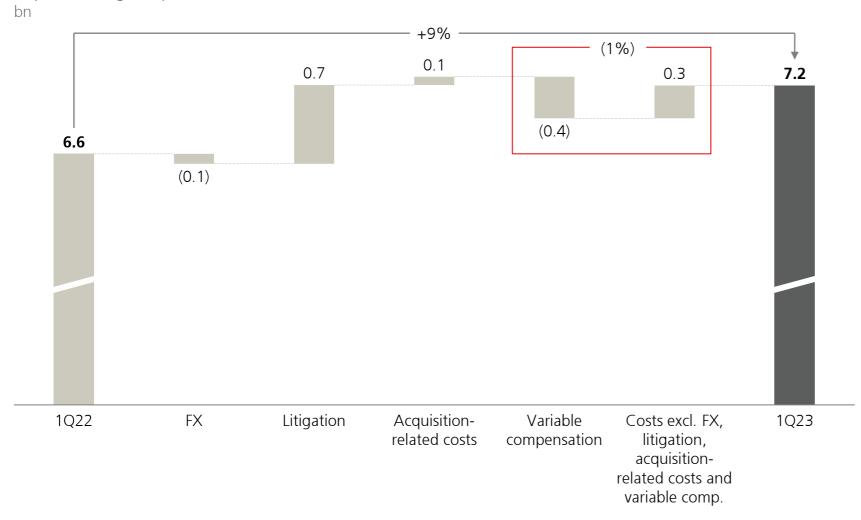
Based on current forwards, we expect a midsingle digit percentage decrease in 2Q23 against 1Q23 NII for GWM and P&C combined<sup>1</sup>

#### FY23e

Based on current forwards, GWM + P&C NII expected to be broadly in line with 4Q22 annualized<sup>1</sup>

## Executing our cost strategy

#### Operating expenses



#### 1Q23

Operating expenses +9% YoY, (1%) YoY excluding litigation, FX and acquisition-related costs

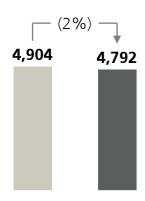
#### FY23e

- On track to deliver 1.1bn gross cost saves by year end vs. 2020<sup>1</sup>
- Costs excl. the impact of the acquisition, litigation and FX are still expected to increase by 2-3% YoY on a net basis<sup>1</sup>

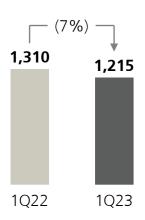
## Global Wealth Management

#### Total revenues,

m



Profit before tax,



USDm, except where indicated	1Q23	4Q22	1Q22	QoQ	YoY
Total revenues	4,792	4,601	4,904	+4%	(2%)
Net interest income	1,491	1,499	1,141	(1%)	+31%
Recurring net fee income	2,454	2,399	2,806	+2%	(13%)
Transaction-based income	843	658	954	+28%	(12%)
Other income	4	45	3		
Credit loss expense / (release)	15	3	(7)		
Operating expenses	3,561	3,540	3,602	+1%	(1%)
Profit before tax	1,215	1,058	1,310	+15%	(7%)
Cost / income ratio	74%	77%	73%	(3pp)	+1pp
Invested assets, bn	2,962	2,815	3,145	+5%	(6%)
Fee-generating assets, bn	1,335	1,271	1,414	+5%	(6%)
Deposits, bn	330	348	372	(5%)	(11%)
Loans, bn	224	225	230	(1%)	(3%)

PBT 1,215m, (7%) YoY

Total revenues (2%) as higher NII was more than offset by lower recurring net fee and transaction-based income

Cost / income 74%

Net new money +28bn with inflows across all regions

NNFGA +20bn, 6% annualized growth, mainly driven by mandates, with positive flows in all regions incl. +8bn in Switzerland and +5bn in APAC

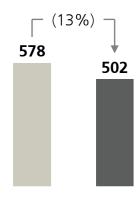
Deposits (5%) QoQ as shifts into money market funds and T-Bills within GWM were partly offset by external net inflows

Net new loans (2bn) driven by deleveraging in the Americas, EMEA and APAC

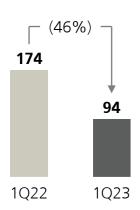
## Asset Management

#### Total revenues,





## Profit before tax,



USDm, except where indicated	1Q23	4Q22	1Q22	QoQ	YoY
Total revenues	502	495	578	+1%	(13%)
Net management fees	479	471	561	+2%	(15%)
Performance fees	23	24	17	(3%)	+40%
Credit loss expense / (release)	0	0	0		
Operating expenses	408	372	404	+10%	+1%
Profit before tax	94	124	174	(24%)	(46%)
Cost / income ratio	81%	75%	70%	<b>+</b> 6pp	+11pp
Invested assets, bn	1,117	1,064	1,154	+5%	(3%)
Net new money, bn	14	11	8		

#### PBT 94m

#### Total revenues (13%)

- Lower net management fees mainly driven by markets and FX as well as a (17m) one-off pass-through fee with the corresponding offset in performance fees
- Higher performance fees mainly driven by the one-off fee pass-through booking

Cost / income 81%; operating expenses +1% driven by increases in strategic investments and expenses related to cost actions, partly offset by lower variable compensation

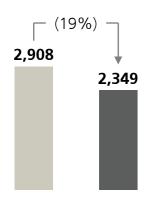
Invested assets 1,117bn, +5% QoQ reflecting positive market performance, net new money inflows and positive FX effects

NNM +14bn, +5% annualized growth, including +18bn in money market

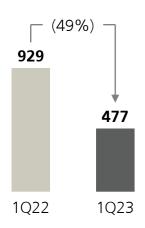
#### Investment Bank

#### Total revenues,

m



Profit before tax,



USDm, except where indicated	1Q23	4Q22	1Q22	QoQ	YoY
Total revenues	2,349	1,682	2,908	+40%	(19%)
Global Banking	383	331	550	+16%	(30%)
Advisory	171	172	216	(1%)	(21%)
Capital Markets	212	159	334	+33%	(37%)
Global Markets	1,967	1,351	2,358	+46%	(17%)
Execution Services	422	371	496	+14%	(15%)
Derivatives & Solutions	1,007	541	1,418	+86%	(29%)
Financing	537	438	444	+23%	+21%
Credit loss expense / (release)	7	8	4		
Operating expenses	1,866	1,563	1,976	+19%	(6%)
Profit before tax	477	112	929	+327%	(49%)
Cost / income ratio	79%	93%	68%	(13pp)	+11pp
Return on attributed equity	15%	4%	28%		

#### PBT 477m; RoAE 15%

#### Global Markets revenues (17%)

- Execution Services (15%) driven by lower Cash
   Equities volumes, partly offset by higher eFX
- Derivatives & Solutions (29%) vs. the best 1Q in a decade, driven by lower client activity in Equity Derivatives and FX, partly offset by increases in Credit
- Financing +21%, best 1Q on record, primarily driven by Prime Brokerage in APAC and Americas

#### Of which:

- Equities 1,308m, (23%) YoY
- FRC 658m, +1% YoY

#### Global Banking revenues (30%)

- Advisory (21%). M&A outperformance vs. fee pools across all regions
- Capital Markets (37%) due to muted issuance and deal flow

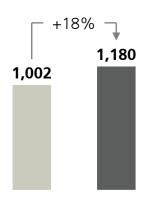
Cost / income 79%



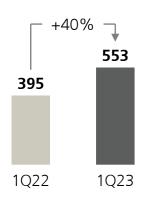
## Personal & Corporate Banking (CHF)

#### Total revenues,

m



Profit before tax,



CHFm, except where indicated	1Q23	4Q22	1Q22	QoQ	YoY
Total revenues	1,180	1,079	1,002	+9%	+18%
Net interest income	651	603	493	+8%	+32%
Recurring net fee income	210	193	210	+8%	0%
Transaction-based income	309	269	300	+15%	+3%
Other income	10	13	(1)		
Credit loss expense / (release)	14	(3)	21		
Operating expenses	613	578	586	+6%	+5%
Profit before tax	553	504	395	+10%	+40%
Cost / income ratio	52%	54%	58%	(2pp)	(7pp)
Return on attributed equity	25%	22%	18%		
Investment products <sup>1</sup> , bn	23	22	23	+5%	(2%)
Deposits, bn	165	167	162	(1%)	+2%
Loans, bn	144	143	141	+1%	+2%

PBT 553m, +40% YoY

Total revenues +18% YoY mainly driven by higher NII and record transaction-based income

Cost / income 52%, (7pp) YoY

Net new investment products in Personal Banking +0.9bn, 16% annualized growth

Deposits (1%) QoQ as deposit growth in Personal Banking was more than offset by deposit declines in Corporate and Institutional Clients, mainly driven by investment activities

Net new loans +1.7bn driven by growth in real estate loans for corporate and private clients

## We continued to maintain a strong liquidity and capital position

Strong capital and liquidity position

Balance sheet for all seasons

Disciplined risk management

1Q23

144bn

Cash and balances at central banks

230bn

High-quality liquid assets<sup>1,2</sup>

162%

Liquidity coverage ratio<sup>2</sup>

118%

Net stable funding ratio

13.9%

CET1 capital ratio

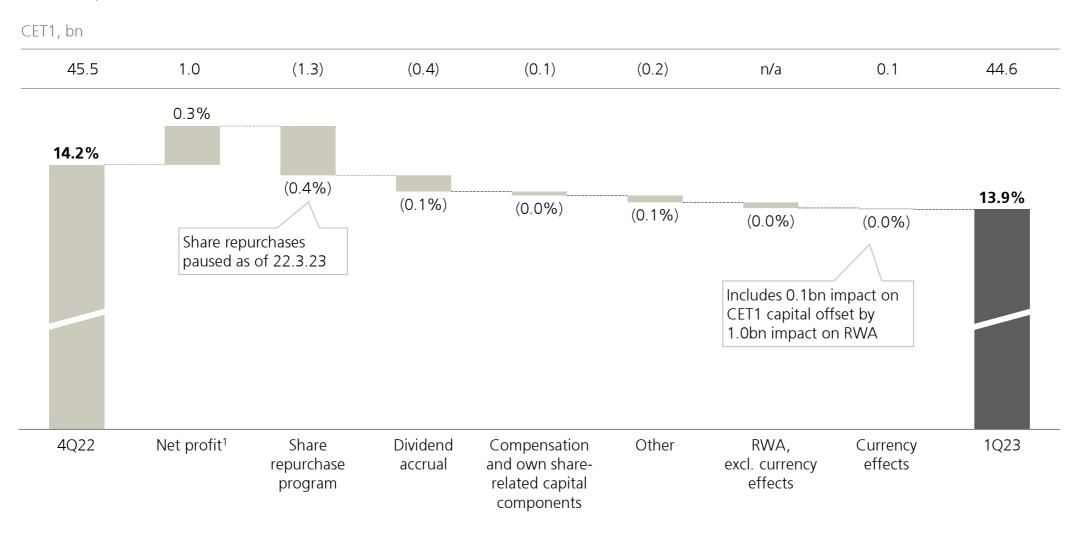
4.40%

CET1 leverage ratio



## Common equity tier 1 capital

#### CET1 capital ratio



13.9%
CET1 capital ratio
Guidance: ~13%

4.40%

CET1 leverage ratio
Guidance: >3.7%

1.3bn of shares repurchased

## Sequence of disclosures related to the acquisition of Credit Suisse

Disclosures available upon filing of the pro forma financial information within the SEC registration statement Expected in May 2023 Disclosures to be provided as part of quarterly earnings post closing

(e.g.,  $2\overline{Q}23$  earnings if closing occurs in  $May^1$ )

Disclosures to be provided over the second half of 2023

Updates to be provided over time

- Pro forma financial information reflecting initial estimates of purchase price allocation
- Pro forma CFT1 and LCR

- Consolidated financial statements for the combined Group
- Perimeter of non-core
- Expected RWA and capital treatment

- Approach to rundown of noncore assets
- Updated purchase price allocation
- Details of integration plan
- Expected cost synergies
- Expected costs to achieve / restructuring
- Capital return expectations
- Financial targets and guidance
- Final details of guarantee structure

- Update on rundown of non-core assets
- Costs to achieve / restructuring
- Achieved cost synergies
- Updating on our performance against financial targets
- Capital return



#### Key messages

Solid underlying results and strong liquidity and capital in uncertain market conditions

Continued client momentum with inflows in all regions

Enhancing client franchises through the announced acquisition of Credit Suisse

1Q23 - reported 1Q23 - underlying<sup>1</sup> 16.5% 1.0bn 9.1% RoCET1 Net RoCET1 profit capital capital 13.9% 82.5% 72.8% CET1 capital Cost / income Cost / income ratio ratio ratio

# Appendix



## Group results

USDm, except where indicated	1Q23	4Q22	3Q22	2Q22	1Q22	
Total revenues	8,744	8,029	8,236	8,917	9,382	
Credit loss expenses / (releases)	38	7	(3)	7	18	
Total operating expenses	7,210	6,085	5,916	6,295	6,634	
Operating profit / (loss) before tax	1,495	1,937	2,323	2,615	2,729	
Tax expense / (benefit)	459	280	580	497	585	
of which: current tax expense	487	349	368	367	364	
Net profit / (loss) attributable to shareholders	1,029	1,653	1,733	2,108	2,136	
Diluted EPS (USD)	0.32	0.50	0.52	0.61	0.61	
Effective tax rate	30.7%	14.5%	25.0%	19.0%	21.4%	
Return on CET1 capital	9.1%	14.7%	15.5%	18.9%	19.0%	
Return on tangible equity	8.1%	13.2%	13.9%	16.4%	16.0%	
Cost / income ratio	82.5%	75.8%	71.8%	70.6%	70.7%	
Total book value per share (USD) <sup>1</sup>	18.59	18.30	17.52	17.45	17.57	
Tangible book value per share (USD) <sup>1</sup>	16.54	16.28	15.57	15.51	15.67	



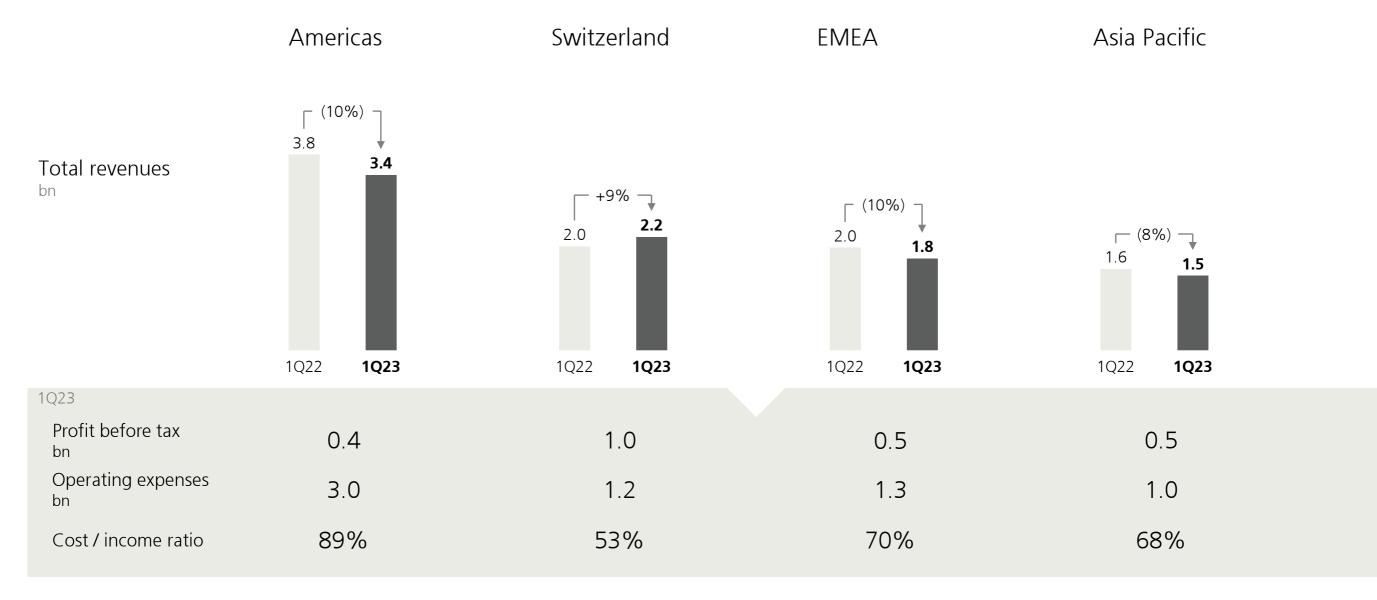
## Underlying results

USDm, except where indicated	1Q23	4Q22	3Q22	2Q22	1Q22
Operating profit / (loss) before tax	1,495	1,937	2,323	2,615	2,729
o/w: Gain on sales and real estate		109	219	802	
o/w: Accounting asymmetries	(68)1	129	(153)	(214)	(138)
o/w: Litigation settlement in Non-core and Legacy (in revenues)		41	62		
o/w: Losses from transactions with Russian counterparties					(93)
o/w: Litigation	(721) <sup>2</sup>	(50)	(21)	(221)	(57)
o/w: Acquisition-related costs	(70)1				
Operating profit / (loss) before tax underlying	2,354	1,707	2,215	2,248	3,017
YoY FX impact on total revenues	(69)				
YoY FX impact on operating expenses	(84)				
RoCET1 – underlying	16.5%	12.8%	15.1%	15.5%	21.0%
RoTE – underlying	14.7%	11.5%	13.5%	13.4%	17.7%
Cost / income ratio – underlying	72.8%	77.9%	72.7%	72.9%	68.4%



For the calculation of underlying returns we generally apply a standard tax rate to the call-out items, except for certain gains on sales and litigation provisions for which we apply a specific tax rate. For Accounting asymmetries, a 0% tax rate has been applied. The pre-tax expense that was recognized in respect of the increase in provisions related to US RMBS litigation did not result in any tax benefit; 1 Group Functions; 2 GWM (11m), IB (45m), Group Functions (665m)

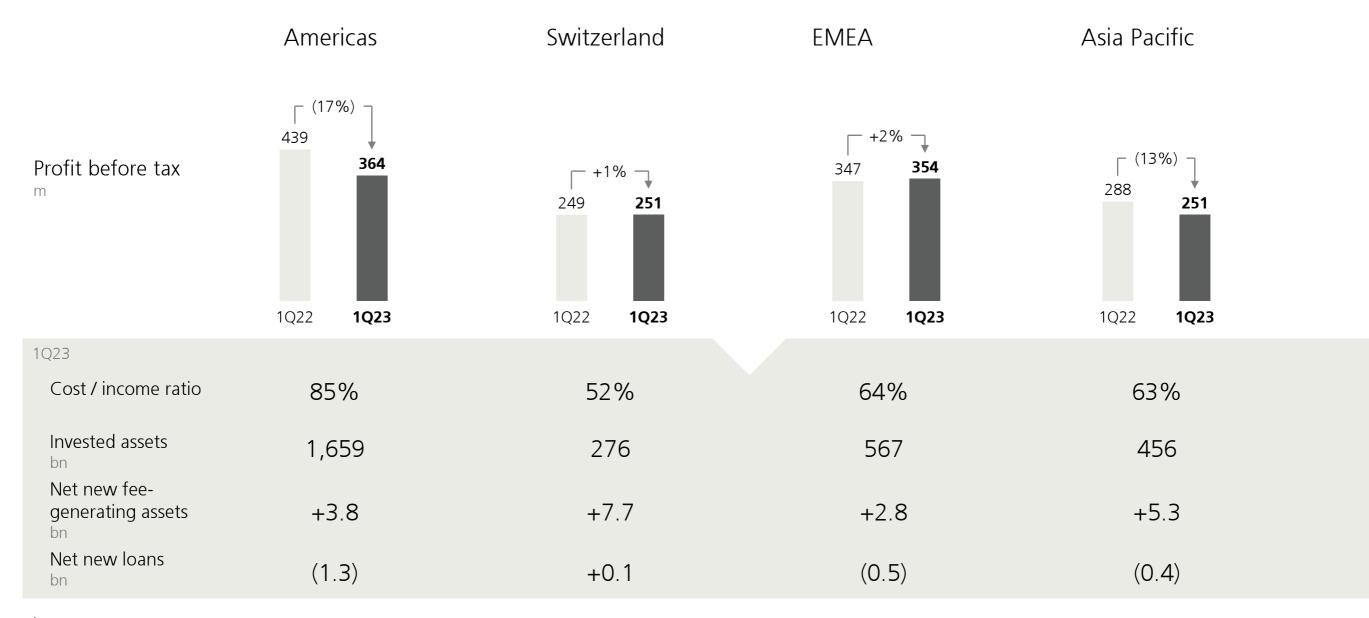
## 1Q23 Group results by region





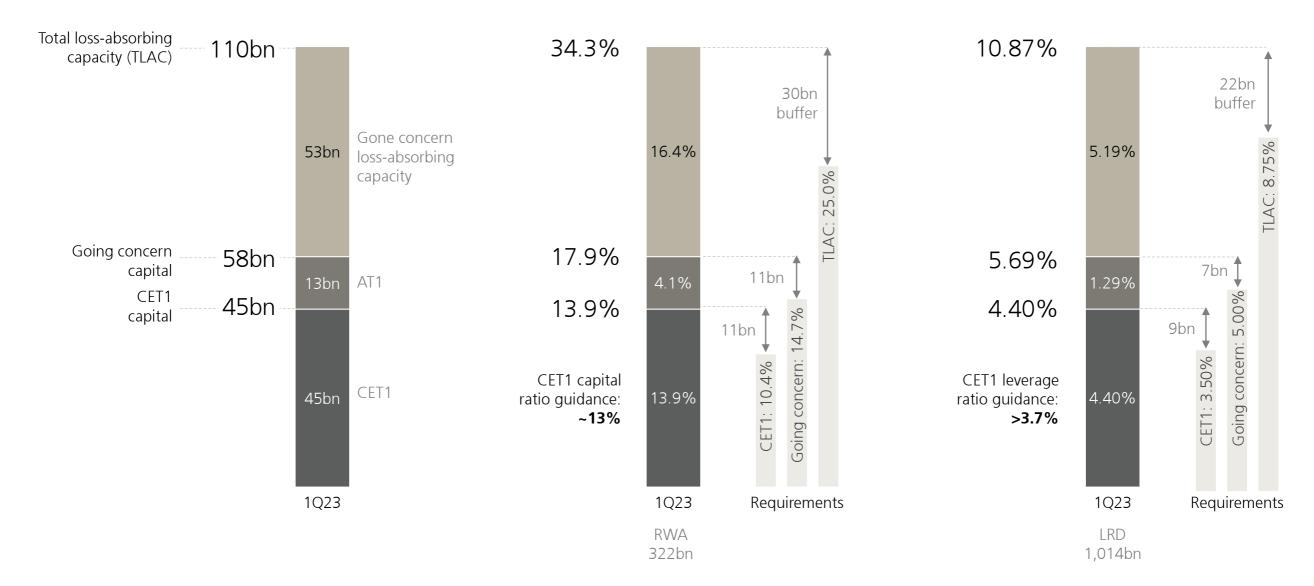
Excludes (0.2bn) revenues, 0.7bn expenses and (0.9bn) PBT from items managed at the Group level in region Global, such as the Non-core and Legacy Portfolio, certain litigation expenses and other items. The allocation of P&L to these regions reflects, and is consistent with, the basis on which the business is managed and its performance evaluated. These allocations involve assumptions and judgments that management considers reasonable and may be refined to reflect changes in estimates or management structure. The main principles of the allocation methodology are that client revenues are attributed to the domicile of the client, and trading and portfolio management revenues are attributed to the country where the risk is managed. Expenses are allocated in line with revenues.

## 1Q23 Global Wealth Management results by region



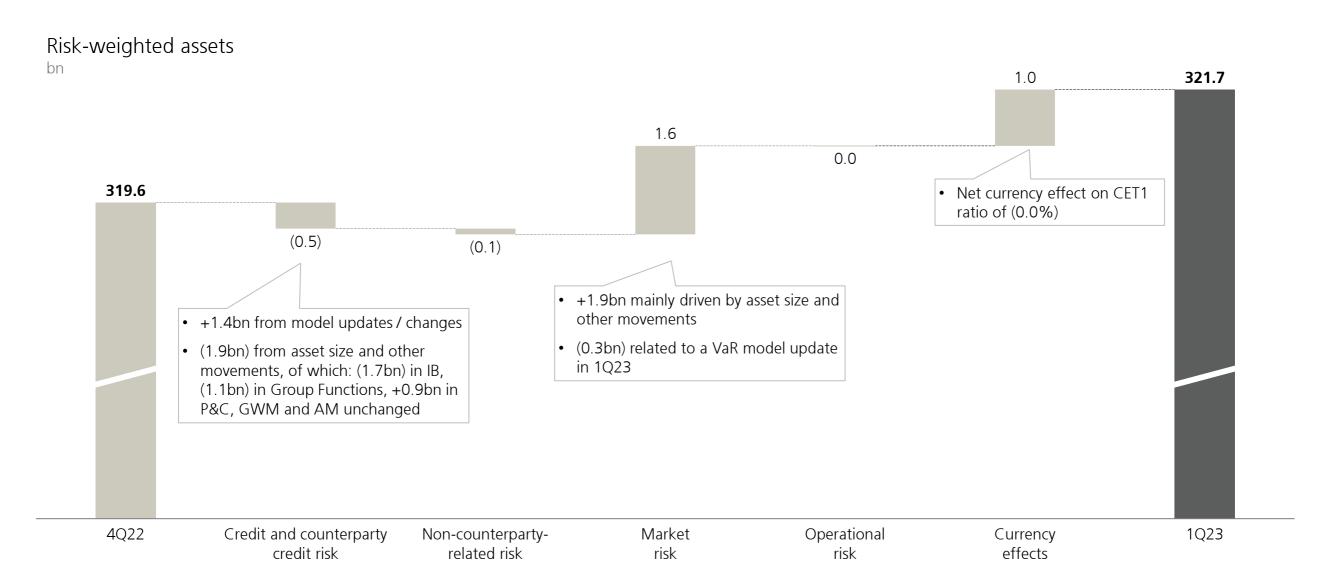


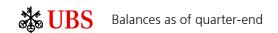
## Capital and leverage ratios





## Risk-weighted assets





## Cautionary statement regarding forward-looking statements

Cautionary Statement Regarding Forward-Looking Statements I This presentation contains statements that constitute "forward-looking statements," including but not limited to management's outlook for UBS's financial performance, statements relating to the anticipated effect of transactions and strategic initiatives on UBS's business and future development and goals or intentions to achieve climate, sustainability and other social objectives. While these forward-looking statements represent UBS's judgments, expectations and objectives concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS's expectations. The Russia-Ukraine war has led to heightened volatility across global markets, exacerbated global inflation, and slowed global growth. In addition, the war has caused significant population displacement, and if the conflict continues or escalates, the scale of disruption will increase and continue to cause shortages of vital commodities, including energy shortages and food insecurity, and may lead to recessions in OECD economies. The coordinated sanctions on Russia and Belarus, and Russian entities and nationals, and the uncertainty as to whether the war will widen and intensify, may have significant adverse effects on the market and macroeconomic conditions, including in ways that cannot be anticipated. This creates significantly greater uncertainty about forward-looking statements. In addition, turmoil in the banking industry has increased and, at the urging of Swiss authorities, UBS has announced historic plans to merge with another global systemically important bank in Switzerland. The transaction creates considerable integration risk. Other factors that may affect our performance and ability to achieve our plans, outlook and other objectives also include, but are not limited to: (i) the degree to which UBS is successful in the ongoing execution of its strategic plans, including its cost reduction and efficiency initiatives and its ability to manage its levels of risk-weighted assets (RWA) and leverage ratio denominator (LRD), liquidity coverage ratio and other financial resources, including changes in RWA assets and liabilities arising from higher market volatility; (ii) the degree to which UBS is successful in implementing changes to its businesses to meet changing market, regulatory and other conditions; (iii) increased inflation and interest rate volatility in major markets; (iv) developments in the macroeconomic climate and in the markets in which UBS operates or to which it is exposed, including movements in securities prices or liquidity, credit spreads, currency exchange rates, deterioration or slow recovery in residential and commercial real estate markets, the effects of economic conditions, including increasing inflationary pressures, market developments, increasing geopolitical tensions, and changes to national trade policies on the financial position or creditworthiness of UBS's clients and counterparties, as well as on client sentiment and levels of activity, including the COVID-19 pandemic and the measures taken to manage it, which have had and may also continue to have a significant adverse effect on global and regional economic activity, including disruptions to global supply chains and labor market displacements; (v) changes in the availability of capital and funding, including any adverse changes in UBS's credit spreads and credit ratings of UBS, Credit Suisse, sovereign issuers, structured credit products or credit-related exposures, as well as availability and cost of funding to meet requirements for debt eligible for total loss-absorbing capacity (TLAC); (vi) changes in central bank policies or the implementation of financial legislation and regulation in Switzerland, the UK, the European Union and other financial centers that have imposed, or resulted in, or may do so in the future, more stringent or entity-specific capital, TLAC, leverage ratio, liquidity and funding requirements, heightened operational resilience requirements, incremental tax requirements, additional levies, limitations on permitted activities, constraints on remuneration, constraints on transfers of capital and liquidity and sharing of operational costs across the Group or other measures, and the effect these will or would have on UBS's business activities; (vii) UBS's ability to successfully implement resolvability and related regulatory requirements, or other developments; (viii) UBS's ability to maintain and improve its systems and controls for complying with sanctions in a timely manner and for the detection and prevention of money laundering to meet evolving regulatory requirements and expectations, in particular in current geopolitical turmoil: (ix) the uncertainty arising from domestic stresses in certain major economies; (x) changes in UBS's competitive position, including whether differences in regulatory capital and other requirements among the major financial centers adversely affect UBS's ability to compete in certain lines of business; (xi) changes in the standards of conduct applicable to our businesses that may result from new regulations or new enforcement of existing standards, including measures to impose new and enhanced duties when interacting with customers and in the execution and handling of customer transactions; (xii) the liability to which UBS may be exposed, or possible constraints or sanctions that regulatory authorities might impose on UBS, due to litigation, contractual claims and regulatory investigations, including the potential for disqualification from certain businesses, potentially large fines or monetary penalties, or the loss of licenses or privileges as a result of regulatory or other governmental sanctions, as well as the effect that litigation, regulatory and similar matters have on the operational risk component of our RWA, as well as the amount of capital available for return to shareholders; (xiii) the effects on UBS's business, in particular cross-border banking, of sanctions, tax or regulatory developments and of possible changes in UBS's policies and practices; (xiv) UBS's ability to retain and attract the employees necessary to generate revenues and to manage, support and control its businesses, which may be affected by competitive factors; (xv) changes in accounting or tax standards or policies, and determinations or interpretations affecting the recognition of gain or loss, the valuation of goodwill, the recognition of deferred tax assets and other matters; (xvi) UBS's ability to implement new technologies and business methods, including digital services and technologies, and ability to successfully compete with both existing and new financial service providers, some of which may not be regulated to the same extent; (xvii) limitations on the effectiveness of UBS's internal processes for risk management, risk control, measurement and modeling, and of financial models generally; (xviii) the occurrence of operational failures, such as fraud, misconduct, unauthorized trading, financial crime, cyberattacks, data leakage and systems failures, the risk of which is increased with cyberattack threats from nation states; (xix) restrictions on the ability of UBS Group AG to make payments or distributions, including due to restrictions on the ability of its subsidiaries to make loans or distributions, directly or indirectly, or, in the case of financial difficulties, due to the exercise by FINMA or the regulators of UBS's operations in other countries of their broad statutory powers in relation to protective measures, restructuring and liquidation proceedings; (xx) the degree to which changes in regulation, capital or legal structure, financial results or other factors may affect UBS's ability to maintain its stated capital return objective; (xxi) uncertainty over the scope of actions that may be required by UBS, governments and others for UBS to achieve goals relating to climate, environmental and social matters, as well as the evolving nature of underlying science and industry and the possibility of conflict between different governmental standards and regulatory regimes; (xxiii) the ability of UBS to access capital markets; (xxiii) the ability of UBS to successfully recover from a disaster or other business continuity problem due to a hurricane, flood, earthquake, terrorist attack, war, conflict (e.g., the Russia-Ukraine war), pandemic, security breach, cyberattack, power loss, telecommunications failure or other natural or man-made event, including the ability to function remotely during long-term disruptions such as the COVID-19 (coronavirus) pandemic; (xxiv) the level of success in the absorption of Credit Suisse, in the integration of the two groups and their businesses, and in the execution of the planned strategy regarding cost reduction and divestment of any non-core assets, the existing assets and liabilities currently existing in the Credit Suisse group (which is expected to become part of UBS), the level of resulting impairments and write-downs, the effect of the consumption of the integration on the operational results, share price and credit rating of UBS – delays, difficulties, or failure in closing the transaction may cause market disruption and challenges for UBS to maintain business, contractual and operational relationships; and (xxv) the effect that these or other factors or unanticipated events, including media reports and speculations, may have on our reputation and the additional consequences that this may have on our business and performance. The sequence in which the factors above are presented is not indicative of their likelihood of occurrence or the potential magnitude of their consequences. Our business and financial performance could be affected by other factors identified in our past and future filings and reports, including those filed with the US Securities and Exchange Commission (the SEC). More detailed information about those factors is set forth in documents furnished by UBS and filings made by UBS with the SEC, including UBS's Annual Report on Form 20-F for the year ended 31 December 2022. UBS is not under any obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements, whether as a result of new information, future events, or otherwise.

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