

# Third Quarter 2001 Report.

# UBS Group Financial Highlights

| CHF million, except where indicated                           | Quarter ended |         |         | % change from |      | Year-to-date |         |
|---|---------------|---------|---------|---------------|------|--------------|---------|
|   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| <b>Income statement key figures</b>                           |               |         |         |               |      |              |         |
| Operating income  | 8,704         | 9,881   | 8,545   | (12)          | 2    | 28,652       | 27,102  |
| Operating expenses  | 7,418         | 8,024   | 5,842   | (8)           | 27   | 23,314       | 18,839  |
| Operating profit before tax                                   | 1,286         | 1,857   | 2,703   | (31)          | (52) | 5,338        | 8,263   |
| Net profit  | 903           | 1,385   | 2,075   | (35)          | (56) | 3,867        | 6,343   |
| Cost / income ratio (%) <sup>1</sup>                          | 83.6          | 80.6    | 69.5    |               |      | 80.3         | 70.1    |
| Cost / income ratio before goodwill (%) <sup>1,2</sup>        | 79.9          | 77.2    | 68.0    |               |      | 76.9         | 68.6    |
| <b>Per share data (CHF)</b>                                   |               |         |         |               |      |              |         |
| Basic earnings per share <sup>3</sup>                         | 0.72          | 1.10    | 1.72    | (35)          | (58) | 3.05         | 5.35    |
| Basic earnings per share before goodwill <sup>2,3</sup>       | 0.97          | 1.37    | 1.82    | (29)          | (47) | 3.83         | 5.69    |
| Diluted earnings per share <sup>3</sup>                       | 0.65          | 1.06    | 1.70    | (39)          | (62) | 2.82         | 5.29    |
| Diluted earnings per share before goodwill <sup>2,3</sup>     | 0.90          | 1.33    | 1.80    | (32)          | (50) | 3.59         | 5.63    |
| <b>Return on shareholders' equity (%)</b>                     |               |         |         |               |      |              |         |
| Return on shareholders' equity <sup>4</sup>                   |               |         |         |               |      | 12.0         | 26.9    |
| Return on shareholders' equity before goodwill <sup>2,4</sup> |               |         |         |               |      | 15.1         | 28.6    |

| CHF million, except where indicated                  | As at     | Quarter ended |           |          | % change from |          |
|--|-----------|---------------|-----------|----------|---------------|----------|
|  |           | 30.9.01       | 30.6.01   | 31.12.00 | 30.6.01       | 31.12.00 |
| <b>Balance sheet key figures</b>                     |           |               |           |          |               |          |
| Total assets   | 1,135,599 | 1,232,492     | 1,087,552 | (8)      | 4             |          |
| Shareholders' equity                                 | 43,857    | 44,193        | 44,833    | (1)      | (2)           |          |
| <b>Market capitalization</b>                         |           |               |           |          |               |          |
|  | 95,521    | 109,095       | 112,666   | (12)     | (15)          |          |
| <b>BIS capital ratios</b>                            |           |               |           |          |               |          |
| Tier 1 (%) <sup>5</sup>                              | 11.8      | 10.6          | 11.7      | 11       | 1             |          |
| Total BIS (%)  | 15.5      | 14.2          | 15.7      | 9        | (1)           |          |
| Risk-weighted assets                                 | 257,249   | 292,347       | 273,290   | (12)     | (6)           |          |
| <b>Invested assets (CHF billion)</b>                 |           |               |           |          |               |          |
|  | 2,280     | 2,559         | 2,452     | (11)     | (7)           |          |
| <b>Headcount (full time equivalents)<sup>6</sup></b> |           |               |           |          |               |          |
|  | 70,902    | 70,946        | 71,076    | 0        | 0             |          |
| <b>Long-term ratings</b>                             |           |               |           |          |               |          |
| Fitch, London  | AAA       | AAA           | AAA       |          |               |          |
| Moody's, New York                                    | Aa2       | Aa2           | Aa1       |          |               |          |
| Standard & Poor's, New York                          | AA+       | AA+           | AA+       |          |               |          |

## Earnings adjusted for significant financial events and before goodwill<sup>2,7</sup>

| CHF million, except where indicated               | Quarter ended |         |         | % change from |      | Year-to-date |         |
|---|---------------|---------|---------|---------------|------|--------------|---------|
|   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Operating income                                  | 8,704         | 9,881   | 8,545   | (12)          | 2    | 28,652       | 27,102  |
| Operating expenses <sup>2</sup>                   | 7,094         | 7,683   | 5,716   | (8)           | 24   | 22,321       | 18,238  |
| Operating profit before tax <sup>2</sup>          | 1,610         | 2,198   | 2,829   | (27)          | (43) | 6,331        | 8,864   |
| Net profit <sup>2</sup>                           | 1,227         | 1,726   | 2,201   | (29)          | (44) | 4,860        | 6,899   |
| Cost / income ratio (%) <sup>1,2</sup>            | 79.9          | 77.2    | 68.0    |               |      | 76.9         | 67.9    |
| Basic earnings per share (CHF) <sup>2,3</sup>     | 0.97          | 1.37    | 1.82    | (29)          | (47) | 3.83         | 5.82    |
| Diluted earnings per share (CHF) <sup>2,3</sup>   | 0.90          | 1.33    | 1.80    | (32)          | (50) | 3.59         | 5.76    |
| Return on shareholders' equity (%) <sup>2,4</sup> |               |         |         |               |      | 15.1         | 29.1    |

<sup>1</sup> Operating expenses / operating income before credit loss expense. <sup>2</sup> Excludes the amortization of goodwill and other intangible assets. <sup>3</sup> For EPS calculation, see Note 9 to the Financial Statements. <sup>4</sup> Annualized Net profit / average shareholders' equity excluding dividends. <sup>5</sup> Includes hybrid tier 1 capital, please refer to the BIS capital and ratios table in the Group Review. <sup>6</sup> The Group headcount does not include the Klinik Hirslanden AG headcount of 2,150, 2,080 and 1,839 for 30 September 2001, 30 June 2001 and 31 December 2000, respectively. <sup>7</sup> Details of significant financial events can be found in the Group Review.

All share and earnings per share figures have been adjusted for the 3 for 1 share split which took place on 16 July 2001.

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### Interactive Third Quarter 2001 Report

An interactive version of this report can be viewed online in the Third Quarter 2001 Results section of the UBS Investors & Analysts website: [www.ubs.com/investors](http://www.ubs.com/investors).

### Other reports

All UBS's financial reporting is available on the internet at: [www.ubs.com/investors](http://www.ubs.com/investors). Alternatively, printed copies of our reports can be obtained from: UBS AG, Economic Information Center, GHDE CA50-AUL, P.O. Box, CH-8098 Zurich, Switzerland. E-mail: [sh-iz-ubs-publikationen@ubs.com](mailto:sh-iz-ubs-publikationen@ubs.com).

### Financial Calendar

|  |                            |
|--|----------------------------|
| Publication of fourth quarter 2001 results | Thursday, 14 February 2002 |
| Publication of Annual Report 2001          | Thursday, 14 March 2002    |
| Annual General Meeting                     | Thursday, 18 April 2002    |
| Publication of first quarter 2002 results  | Tuesday, 14 May 2002       |

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# Shareholders' Letter



## Dear Shareholders,

We were profoundly shocked and saddened by the terrorist attacks in the United States on 11 September 2001 and by the scale of the personal tragedy involved. Our thoughts and deepest sympathies are with the injured and with all of the families, friends and colleagues of the victims. In particular, we honor the memory of the five UBS employees who lost their lives. As a financial sign of solidarity, UBS has contributed USD 5 million to support the relief efforts. Many individual staff have also made additional contributions to our humanitarian relief fund, or taken part in volunteer work following the attacks.

UBS was fortunate to suffer no direct damage to property or systems. We were therefore able to make space available in our buildings to some of the displaced firms, and to contribute actively to the work which allowed US stock markets to open again so soon after the disaster. We are proud of the successful efforts of our crisis management teams worldwide, and particularly in the US.

Short-term risks were carefully controlled. As one of the best capitalized and most liquid financial institutions in the world, UBS suffered no funding problems, and was in a position to provide liquidity to clients and other major financial institutions on a selected basis. The events of

11 September and their aftermath have, however, had some negative consequences for our revenues. The closure of US equity markets for four days led directly to lost transaction revenues, particularly in UBS PaineWebber. Asset prices have not completely recovered from the declines following the attacks, and this will feed through into lower asset based revenues in asset management and private client businesses next quarter. More generally, the effect of the unstable geopolitical environment on consumer and investor confidence, and hence on the performance of key world economies, has been to increase volatility and uncertainty in the world's financial markets. These challenging conditions, although by no means insurmountable, may continue to have a negative impact on the global financial services industry and, as a result, on UBS.

UBS has responded to the terrorist attacks in the US with heightened scrutiny of client lists and with other targeted internal measures. Our immediate objective has been to re-check accounts and transactions to ensure that UBS has no direct or indirect relationships with persons or companies responsible for the attacks on America or for other terrorism-related activities. UBS remains committed to Switzerland's money laundering regulations, which are among the most stringent in the world, and to active cooperation with law enforcement organizations in the fight against terrorism.

## Swissair

The effect of the terrorist attacks and their aftermath on the travel industry precipitated the financial crisis that led SAir Group, the parent company of Swissair, to seek protection from its creditors in early October. With a network of businesses across the globe, UBS has good reason to value frequent and convenient international connections with Switzerland. At the same time, as corporate Switzerland's biggest advisor and lender and as manager of much of Switzerland's private wealth, UBS has a clear concern to mitigate the effects of SAir Group's problems on the Swiss economy. This is why we are pleased that efforts to build a new Swiss airline have progressed, and why we have underwritten our concern with a significant financial commitment – despite the obvious risks.

Through its role in the separation of Crossair from the rest of the SAir Group, UBS was actively involved in the initial stages of the rescue plan,

and has since worked closely to support the further efforts of the government and the management of the new airline. Swissair's collapse is unique in Swiss commercial history, both in terms of the suddenness and the scale of the potential redundancies and damage to local and national economies. It therefore required a unique response, with social and economic concerns ranking alongside purely commercial motives.

### Third quarter results

UBS recorded a net profit after tax of CHF 903 million in the quarter. Market conditions throughout third quarter were challenging, with slowing economies worldwide and continuing weakness in securities markets. Pre-goodwill, profit was 29% lower than last quarter and 44% less than achieved in the more favorable markets of third quarter 2000. In particular, the same period last year benefited from significant credit loss recoveries which are unlikely to be repeated. At the same time, conditions for equity trading, which was so successful in 2000, were weak. Against this background, our client businesses remain solid and well positioned for an improvement in economic conditions, with strong market share and comparatively stable revenues.

Pre-goodwill, the Group's annualized return on equity for the year to date was 15.1%, within our target range of 15–20% across periods of varying market conditions. On the same basis, basic earnings per share decreased 47% to CHF 0.97 from CHF 1.82 in third quarter 2000. Despite costs standing at their lowest level this year, the pre-goodwill cost/income ratio rose to 79.9% from 68.0% in third quarter 2000, reflecting disrupted transaction revenues, the influence of the relatively high cost/income ratio typical of UBS PaineWebber's business, and the effect of poor equity trading conditions.

The ability of our asset gathering businesses to generate continued net new money demonstrates the strength of our client relationships and the value investors place on quality advice. Net new money for the quarter was CHF 34.9 billion, with positive inflows in all our businesses, bringing the total inflow for the year to CHF 80.3 billion. Total invested assets at the end of September were CHF 2.28 trillion, a decline of 11% over the quarter, due to sharp declines in markets worldwide and the 10% fall in the value of the US dollar against the Swiss franc.

### Business Group highlights

The Private and Corporate Clients business unit produced a near record result, with profit before tax up 2% on the previous quarter, and up 16% on the same quarter last year. Consistently strong performance at Private and Corporate Clients over the past 18 months reflects the improvement in credit quality which has resulted from the implementation of risk adjusted pricing, and a dedicated focus on managing costs. Costs in Private and Corporate Clients are now at their lowest level since the merger of Union Bank of Switzerland and Swiss Bank Corporation.

Progress on UBS Private Banking's European wealth management initiative continued, with the launch in France and Germany of pilot versions of PACE and ACCESS, two new flagship open architecture investment management products. Asset gathering accelerated, with CHF 2.0 billion of net new money in our five target countries, up from CHF 1.1 billion in second quarter. Overall, Private Banking's net new money of CHF 6.6 billion was encouraging and brings the total inflow this year to CHF 19.0 billion.

UBS Asset Management has continued the recovery demonstrated in the first half of the year, with net new money of CHF 12.3 billion bringing the total for the year to CHF 25.7 billion.

Despite resilience in fixed income revenues and a strong quarter in foreign exchange, UBS Warburg's Corporate and Institutional Clients business unit reported a 27% reduction in pre-tax profit compared to third quarter 2000, driven by tough conditions in equity markets and the very limited amount of corporate finance and capital markets activity.

However, UBS Warburg has recorded a substantial gain in market share of corporate finance fee pool this year, moving from 6<sup>th</sup> place in Europe a year ago to 1<sup>st</sup> place across the first nine months of 2001, and from 15<sup>th</sup> place in the US to 9<sup>th</sup> this year. This improved position demonstrates the momentum that our business has gained this year, and puts us in a strong position to take advantage of any increase in activity levels.

UBS PaineWebber suffered this quarter from the normal summer slowdown in revenues, and the effect of the closure of US markets for four days after the terrorist attacks. Despite the very difficult environment in the US, especially in September, Private Clients received net new money of CHF 11.4 billion, an increase of 31%

on second quarter, demonstrating the value that our clients place on high quality investment advice in turbulent times.

**Outlook**

In the short term, deteriorating economic conditions, and the direct effect these have on investor sentiment, market activity and valuations, will continue to influence UBS's performance. Avoidance of balance sheet led growth has left our credit businesses in good condition and we do not expect significant increases in credit loss expenses this year. Fourth quarter is normally the quietest part of the year in many of our businesses, and we expect this effect to be magnified this year. The difficult environment for private equity will also continue to negatively affect results.

Despite downbeat trading conditions, this year has seen us successfully expand our market share in our core businesses. While maintaining a

cautious approach to overall cost management, we have continued to make carefully focused investments in corporate finance and in the domestic European private banking business, building the foundations of future growth. Longer-term trends of equitization and wealth growth play to our strengths as a bulge bracket investment bank, a top institutional and investment fund manager and the world's leading private client business. We will therefore focus on adjusting compensation expense down in line with the challenging environment, rather than instituting widespread staff reductions.

While short-term conditions and lack of visibility continue to provide a challenge to all our businesses, our commitment to a focused strategy and the depth and quality of talent we are devoting to our key businesses, give us confidence that we are well placed to capitalize on improvements in the market environment.

13 November 2001

UBS AG

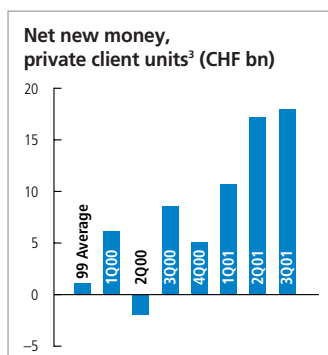
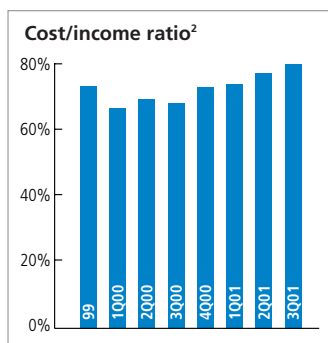
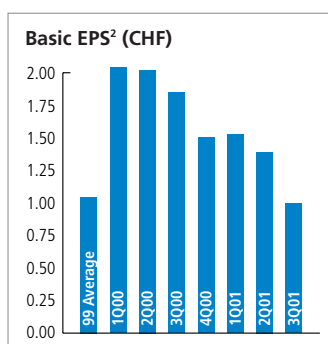
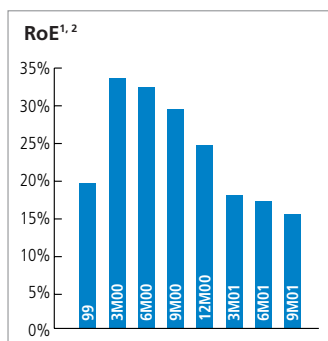


Marcel Ospel  
Chairman



Luqman Arnold  
President

# Group Review



## UBS Group Performance Against Targets

| Year-to-date, annualized   | 30.9.01        | 30.6.01          | 30.9.00          |
|--|----------------|------------------|------------------|
| <b>RoE (%)</b>   |                |                  |                  |
| as reported  | 12.0           | 13.7             | 26.9             |
| before goodwill and adjusted for significant financial events <sup>1</sup> | 15.1           | 16.8             | 29.1             |
| <b>For the quarter ended</b>   | <b>30.9.01</b> | 30.6.01          | 30.9.00          |
| <b>Basic EPS (CHF)</b>   |                |                  |                  |
| as reported  | 0.72           | 1.10             | 1.72             |
| before goodwill and adjusted for significant financial events <sup>1</sup> | 0.97           | 1.37             | 1.82             |
| <b>Cost / income ratio (%)</b>   |                |                  |                  |
| as reported  | 83.6           | 80.6             | 69.5             |
| before goodwill and adjusted for significant financial events <sup>1</sup> | 79.9           | 77.2             | 68.0             |
| <b>Net new money, private client units (CHF bn)<sup>2</sup></b>            |                |                  |                  |
| UBS Switzerland – Private Banking  | 6.6            | 8.5 <sup>3</sup> | 1.6 <sup>3</sup> |
| UBS Warburg – Private Clients  | 11.4           | 8.7              | 7.0 <sup>3</sup> |
| <b>Total</b>   | <b>18.0</b>    | 17.2             | 8.6              |

<sup>1</sup> Excludes the amortization of goodwill and other intangible assets. <sup>2</sup> Excludes interest and dividend income. <sup>3</sup> Calculated using the former definition of assets under management.

## Group targets

UBS focuses on four key performance targets, designed to deliver continually improving returns to our shareholders. Our performance this quarter against these targets reflects the continued weakness of global economies, particularly following the terrorist attacks in September.

- Before goodwill:
  - Our annualized return on equity for the first three quarters of 2001 was 15.1%, just within our target range of 15–20%. Our return on equity in 2000 was boosted by extremely high returns in the exuberant markets of the first half-year, while this year has seen much weaker economic and stock market perform-

ance combined with higher average equity resulting from the acquisition of UBS PaineWebber in fourth quarter 2000.

- Basic earnings per share this quarter were CHF 0.97, a decline of 47% from third quarter 2000, and 29% from second quarter 2001, reflecting difficult conditions in many of our markets and the increase in outstanding shares this year following the capital issuance to fund the acquisition of PaineWebber.
- The cost/income ratio in third quarter 2001 was 79.9%, compared to 68.0% in third quarter 2000. The main driver of this increase is the influence on the Group of the relatively high cost/income ratio typical of UBS PaineWebber's business. We retain a strong

## Invested Assets

| CHF billion                   | 30.9.01      | 30.6.01 | % change | Net new money <sup>1</sup> 3Q01 |
|-------------------------------|--------------|---------|----------|---------------------------------|
| <b>UBS Group</b>              | <b>2,280</b> | 2,559   | (11)     |                                 |
| <b>UBS Switzerland</b>        |              |         |          |                                 |
| Private and Corporate Clients | 308          | 333     | (8)      | 4.6                             |
| Private Banking               | 643          | 718     | (10)     | 6.6                             |
| <b>UBS Asset Management</b>   |              |         |          |                                 |
| Institutional                 | 309          | 318     | (3)      | 1.9                             |
| Mutual funds                  | 314          | 348     | (10)     | 10.4                            |
| <b>UBS Warburg</b>            |              |         |          |                                 |
| Private Clients               | 705          | 841     | (16)     | 11.4                            |
| UBS Capital                   | 1            | 1       | 0        | 0.0                             |

<sup>1</sup> Excludes interest and dividend income.

<sup>1</sup> Year-to-date, annualized.

<sup>2</sup> Excludes the amortization of goodwill and other intangible assets and adjusted for significant financial events.

<sup>3</sup> Private Banking and Private Clients.

## Significant Financial Events

| CHF million  | Quarter ended |         |         | Year-to-date |         |
|--|---------------|---------|---------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 30.9.01      | 30.9.00 |
| <b>Operating income as reported</b>                                | <b>8,704</b>  | 9,881   | 8,545   | 28,652       | 27,102  |
| <i>No significant financial events</i>                             |               |         |         |              |         |
| <b>Adjusted operating income</b>                                   | <b>8,704</b>  | 9,881   | 8,545   | 28,652       | 27,102  |
| <b>Operating expenses as reported</b>                              | <b>7,418</b>  | 8,024   | 5,842   | 23,314       | 18,839  |
| US Global Settlement Fund provision                                |               |         |         |              | (200)   |
| <b>Adjusted operating expenses</b>                                 | <b>7,418</b>  | 8,024   | 5,842   | 23,314       | 18,639  |
| <b>Adjusted operating profit before tax and minority interests</b> | <b>1,286</b>  | 1,857   | 2,703   | 5,338        | 8,463   |
| Tax expense  | <b>296</b>    | 384     | 621     | 1,228        | 1,878   |
| Tax effect of significant financial events                         |               |         |         |              | 45      |
| Adjusted tax expense   | <b>296</b>    | 384     | 621     | 1,228        | 1,923   |
| Minority interests   | <b>(87)</b>   | (88)    | (7)     | (243)        | (42)    |
| <b>Adjusted net profit</b>   | <b>903</b>    | 1,385   | 2,075   | 3,867        | 6,498   |
| <i>Adjusted net profit before goodwill</i>                         | <b>1,227</b>  | 1,726   | 2,201   | 4,860        | 6,899   |

focus on controlling costs, which have fallen 8% since second quarter and stand at their lowest level this year.

Net new money inflows in the private client units (Private Banking and Private Clients) were again strong, at CHF 18.0 billion, bringing the total this year to CHF 45.9 billion. Across the whole Group, net new money inflows total CHF 80.3 billion so far this year, compared to an outflow of CHF 49.5 billion for the whole of 2000.

### Significant financial events

There were no significant financial events in third quarter 2000, second quarter 2001 or third quarter 2001.

### Results

Net profit this quarter was CHF 903 million, 56% lower than third quarter 2000, or 44% lower if adjusted for the amortization of goodwill and other intangibles. Operating income was 2% higher than in third quarter 2000, at CHF 8,704 million, with the effect of more difficult market conditions offset by the addition of UBS PaineWebber.

*Net interest income and Net trading income*  
Net interest income of CHF 1,730 million was 6% lower than in third quarter 2000. Net trading income declined 9% from the same period, to CHF 2,160 million.

As well as income from interest margin based activities (loans and deposits), net interest income includes some income earned as a result of trading activities (for example, coupon and dividend income). This component is volatile quarter-on-quarter, depending on the composition of the trading portfolio. In order to provide a better explanation of the movements in net interest income and net trading income, we produce the following disclosure which sums net interest income and net trading income, and then analyses the total according to the business activities which gave rise to the income, rather than by the type of income generated.

*Net income from interest margin products* increased 6% from third quarter last year to CHF 1,436 million, driven by the inclusion of UBS PaineWebber. Underlying performance of the pre-existing business was almost stable, reflecting small falls in volumes and margins over the year.

*Net income from trading activities* was CHF 2,566 million, 11% lower than a year ago. The foreign exchange business benefited from interest rate cuts and increased client flows, and fixed income recorded another strong quarter across all business lines, but equity trading revenues faced a continued reduction in volumes, increased volatility and reduced arbitrage opportunities.

*Net income from treasury activities* was 189% higher than third quarter 2000 at CHF 335 million. This improvement was driven by increased income from the invested equity portfolio, as a



## Net Interest and Trading Income

| CHF million                                  | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Net interest income                          | 1,730         | 1,732   | 1,831   | 0             | (6)  | 5,420        | 6,157   |
| Net trading income                           | 2,160         | 2,658   | 2,368   | (19)          | (9)  | 7,878        | 8,037   |
| <b>Total net interest and trading income</b> | <b>3,890</b>  | 4,390   | 4,199   | (11)          | (7)  | 13,298       | 14,194  |

Breakdown by business activity:

|  |              |       |       |      |       |         |        |
|--|--------------|-------|-------|------|-------|---------|--------|
| Net income from interest margin products     | 1,436        | 1,468 | 1,358 | (2)  | 6     | 4,294   | 4,045  |
| Net income from trading activities           | 2,566        | 3,009 | 2,886 | (15) | (11)  | 9,345   | 10,118 |
| Net income from treasury activities          | 335          | 397   | 116   | (16) | 189   | 1,063   | 423    |
| Other <sup>1</sup>                           | (447)        | (484) | (161) | 8    | (178) | (1,404) | (392)  |
| <b>Total net interest and trading income</b> | <b>3,890</b> | 4,390 | 4,199 | (11) | (7)   | 13,298  | 14,194 |

<sup>1</sup> Principally goodwill funding costs.

result of the expansion of our capital base since the PaineWebber merger and changes in the portfolio's maturity structure leading to an increase in average interest rates.

*Other net trading and interest income* principally reflects the costs of goodwill funding, with the increase from third quarter 2000 mainly due to goodwill funding costs arising from the acquisition of PaineWebber.

*Net fee and commission income* increased 24% from third quarter last year, to CHF 4,783 million, due to the inclusion of UBS PaineWebber. Excluding UBS PaineWebber, fee and commission income showed a 10% decline compared to the previous year. Although higher prices for investment funds led to a further increase in investment fund fees, this was more than offset by declines in brokerage fees and portfolio management fees reflecting lower transaction volumes and lower asset levels compared to third quarter last year. Corporate finance and underwriting fees grew 9% year on year, despite the very difficult market environment, reflecting the benefits of the inclusion of UBS PaineWebber and the momentum gained in these businesses over the past year.

*Other income* decreased 40% from third quarter 2000, to CHF 202 million, as a result of higher levels of write-downs and lower levels of divestments in our private equity portfolio.

*Total operating expenses*, at CHF 7,418 million, were 8% lower than in second quarter 2001, reflecting continued emphasis on cost control and favorable currency effects. Compared to third quarter 2000, costs were 27% higher, driven by the inclusion of UBS PaineWebber. Like-for-like, costs fell 4% from third quarter

2000, mainly due to lower performance-related compensation.

The inclusion of CHF 1,259 million of costs relating to UBS PaineWebber drove the 26% rise in *Personnel expenses* from third quarter 2000, up CHF 989 million at CHF 4,852 million. Excluding UBS PaineWebber, lower performance related pay and currency effects brought personnel expenses down 7% compared to a year ago. Compared to the prior quarter, personnel expenses fell 8%, driven by reduced performance related compensation and currency effects.

Cost control remains a clear focus, with reduced IT, marketing and travel and entertainment costs and favorable exchange rate movements combining to produce a 6% fall in *General and administrative expenses* since last quarter, to CHF 1,846 million. This was 23% higher than the level in third quarter 2000, although up just 2% if the incremental costs of UBS PaineWebber are excluded.

*Depreciation and amortization* increased to CHF 720 million in third quarter 2001, from CHF 476 million in third quarter 2000. This was driven by the CHF 264 million of depreciation and goodwill amortization resulting from the merger with PaineWebber.

UBS Group incurred a tax expense of CHF 296 million for third quarter 2001, an effective tax rate of 23%, the same level as in third quarter 2000.

### PaineWebber merger-related costs

In third quarter 2001 UBS incurred amortization costs of CHF 207 million on goodwill and intangible assets resulting from the acquisition of UBS

### UBS / SBC merger restructuring provision used

| CHF million   | Personnel | IT       | Premises   | Other      | Quarter ended |            |           |
|---|-----------|----------|------------|------------|---------------|------------|-----------|
|   |           |          |            |            | 30.9.01       | 30.6.01    | 30.9.00   |
| UBS Switzerland                                       | 55        | 6        | 5          | 0          | 66            | 230        | 45        |
| UBS Asset Management                                  | 0         | 0        | 0          | 0          | 0             | 2          | 5         |
| UBS Warburg   | 0         | 0        | 0          | 0          | 0             | 0          | 0         |
| Corporate Center                                      | 2         | 0        | 155        | (2)        | 155           | 28         | 31        |
| <b>Group total</b>                                    | <b>57</b> | <b>6</b> | <b>160</b> | <b>(2)</b> | <b>221</b>    | <b>260</b> | <b>81</b> |
| Initial restructuring provision in 1997               |           |          |            |            | <b>7,000</b>  |            |           |
| Additional provision in 1999                          |           |          |            |            | <b>300</b>    |            |           |
| Used in 1998  |           |          |            |            | <b>4,027</b>  |            |           |
| Used in 1999  |           |          |            |            | <b>1,844</b>  |            |           |
| Used in 2000  |           |          |            |            | <b>699</b>    |            |           |
| Used in 2001  |           |          |            |            | <b>578</b>    |            |           |
| Total used up to 30.9.2001                            |           |          |            |            | <b>7,148</b>  |            |           |
| <b>Restructuring provision remaining at 30.9.2001</b> |           |          |            |            | <b>152</b>    |            |           |

PaineWebber, compared to CHF 219 million in second quarter. Funding costs in third quarter amounted to CHF 186 million, compared to CHF 203 million in second quarter, with the change in both items mainly due to currency effects. Personnel expenses this quarter include retention payments for key UBS PaineWebber staff of USD 73 million (CHF 121 million), compared to USD 69 million (CHF 122 million) in second quarter.

#### UBS and SBC merger restructuring provision

CHF 221 million of the restructuring provision relating to the 1998 merger between Union Bank of Switzerland and Swiss Bank Corporation was used in third quarter 2001, leaving CHF 152 million still to be used. UBS expects that the remaining provision will be completely utilized in fourth quarter 2001.

#### Capital management

UBS is dedicated to maintaining its position as one of the best capitalized banks in the world. The Group's tier 1 capital ratio increased during the quarter from 10.6% at the end of June 2001 to 11.8 % at 30 September 2001. While eligible core capital fell slightly, principally reflecting the effect of exchange rates on the CHF value of the USD-denominated trust preferred securities, risk weighted assets fell much faster, reflecting reduced trading opportunities and a slight reduction in our risk appetite.

#### Currency hedging

UBS's foreign currency earnings are translated into Swiss francs at the prevailing rates at each month end. To reduce the susceptibility of our annual earnings to adverse currency movements, Group

### BIS capital and ratios

| CHF million, except where indicated             | 30.9.01        | 30.6.01 | 31.12.00 | % change from |          |
|---|----------------|---------|----------|---------------|----------|
|   |                |         |          | 30.6.01       | 31.12.00 |
| As at   |                |         |          |               |          |
| Risk-weighted assets                            | <b>257,249</b> | 292,347 | 273,290  | (12)          | (6)      |
| BIS tier 1 capital                              | <b>30,360</b>  | 30,963  | 31,892   | (2)           | (5)      |
| of which hybrid tier 1 capital <sup>1</sup>     | <b>3,717</b>   | 4,137   | 2,456    | (10)          | 51       |
| BIS total capital                               | <b>39,935</b>  | 41,559  | 42,860   | (4)           | (7)      |
| BIS tier 1 capital ratio (%)                    | <b>11.8</b>    | 10.6    | 11.7     |               |          |
| of which hybrid tier 1 capital (%) <sup>1</sup> | <b>1.4</b>     | 1.4     | 0.9      |               |          |
| BIS total capital ratio (%)                     | <b>15.5</b>    | 14.2    | 15.7     |               |          |

<sup>1</sup> Trust preferred securities.

## UBS Shares and Market Capitalization

| <i>Number of shares, except where indicated</i>     | % change from        |                   |                   |             |             |
|---|----------------------|-------------------|-------------------|-------------|-------------|
|   | As at                | 30.9.01           | 30.6.01           | 30.9.00     | 30.6.01     |
| <b>Total ordinary shares issued</b>                 | <b>1,281,052,743</b> | 1,335,659,160     | 1,295,092,887     | (4)         | (1)         |
| Second trading line treasury shares (2000 program)  | 0                    | 55,265,349        | 55,265,349        | (100)       | (100)       |
| Second trading line treasury shares (2001 program)  | <b>17,549,356</b>    | 9,339,282         | 0                 | 88          |             |
| <b>Shares outstanding for market capitalization</b> | <b>1,263,503,387</b> | 1,271,054,529     | 1,239,827,538     | (1)         | 2           |
| <b>Share price (CHF)</b>                            | <b>75.60</b>         | 85.83             | 76.67             | (12)        | (1)         |
| <b>Market capitalization (CHF million)</b>          | <b>95,521</b>        | 109,095           | 95,053            | (12)        | 0           |
| <i>Total treasury shares</i>                        | <i>25,028,301</i>    | <i>74,084,271</i> | <i>75,207,222</i> | <i>(66)</i> | <i>(67)</i> |

Treasury actively hedges significant currency exposures (particularly USD and GBP), principally through use of a cost-efficient option strategy, providing a safety net against unfavorable currency fluctuations while preserving upside potential. The strategy for 2001 was implemented early in the year, when the USD and GBP were considerably weaker against the CHF than at the end of second quarter. Thus although both currencies fell notably against the CHF between 30 June 2001 and 30 September 2001, they did not reach the level where our options would have insulated our earnings from the currencies' decline.

### Second-line buy-back programs

UBS aims to make the best possible use of excess capital, consistent with maintaining our strategic flexibility. As part of this process, we have continued with the second trading-line share buy-back program we launched on 5 March 2001.

The program allows purchase of shares to a maximum value of CHF 5 billion, and can run until 5 March 2002. Shares repurchased under the program will be cancelled following approval by the Annual General Meeting in April 2002, and cannot be re-issued.

8,210,074 shares were purchased under the program during the quarter, bringing the total purchased at 30 September 2001 to 17,549,356 shares, at an average price of CHF 78.41, and with a total value of CHF 1.4 billion.

### Treasury shares

UBS's holding of its own shares in treasury decreased from 74,084,271 shares or 5.5% of its shares issued at 30 June 2001, to 25,028,301

shares or 2% of its shares issued at 30 September 2001, due to the cancellation in July of shares purchased in the 2000 repurchase program.

Of these remaining treasury shares, 17,549,356 were purchased under the 2001 second line repurchase program. The other 7,478,945 were shares held for general treasury purposes, including employee share programs, and shares held by UBS Warburg. International Accounting Standards require a company which holds its own shares to include those shares as treasury shares and deduct them from shareholders' equity, irrespective whether the shares are held for trading or non-trading purposes. UBS Warburg, as a liquidity provider to the equity futures markets and as a market maker in UBS shares and derivatives, may hold a significant number of UBS shares for trading purposes. Changes in its trading approach can lead to fluctuations in the size of its direct shareholdings of UBS shares.

### Credit risk

Credit loss expenses increased to CHF 171 million compared to CHF 76 million in the second quarter and a write-back of CHF 142 million in third quarter 2000.

UBS Warburg's strategy of portfolio and risk reductions over the last couple of years has positioned UBS Warburg relatively well to weather the current economic slowdown. Despite this, the terrorist attacks in the US have exacerbated an already uncertain economic environment and led to an increase in our loan loss provisions this quarter. UBS Warburg's credit loss expenses increased to CHF 177 million from CHF 49 million

### Actual credit loss expense / (recovery)

| CHF million      | Quarter ended |         |         | % change from |      |
|------------------|---------------|---------|---------|---------------|------|
|                  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 |
| UBS Switzerland  | (6)           | 27      | (306)   |               | (98) |
| UBS Warburg      | 177           | 49      | 164     | 261           | 8    |
| <b>UBS Group</b> | <b>171</b>    | 76      | (142)   | 125           |      |

in the second quarter and CHF 164 million in third quarter 2000.

Immediately following the terrorist attack in the US we reviewed in detail the industry sectors most affected, such as insurance, aviation, tourism and technology. We are satisfied that we do not have risk concentrations in any of these sectors beyond our exposure to the Swiss airline industry.

Emerging market economies whose prospects are closely tied to the health of the US economy have become more vulnerable and in a number of cases this has resulted in us increasing our loan loss provision ratios. However, we have continued to reduce our exposure to such countries and have reduced our aggregate country risk provisions, yielding a net recovery of CHF 14 million.

UBS Switzerland reported a net recovery of CHF 6 million in third quarter 2001, compared to credit loss expenses of CHF 27 million the previous quarter, and a substantial net recovery a year ago, reflecting the continued positive results of our recovery efforts.

UBS's total loan portfolio was reduced from CHF 286 billion to CHF 269 billion in third quarter 2001.

UBS Switzerland's portfolio shrank by CHF 4.1 billion or 2.2% during the quarter, with the decline roughly evenly split between Private Banking and Private and Corporate Clients, principally reflecting lower margin lending and further reductions in the recovery portfolio.

UBS Warburg's loan book declined by CHF 12.3 billion or 12.8%, approximately half of which was due to currency translation effects. The remainder was caused by maturing facilities and secondary market loan sales in Corporate and Institutional Clients and reduced margin lending in UBS PaineWebber following the decline in US stock prices.

The ratio of non-performing loans to gross loans was unchanged from the previous quarter at 3.4%. Total impaired loans decreased during

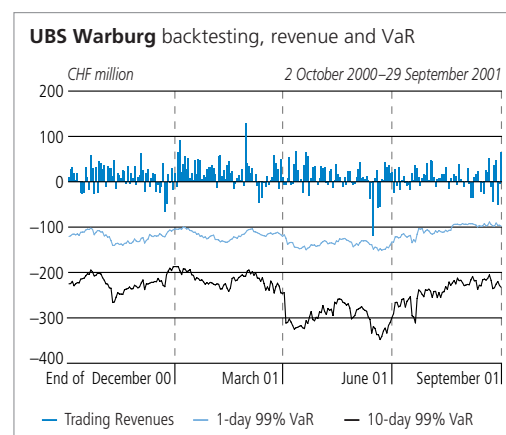
third quarter by CHF 1,207 million or 7.3% to CHF 15.4 billion at 30 September 2001. This slightly exceeded the rate of reduction of the overall loan portfolio, so the impaired to total loans ratio dropped to 5.7% from 5.8% at the end of the previous quarter, and significantly below the 7% reported at 30 September 2000.

### Market risk

Market risk is incurred primarily through UBS's trading activities, which are centered in the Corporate and Institutional Clients business unit of UBS Warburg.

The quarter was marked by the terrorist attacks on 11 September, which caused substantial business disruption, particularly in the US, and triggered sharp price declines and increased volatility in global equity markets. The insurance and airline sectors were most affected, seeing extreme falls in share prices, in some cases over 50%.

Approaching 11 September, UBS Warburg had no particular concentrations of risk, having already adjusted its risk profile in response to the deteriorating economic climate, and direct market exposure to the insurance and airlines sectors was limited. Risk management was therefore effective over the period of disruption.



## Allowances and provisions for credit risk

| CHF million<br>As at                              | UBS Switzerland |         | UBS Asset<br>Management |         | UBS Warburg  |         | Corporate Center |         | UBS Group     |         |
|---|-----------------|---------|-------------------------|---------|--------------|---------|------------------|---------|---------------|---------|
|   | 30.9.01         | 30.6.01 | 30.9.01                 | 30.6.01 | 30.9.01      | 30.6.01 | 30.9.01          | 30.6.01 | 30.9.01       | 30.6.01 |
| Loans (gross)                                     | 184,630         | 188,770 | 437                     | 442     | 83,961       | 96,266  | 211              | 194     | 269,239       | 285,672 |
| Non-performing loans                              | 7,661           | 8,057   | 0                       | 0       | 1,418        | 1,745   | 9                | 9       | 9,088         | 9,811   |
| Other impaired loans                              | 4,644           | 4,583   | 0                       | 0       | 1,705        | 2,250   | 0                | 0       | 6,349         | 6,833   |
| <b>Total impaired loans</b>                       | <b>12,305</b>   | 12,640  | <b>0</b>                | 0       | <b>3,123</b> | 3,995   | <b>9</b>         | 9       | <b>15,437</b> | 16,644  |
| Allowances for non-performing loans               | 4,747           | 5,456   | 0                       | 0       | 897          | 1,126   | 5                | 5       | 5,649         | 6,587   |
| Allowances for other impaired loans               | 1,496           | 1,244   | 0                       | 0       | 984          | 975     | 0                | 0       | 2,480         | 2,219   |
| <b>Total allowances for impaired loans</b>        | <b>6,243</b>    | 6,700   | <b>0</b>                | 0       | <b>1,881</b> | 2,101   | <b>5</b>         | 5       | <b>8,129</b>  | 8,806   |
| <b>Other allowances and provisions</b>            | <b>178</b>      | 201     | <b>0</b>                | 0       | <b>665</b>   | 743     | <b>0</b>         | 0       | <b>843</b>    | 944     |
| <b>Total allowances and provisions</b>            | <b>6,421</b>    | 6,901   | <b>0</b>                | 0       | <b>2,546</b> | 2,844   | <b>5</b>         | 5       | <b>8,972</b>  | 9,750   |
| <i>of which country allowances and provisions</i> | <i>511</i>      | 517     | <i>0</i>                | 0       | <i>588</i>   | 679     | <i>0</i>         | 0       | <i>1,099</i>  | 1,196   |

## Ratios

|  |      |      |  |  |      |      |      |      |      |      |
|--|------|------|--|--|------|------|------|------|------|------|
| Impaired loans as a % of gross loans                               | 6.7  | 6.7  |  |  | 3.7  | 4.1  | 4.3  | 4.6  | 5.7  | 5.8  |
| Non-performing loans as a % of gross loans                         | 4.1  | 4.3  |  |  | 1.7  | 1.8  | 4.3  | 4.6  | 3.4  | 3.4  |
| Allowances and provisions for credit loss as a % of gross loans    | 3.5  | 3.7  |  |  | 3.0  | 3.0  | 2.4  | 2.6  | 3.3  | 3.4  |
| Allowances for impaired loans as a % of impaired loans             | 50.7 | 53.0 |  |  | 60.2 | 52.6 | 55.6 | 55.6 | 52.7 | 52.9 |
| Allowances for non-performing loans as a % of non-performing loans | 62.0 | 67.7 |  |  | 63.3 | 64.5 | 55.6 | 55.6 | 62.2 | 67.1 |

## UBS Group – Value at Risk (10-day 99% confidence)

| CHF million                   | Limits | Quarter ended 30.9.01 |              |              |              | Quarter ended 30.6.01 |       |         |         |
|-------------------------------|--------|-----------------------|--------------|--------------|--------------|-----------------------|-------|---------|---------|
|                               |        | Min.                  | Max.         | Average      | 30.9.01      | Min.                  | Max.  | Average | 30.6.01 |
| <b>Business Groups</b>        |        |                       |              |              |              |                       |       |         |         |
| UBS Warburg                   | 450    | 205.2                 | 311.1        | 239.9        | 232.7        | 244.1                 | 347.8 | 298.4   | 299.6   |
| UBS Switzerland <sup>1</sup>  | 50     | 4.4                   | 5.3          | 4.9          | 4.8          | 4.7                   | 5.2   | 5.0     | 5.1     |
| Corporate Center <sup>2</sup> | 250    | 31.3                  | 39.6         | 35.5         | 32.8         | 31.9                  | 41.7  | 35.9    | 37.9    |
| Reserves                      | 100    |                       |              |              |              |                       |       |         |         |
| Diversification effect        |        | <sup>3</sup>          | <sup>3</sup> | (37.7)       | (25.6)       |                       |       | (36.5)  | (35.9)  |
| <b>Total</b>                  | 600    | <b>202.1</b>          | <b>307.3</b> | <b>242.6</b> | <b>244.7</b> | 249.0                 | 350.1 | 302.8   | 306.7   |

<sup>1</sup> Includes interest rate exposures of the Private Label Banks. <sup>2</sup> Includes interest rate exposures in the banking book of Group Treasury. <sup>3</sup> As the minimum and maximum occur on different days for different Business Groups, it is not meaningful to calculate a portfolio diversification effect.

## UBS Warburg – Value at Risk (10-day 99% confidence)

| CHF million            | Quarter ended 30.9.01 |              |                          |              | Quarter ended 30.6.01 |              |                    |         |
|------------------------|-----------------------|--------------|--------------------------|--------------|-----------------------|--------------|--------------------|---------|
|                        | Min.                  | Max.         | Average                  | 30.9.01      | Min.                  | Max.         | Average            | 30.6.01 |
| <b>Risk type</b>       |                       |              |                          |              |                       |              |                    |         |
| Equities               | 127.6                 | 252.9        | 168.8                    | 132.1        | 182.5                 | 322.9        | 241.7              | 236.0   |
| Interest rates         | 142.6                 | 201.4        | 176.4                    | 198.0        | 150.1                 | 231.2        | 189.3              | 193.2   |
| Foreign exchange       | 9.3                   | 66.1         | 25.8                     | 60.3         | 11.1                  | 38.0         | 21.9               | 20.4    |
| Precious metals        | 2.4                   | 14.4         | 6.9                      | 12.1         | 3.3                   | 9.5          | 6.4                | 6.7     |
| Diversification effect | <sup>1</sup>          | <sup>1</sup> | (138.0)                  | (169.8)      | <sup>1</sup>          | <sup>1</sup> | (160.9)            | (156.7) |
| <b>Total</b>           | <b>205.2</b>          | <b>311.1</b> | <b>239.9<sup>2</sup></b> | <b>232.7</b> | 244.1                 | 347.8        | 298.4 <sup>2</sup> | 299.6   |

<sup>1</sup> As the minimum and maximum occur on different days for different risk types, it is not meaningful to calculate a portfolio diversification effect. <sup>2</sup> The corresponding figures for the Corporate and Institutional Clients business unit of UBS Warburg were CHF 232 million at 30 September 2001 and CHF 290 million at 30 June 2001.

Market risk for UBS Warburg, as measured by 10 day 99% confidence level VaR, decreased over the quarter, with the strongest risk drivers remaining positions in equities and interest rate products. Average VaR for the quarter was considerably lower than in the second quarter, reflecting reduced trading opportunities.

The quality of the VaR model is continuously monitored by backtesting – comparing actual revenues arising from closing positions with the one day VaR calculated on these positions. The graph on page 10 shows the trading revenues and 1-day VaR over the last 12 months. Revenues over this period were within the range predicted by the VaR-model. The 10-day VaR, which is the basis of the limits and exposures in the tables, is also shown in this graph for information.

UBS also routinely assesses potential stress loss against our standard set of forward looking scenarios. Stress loss exposure, defined as the worst case result from these scenarios, ended the quarter at CHF 613 million, slightly higher than the CHF 598 million recorded at the end of June, while average stress exposure remained broadly unchanged at CHF 570 million, compared to CHF 577 million in the second quarter.

While the events of 11 September and their aftermath were clearly shocks, as evidenced by the reaction of the equities markets, the wider reaction was, nevertheless, not as severe as has been seen in previous stress events driven predominantly by economic factors.

#### **SAir Group: UBS's financial commitment**

UBS's financial commitments to the Swiss airline industry following the multilateral financing agreement on 22 October 2001, are summarized below:

- CHF 132 million paid to SAir Group for the purchase of shares in Crossair, completed on 2 October 2001 and to be recorded in fourth quarter;
- a CHF 179 million subscription to Crossair's capital increase planned for mid-December;
- CHF 48 million to guarantee the assets held by Swissair employees in internal deposit accounts – already paid out and charged in Corporate Center in third quarter;
- a donation of up to CHF 55 million to mitigate the effects of Swissair's difficulties on passengers, clients and other partners – to be charged when it is incurred;

- up to CHF 128 million in direct loans to flight-related SAir Group companies, to the extent that they remain creditworthy. Loans worth CHF 36 million have so far been granted;
- CHF 255 million in working capital facilities for the new airline, of which CHF 25.5 million has already been drawn and which can be further drawn down after the capital increase, on fulfillment of certain conditions.

After Crossair's planned capital increase, in which UBS will participate along with the federal and cantonal governments, Credit Suisse Group and other Swiss businesses, UBS's share of the equity of the new Swiss airline should be around 10%.

#### **UBS's contribution to the fight against terrorism**

##### **Due diligence framework**

Over the years, UBS has established an effective internal framework to prevent the misuse of its services by terrorist networks and other criminals. Switzerland's "know your customer" rules and other regulations concerning the exercise of due diligence are among the most stringent in the world:

- Banks in Switzerland are not only required to verify the identity of their clients but also of the beneficial owners.
- To prevent the misuse of their services for purposes of money laundering or the financing of crime, banks in Switzerland must notify the authorities whenever they have knowledge or justified suspicion that assets are of criminal origin or are under the control of a criminal organization.

Furthermore, bank confidentiality has clear boundaries, and does not apply in criminal investigations.

UBS has also been one of the driving forces behind the Wolfsberg Anti-Money Laundering Principles, signed by eleven of the world's largest banks in October 2000. On 5 October 2001, the Wolfsberg Group pledged their commitment to support all local and international authorities in the tracing of terrorists and the associated flow of funds, and announced specific measures to enhance cooperation between the banks and the relevant authorities in this field.

**Terrorist attacks in America**

UBS has responded to the recent terrorist attacks with heightened scrutiny of client lists and with other targeted internal measures. The immediate objective is to re-check accounts and transactions to ensure that UBS has no direct or indirect relationships with persons or companies responsible for the attacks on America or for other terrorism-related activities.

A process of gathering information from all accessible public and private sources globally was started immediately after the attacks. Based on

this information, an internal watch list of names of persons and companies who could be implicated in the terrorist attacks has been set up and is being continually updated. Currently, the list contains over a thousand names, including those published by the US administration, and it is steadily growing.

So far, UBS has been able to pass information to authorities relating to a few transactions and accounts worldwide. UBS has no evidence of any criminal activities relating to these accounts.

# UBS Switzerland

## Business Group Reporting

| CHF million, except where indicated                             | Quarter ended |         |         | % change from |      | Year-to-date |         |
|---|---------------|---------|---------|---------------|------|--------------|---------|
|   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Income  | 3,255         | 3,478   | 3,456   | (6)           | (6)  | 10,227       | 10,815  |
| Credit loss expense <sup>1</sup>                                | (135)         | (156)   | (183)   | (13)          | (26) | (476)        | (607)   |
| <b>Total operating income</b>                                   | <b>3,120</b>  | 3,322   | 3,273   | (6)           | (5)  | 9,751        | 10,208  |
| Personnel expenses  | 1,191         | 1,227   | 1,283   | (3)           | (7)  | 3,639        | 3,936   |
| General and administrative expenses                             | 617           | 680     | 588     | (9)           | 5    | 1,911        | 1,841   |
| Depreciation  | 161           | 149     | 124     | 8             | 30   | 454          | 373     |
| Amortization of goodwill and other intangible assets            | 10            | 11      | 11      | (9)           | (9)  | 31           | 58      |
| <b>Total operating expenses</b>                                 | <b>1,979</b>  | 2,067   | 2,006   | (4)           | (1)  | 6,035        | 6,208   |
| <b>Business Group performance before tax</b>                    | <b>1,141</b>  | 1,255   | 1,267   | (9)           | (10) | 3,716        | 4,000   |
| Business Group performance before tax and goodwill <sup>2</sup> | 1,151         | 1,266   | 1,278   | (9)           | (10) | 3,747        | 4,058   |
| <b>Additional information</b>                                   |               |         |         |               |      |              |         |
| Cost / income ratio (%) <sup>3</sup>                            | 61            | 59      | 58      |               |      | 59           | 57      |
| Cost / income ratio before goodwill (%) <sup>2,3</sup>          | 60            | 59      | 58      |               |      | 59           | 57      |

<sup>1</sup> In management accounts, statistically derived adjusted expected loss rather than the net IAS actual credit loss is reported in the business units (see Note 2 to the Financial Statements). <sup>2</sup> Excludes the amortization of goodwill and other intangible assets. <sup>3</sup> Operating expenses / operating income before credit loss expense.

## e-Channels & Products

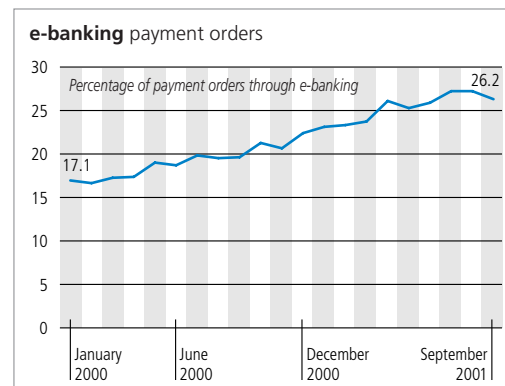
### UBS Quotes – extended capabilities in a mobile world

New capabilities are progressively transforming UBS Quotes from a stock price information database into a platform for financial analysis. The latest version provides detailed portfolio analysis functions, based on user-defined personal securities lists. In addition to showing current portfolio value and related unrealized gains or losses, the system can break portfolios down by currency, sector, domicile, and instrument type. It can also handle sub-positions with individual prices and provides drill-down functions to individual positions.

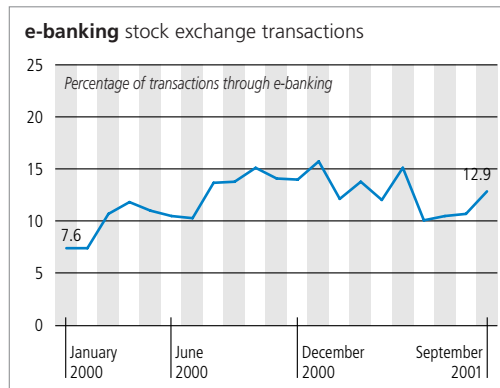
UBS Quotes can also be accessed anywhere via personal digital assistants or WAP phones. Layouts adapt to the display size and format of the user's particular device. UBS Quotes for mobile users includes a wide selection of services available on the Internet version, including portfolio analysis functions, the prices of hundreds of thousands of securities, and a currency converter.

### UBS Quotes on digital TV

In the first service of its kind in Switzerland, UBS is offering its online UBS Quotes information on Cablecom's recently launched digital TV portal. The initiative gives clients an additional way to access financial information while exploring the developing potential of interactive television.







From the September launch date, approximately 45,000 viewers have been able to benefit from this service, with that total expected to rise to 120,000 by the end of 2002.

#### Stock exchange transactions

- The number of e-banking contracts further increased from 604,000 at the end of June to 617,000 at the end of September. Approximately 45% of contracts are active, with the customer using e-banking services during the quarter.
- During third quarter, the percentage of payment transactions entered via e-banking increased from 25.8% to 26.2%. Over the same period, the percentage of stock exchange transactions entered via e-banking increased from 10.2% to 12.9%.

## Private and Corporate Clients

### Business Unit Reporting

| CHF million, except where indicated                            | Quarter ended |                  |                  | % change from |      | Year-to-date |                  |
|--|---------------|------------------|------------------|---------------|------|--------------|------------------|
|  | 30.9.01       | 30.6.01          | 30.9.00          | 2Q01          | 3Q00 | 30.9.01      | 30.9.00          |
| Income   | 1,738         | 1,866            | 1,784            | (7)           | (3)  | 5,451        | 5,587            |
| Credit loss expense <sup>1</sup>                               | (127)         | (150)            | (175)            | (15)          | (27) | (454)        | (587)            |
| <b>Total operating income</b>                                  | <b>1,611</b>  | 1,716            | 1,609            | (6)           | 0    | 4,997        | 5,000            |
| Personnel expenses   | 750           | 791              | 807              | (5)           | (7)  | 2,319        | 2,454            |
| General and administrative expenses                            | 206           | 280              | 241              | (26)          | (15) | 726          | 748              |
| Depreciation   | 117           | 119              | 97               | (2)           | 21   | 348          | 289              |
| Amortization of goodwill and other intangible assets           | 0             | 0                | 0                |               |      | 0            | 27               |
| <b>Total operating expenses</b>                                | <b>1,073</b>  | 1,190            | 1,145            | (10)          | (6)  | 3,393        | 3,518            |
| <b>Business unit performance before tax</b>                    | <b>538</b>    | 526              | 464              | 2             | 16   | 1,604        | 1,482            |
| Business unit performance before tax and goodwill <sup>2</sup> | 538           | 526              | 464              | 2             | 16   | 1,604        | 1,509            |
| <b>KPI's</b>   |               |                  |                  |               |      |              |                  |
| Invested assets (CHF billion)                                  | 308           | 333              | 440 <sup>3</sup> | (8)           | (30) |              |                  |
| Net new money (CHF billion) <sup>4</sup>                       | 4.6           | 0.8 <sup>3</sup> | 1.3 <sup>3</sup> |               |      | 8.6          | 1.7 <sup>3</sup> |
| Cost / income ratio (%) <sup>5</sup>                           | 62            | 64               | 64               |               |      | 62           | 63               |
| Cost / income ratio before goodwill (%) <sup>2,5</sup>         | 62            | 64               | 64               |               |      | 62           | 62               |
| Non-performing loans / gross loans outstanding (%)             | 4.9           | 5.1              | 5.9              |               |      |              |                  |
| Impaired loans / gross loans outstanding (%)                   | 7.9           | 8.0              | 9.6              |               |      |              |                  |

### Additional information

| As at                             | 30.9.01 | 30.6.01 | 30.9.00 | 2Q01 | 3Q00 |
|-----------------------------------|---------|---------|---------|------|------|
| Client assets (CHF billion)       | 602     | 673     |         | (11) |      |
| Regulatory equity used (average)  | 7,350   | 7,500   | 8,600   | (2)  | (15) |
| Headcount (full time equivalents) | 20,646  | 20,703  | 21,767  | 0    | (5)  |

<sup>1</sup> In management accounts, statistically derived adjusted expected loss rather than the net IAS actual credit loss is reported in the business units (see Note 2 to the Financial Statements). <sup>2</sup> Excludes the amortization of goodwill and other intangible assets. <sup>3</sup> Calculated using the former definition of assets under management. <sup>4</sup> Excludes dividend and interest income. <sup>5</sup> Operating expenses / operating income before credit loss expense.

### Key performance indicators

Invested assets fell CHF 25 billion during the quarter to CHF 308 billion at 30 September 2001, reflecting the poor performance of many markets and the fall of most currencies against the CHF after the terrorist attacks in the US on 11 September.

Net new money in third quarter was CHF 4.6 billion, up from CHF 0.8 billion in second quarter, and mainly driven by new portfolio management mandates from existing corporate clients.

Despite the poor market conditions, Private and Corporate Clients' pre-goodwill cost/income ratio decreased to 62% down from last quarter's 64%, reflecting continuing stringent cost control.

Driven by further reductions in the recovery portfolio, the Private and Corporate Clients' loan portfolio decreased by CHF 2 billion to CHF 156 billion at 30 September 2001. The non-performing loans to total loans ratio improved to 4.9% and the ratio of impaired loans to total loans improved to 7.9%, continuing the positive developments seen over the last 18 months.

Overall, net interest income remained stable this quarter. On the liability side, deposit volumes fell slightly, matched by a decline in the corporate lending book, although the level of mortgage lending was stable. Lending margins continued to be under competitive pressure, and this, combined with the drop in both lending and deposit volumes, offset slight gains made on deposit margins.

### Initiatives and achievements

#### Multi-manager pension funds

For the first time in the Swiss pension fund market, UBS has launched products which not only offer diversified investments, but also provide access to diversified investment processes and styles. Within each major asset class, funds can be invested into three third-party-managed institutional investment funds.

The external managers include well-known Swiss and foreign institutions, such as Julius Bär and PIMCO. All have an excellent reputation, a high degree of specialization and proven performance track records. Selected for their complementary management styles, the managers are continuously assessed on the basis of objective performance criteria.

This product is aimed at occupational pension scheme providers which are either too small or lack the necessary infrastructure to pursue a multi-manager approach directly themselves. It will also become available to the Swiss public through UBS's Fiscainvest retirement account. From fourth quarter 2001, three-quarters of the assets placed in UBS Fiscainvest securities funds will be managed by third parties.

#### The "Strategic Solution Program"

UBS's IT systems in Switzerland are the result of the enormous task of integrating the different systems of the two banks that merged to form UBS in 1998. This program was a considerable success: over 2.5 million client accounts were migrated onto a common IT platform, and over 1,000 ATMs converted, within a year of the completion of the merger.

However, continuing to rely on dated IT systems could limit future flexibility. To benefit

from advances in technology and the resulting potential for efficiency gains, UBS Switzerland has therefore launched a major program to replace its core banking system with a new IT architecture. This system, named the "Strategic Solution Program", is intended to lower IT maintenance costs, improve flexibility and allow enhanced customer focus. In particular it should support faster time-to-market for new products and services, and allow easier integration of any future acquisitions.

The project is already underway, with a gradual replacement process to ensure a smooth transition from existing systems, and careful control of risk. Subject to a stringent project controlling process, the development of the new system is not expected to generate any incremental costs, with the program entirely funded by reduced investments in legacy systems and efficiency gains.

### Results

Private and Corporate Clients again delivered a strong result this quarter, based on firm cost control. Net profit before tax was a near-record CHF 538 million, 2% higher than in second quarter and 16% higher than in third quarter last year.

#### Operating income

Operating income was CHF 1,611 million in third quarter, almost unchanged compared to the same quarter last year, but 6% lower than in second quarter 2001. This reduction reflects various one-off revenues in second quarter (such as the sale of Ticket Corner AG), and the continued weakness in client transaction levels.

#### Operating expenses

Expenses remain under tight control, falling CHF 117 million from second quarter to CHF 1,073 million, their lowest level since the merger between Union Bank of Switzerland and Swiss Bank Corporation in 1998. Personnel expenses were CHF 41 million lower at CHF 750 million, reflecting lower performance related compensation and the continued effect of headcount reduction programs. General and administrative

expenses were CHF 74 million lower at CHF 206 million, primarily reflecting one-off operational provisions in second quarter and tight control of the cost of services provided to other UBS units.

#### Headcount

Private and Corporate Clients' headcount declined by 57 during the quarter to 20,646 at 30 September 2001, with the seasonal intake of 250 apprentices more than offset by continued

efficiency gains and the transfer of 37 staff to Private Banking.

#### Outlook

Despite the current difficult business environment, Private and Corporate Clients should deliver a strong full-year result, based on the tight cost management which remains our core focus.

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## Home loan improvements – innovation in Swiss retail mortgage lending

Switzerland may be one of the few countries where banks can help to meet the cost of raising a family. Through its «family plus» package available to new mortgage applicants, UBS shaves the interest payment on its home loans by 80 basis points on CHF 100,000 worth of principal for each child up to a maximum of three children, a discount that could lower the cost of financing a new family home by several thousand Swiss francs over the three-year contract term. Marketing activities of this sort are relatively common in the highly competitive Swiss mortgage market.

Mortgage lending in Switzerland is an attractive business in a moderately growing market with favorable risk characteristics. As a result, competition, especially on price, has been growing. In 1998, the newly merged UBS entered this increasingly contested marketplace with just three products inherited from its predecessor banks, one fixed-rate and two floating-rate packages. This limited range meant that our business was exposed to clients looking elsewhere for a cheaper deal as interest rates declined.

As the leading home loan provider in Switzerland, with more than 25% market share, UBS is committed to meeting the full range of client requirements with the aim of consolidating and extending both market position and profitability. Private and Cor-

porate Clients has therefore expanded its home loan product range so that attractive financing options can be offered for any phase of the interest rate cycle. Accordingly, two new products have been launched in the course of the past year.

The first, UBS Moneyline Mortgage, is a two-year contract with quarterly interest rate fixings based on LIBOR. The product features an interest rate cap, which is hedged through UBS Warburg. With this added protection, Moneyline provides an effective floating rate alternative to existing fixed-rate home loan products.

As a further floating rate option, UBS Classic Mortgage was introduced in July 2001 as a 3- or 5-year contract with interest rate fixings every six months, based on the Swiss 10-year Federal Bond rate. The link to such a transparent benchmark, widely recognized and published in the Swiss media, is a key factor in the market positioning of this product. The UBS Classic Mortgage is the first home loan product in the Swiss market to use the Federal Bond rate as the lending base rate.

At the same time, UBS has added new distribution channels: clients can now make an initial application for home loans via the UBS website, assisted if necessary via telephone by product specialists. Home loans can also be arranged via independent con-

sultants and selected third-party institutions, although at present this represents a small proportion of our overall business.

The efficiency and consistency of the application process has recently been raised by enhancing the credit-scoring process with an all-electronic interface for the client advisor. Property values are also automatically cross-checked by means of an expert system linked to a database covering the entire Swiss domestic real estate market. The outcome of these innovations is a swifter, fairer application and approval process for the client, while the bank benefits from higher cost efficiency and improved risk control.

With its extended product range, UBS has substantially strengthened its offer in the Swiss mortgage market. This positioning is reinforced by major advertising campaigns in print media, backed up by smaller «reminder campaigns». A new campaign will emphasize the enhanced value that UBS can bring to its home loan clients through well designed products and good advice. As a result of this product innovation and marketing effort, business volumes in the private client sector have grown steadily over the last two years, and market share remains solid above 25%.

# Private Banking

## Business Unit Reporting

| CHF million, except where indicated  | Quarter ended |                  |                  | % change from |      | Year-to-date |                  |
|--|---------------|------------------|------------------|---------------|------|--------------|------------------|
|  | 30.9.01       | 30.6.01          | 30.9.00          | 2Q01          | 3Q00 | 30.9.01      | 30.9.00          |
| Income   | 1,517         | 1,612            | 1,672            | (6)           | (9)  | 4,776        | 5,228            |
| Credit loss expense <sup>1</sup>   | (8)           | (6)              | (8)              | 33            | 0    | (22)         | (20)             |
| <b>Total operating income</b>  | <b>1,509</b>  | 1,606            | 1,664            | (6)           | (9)  | 4,754        | 5,208            |
| Personnel expenses   | 441           | 436              | 476              | 1             | (7)  | 1,320        | 1,482            |
| General and administrative expenses  | 411           | 400              | 347              | 3             | 18   | 1,185        | 1,093            |
| Depreciation   | 44            | 30               | 27               | 47            | 63   | 106          | 84               |
| Amortization of goodwill and other intangible assets   | 10            | 11               | 11               | (9)           | (9)  | 31           | 31               |
| <b>Total operating expenses</b>  | <b>906</b>    | 877              | 861              | 3             | 5    | 2,642        | 2,690            |
| <b>Business unit performance before tax</b>  | <b>603</b>    | 729              | 803              | (17)          | (25) | 2,112        | 2,518            |
| Business unit performance before tax and goodwill <sup>2</sup>   | 613           | 740              | 814              | (17)          | (25) | 2,143        | 2,549            |
| <b>KPI's</b>   |               |                  |                  |               |      |              |                  |
| Invested assets (CHF billion)  | 643           | 718              | 722 <sup>3</sup> | (10)          | (11) |              |                  |
| Net new money (CHF billion) <sup>4</sup>   | 6.6           | 8.5 <sup>3</sup> | 1.6 <sup>3</sup> |               |      | 19.0         | 2.6 <sup>3</sup> |
| Gross margin on invested assets (bps) <sup>5</sup>   | 89            | 92               | 94               | (3)           | (5)  | 93           | 99               |
| Cost / income ratio (%) <sup>6</sup>   | 60            | 54               | 51               |               |      | 55           | 51               |
| Cost / income ratio before goodwill (%) <sup>2,6</sup>   | 59            | 54               | 51               |               |      | 55           | 51               |
| Cost / income ratio before goodwill and excluding the European Wealth Management Initiative (%) <sup>2,6</sup> | 52            | 48               |                  |               |      | 48           |                  |

### KPI's for the European Wealth Management Initiative

|  |     |                  |  |    |  |     |  |
|--|-----|------------------|--|----|--|-----|--|
| Income                                   | 33  | 31               |  | 6  |  | 108 |  |
| Invested assets (CHF billion)            | 13  | 13               |  | 0  |  |     |  |
| Net new money (CHF billion) <sup>4</sup> | 2.0 | 1.1 <sup>3</sup> |  |    |  | 3.9 |  |
| Client advisors (full time equivalents)  | 319 | 254              |  | 26 |  |     |  |

### Additional information

| As at                             |         |         |         | % change from |      |
|-----------------------------------|---------|---------|---------|---------------|------|
|                                   | 30.9.01 | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 |
| Client assets (CHF billion)       | 794     | 875     |         | (9)           |      |
| Regulatory equity used (average)  | 1,950   | 2,050   | 1,950   | (5)           | 0    |
| Headcount (full time equivalents) | 9,072   | 8,865   | 8,874   | 2             | 2    |

<sup>1</sup> In management accounts, statistically derived adjusted expected loss rather than the net IAS actual credit loss is reported in the business units (see Note 2 to the Financial Statements). <sup>2</sup> Excludes the amortization of goodwill and other intangible assets. <sup>3</sup> Calculated using the former definition of assets under management. <sup>4</sup> Excludes dividend and interest income. <sup>5</sup> Annualized income divided by average invested assets. <sup>6</sup> Operating expenses / operating income before credit loss expense.

### Key performance indicators

Net new money of CHF 6.6 billion was encouraging, given the negative effects on investor confidence of the terrorist attacks in the US on 11 September. However, the drop in global equity markets and the depreciation of major currencies against the CHF led to a 10% decrease in in-

vested assets to CHF 643 billion, down from CHF 718 billion at the end of second quarter.

The gross margin decreased slightly from 92 bps to 89 bps reflecting the effect of difficult market conditions on transaction based revenues. Asset based revenues were resilient, falling just 1% from the prior quarter and representing 77% of total income. The increase in the pre-goodwill

cost/income ratio to 59% from 54% in second quarter reflects the lower transaction activity and the impact of investments in our European wealth management initiative.

### **European wealth management**

The overall implementation of the initiative is progressing well. We gathered net new money of CHF 2.0 billion during the quarter in our five target countries and increased invested assets from CHF 12.9 billion to CHF 13.4 billion, despite declining markets. Revenues of CHF 33 million were slightly ahead of second quarter, reflecting acceleration of business with new clients.

We have continued to expand our European branch network during the quarter, opening a new branch in Spain. Building on the existing representation in Madrid, Barcelona and Marbella, the Seville branch is the first of three new branches in Spain. Offices in Valencia and Palma de Mallorca are scheduled to follow over the next few months.

Recruitment of new client advisers is also continuing successfully, with another 65 client advisers joining the bank in third quarter. The total hired this year to date is now 157, with 60 more committed joiners, consistent with our target of hiring up to 250 advisers each year.

### **Initiatives and achievements**

#### **Open architecture**

The expansion of the domestic European business is based upon three building blocks: the recruitment and training of quality client advisers, the development and deployment of a pan-European IT platform, and the expansion of our open architecture product offering.

In mid-August a pilot was launched in France and Germany featuring two new innovative open architecture services: PACE and ACCESS.

PACE is a client investment account constructed primarily with third-party mutual funds. In contrast to other "fund of funds" structures, PACE offers funds from a truly global range of managers and further distinguishes itself by a quantitative and qualitative screening, analysis and selection process. Our PACE clients benefit from a state-of-the-art process that ensures top due diligence standards as well as identifying offerings with a superior performance track-record.

Around 30 providers have been selected for the initial launch from a screened universe of over 1,000, including AXA Investment Management, DWS, Fidelity, JP Morgan Fleming Asset Management and Swissca.

As its name implies, ACCESS opens the door to exceptional investment talent. The product provides UBS clients with access to a wide range of independent third-party investment managers to create tailor-made investment solutions. In addition to the mutual funds available through PACE, ACCESS will provide direct access to the management skills of institutional managers such as Lazard Frères, JP Morgan and Alliance Capital. As well as taking on the work of manager selection on behalf of the client, UBS will provide access to third-party managers at much lower minimum investment levels than would be possible direct. ACCESS currently has no equivalent in Europe.

Both PACE and ACCESS have been developed in close co-operation with UBS PaineWebber. These new products represent further progress in Private Banking's commitment to open architecture, and will be rolled out progressively in other Private Banking locations.

#### **Alternative investments**

In a bearish market, investors tend to shift their focus to investment opportunities which are likely to introduce stabilizing elements into their portfolio. If applied in the appropriate investment context, alternative investment products such as long-short equity hedge funds, merger arbitrage funds, or modern art funds can provide enhanced and sustainable profits in all kinds of market scenarios. At the same time, they can reduce the risk of portfolios which are otherwise invested long-only in stocks, bonds or other traditional instruments.

UBS Switzerland's alternative investment unit has been set up to help investors take advantage of the potential of this varied asset class to increase diversification and reduce overall volatility. Interest in alternative investments continues to increase, and the market for this type of product is expected to grow at an estimated 20% annually, according to figures from the Alternative Investment Markets Association. Product management and marketing coordinated by this new unit provide UBS with an opportunity to meet this demand, attracting new clients with a

more comprehensive product offering, and selling higher margin alternative investment products to our existing client base.

Potential investors in these products, however, vary greatly in their risk profiles, investment horizons and sophistication. Meeting the client's needs with a matching product or strategy therefore requires considerable expertise in analyzing the individual's situation and choosing the appropriate package from a wide range of opportunities.

UBS has long-standing experience in investment selection together with an extensive spectrum of in-house products (such as those offered by our O'Connor and GAM businesses), which are complemented by best-of-breed products from third-party providers.

### Investment performance

UBS Strategy Funds are managed in cooperation by UBS Switzerland's investment center and UBS Asset Management. They are a good proxy for tracking the overall investment views of Private Banking and for the more general performance of discretionary managed assets.

The graph shows that for equity and asset allocation strategies, performance has been negative in absolute terms, both for the year to date and in third quarter. Negative stock market performance, driven by a slowing world economy and reduced corporate profits, was exacerbated by the effects on confidence of the terrorist attacks in the US in September. Overall global stock markets, as measured by the Morgan Stanley

Capital International Index were down 14.4% in local currency terms in third quarter and 23.4% year to date.

UBS Strategy Funds have performed well with respect to their competition: relative performance year to date ranges from +0.24% ahead of peer group median (USD Fixed Income) to +5.46% ahead of peer group median (USD Equity). Security selection (underweight in the technology sector and overweight in defensive sectors such as food and pharmaceuticals), and currency selection contributed positively to the outperformance in third quarter, while market allocation and asset allocation were essentially neutral contributors.

### Results

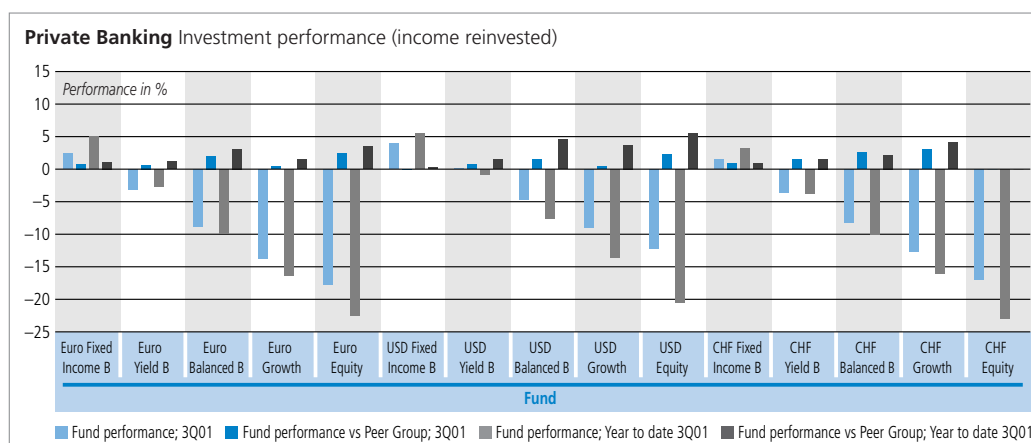
Private Banking's profit before tax was CHF 603 million in third quarter, a decrease of 17% from second quarter, driven by lower client transaction levels.

### Operating income

Operating income fell 6% from second quarter to CHF 1,509 million, driven by lower transaction based revenues, reflecting the traditionally quiet summer season, and investor uncertainty. Revenues were noticeably affected in September by the aftermath of the terrorist attacks in the US. Asset based income was resilient, suffering only a slight decline.

### Operating expenses

Against a background of careful cost control, operating expenses rose slightly this quarter, reflect-



ing the cost of investments in staff and equipment to support the European wealth management initiative.

Personnel expenses increased by 1% from second quarter to CHF 441 million, reflecting the cost of investment in the initiative, which offset slight reductions in performance related pay.

#### **Headcount**

Headcount rose 207 during the quarter, to 9,072, driven by hiring to support the European wealth management initiative, and including a transfer of 37 IT support staff from Private and Corporate Clients.

#### **Outlook**

Our performance will continue to be affected in the short term by lower transaction volumes and

lower asset levels, reflecting the poor performance of major markets and investor uncertainty regarding political and economic developments.

Despite this, adversity can also provide opportunity. Our progress in the European wealth management initiative, as we expand our network of top advisory talent and develop market leading products and services, demonstrates the advantages of maintaining a clear strategy and a longer-term view. We believe that this combination will form the foundation of a successful future as the leading private bank for high net worth investors in key European markets.

UBS's financial stability and our reputation for providing top quality advice stand us in good stead in the current difficult conditions, and we believe that our improved asset gathering performance and market share gains provide a good basis for future development once markets improve.



# UBS Asset Management

## Business Group Reporting

| CHF million, except where indicated                             | Quarter ended |         |                    | % change from |      | Year-to-date |                  |
|---|---------------|---------|--------------------|---------------|------|--------------|------------------|
|   | 30.9.01       | 30.6.01 | 30.9.00            | 2Q01          | 3Q00 | 30.9.01      | 30.9.00          |
| Institutional fees  | 219           | 247     | 292                | (11)          | (25) | 751          | 829              |
| Mutual funds fees   | 302           | 280     | 201                | 8             | 50   | 816          | 636              |
| <b>Total operating income</b>                                   | <b>521</b>    | 527     | 493                | (1)           | 6    | 1,567        | 1,465            |
| Personnel expenses  | 267           | 262     | 225                | 2             | 19   | 781          | 646              |
| General and administrative expenses                             | 125           | 130     | 105                | (4)           | 19   | 394          | 301              |
| Depreciation  | 9             | 10      | 12                 | (10)          | (25) | 30           | 34               |
| Amortization of goodwill and other intangible assets            | 65            | 68      | 67                 | (4)           | (3)  | 198          | 198              |
| <b>Total operating expenses</b>                                 | <b>466</b>    | 470     | 409                | (1)           | 14   | 1,403        | 1,179            |
| <b>Business Group performance before tax</b>                    | <b>55</b>     | 57      | 84                 | (4)           | (35) | 164          | 286              |
| Business Group performance before tax and goodwill <sup>1</sup> | 120           | 125     | 151                | (4)           | (21) | 362          | 484              |
| <b>KPI's</b>  |               |         |                    |               |      |              |                  |
| Cost / income ratio (%) <sup>2</sup>                            | 89            | 89      | 83                 |               |      | 90           | 80               |
| Cost / income ratio before goodwill (%) <sup>1,2</sup>          | 77            | 76      | 69                 |               |      | 77           | 67               |
| <b>Institutional</b>  |               |         |                    |               |      |              |                  |
| Invested assets (CHF billion)                                   | 309           | 318     | 318 <sup>3</sup>   | (3)           | (3)  |              |                  |
| Net new money (CHF billion) <sup>4</sup>                        | 1.9           | 5.2     | (9.3) <sup>3</sup> |               |      | 3.8          | (63.9)           |
| Gross margin on invested assets (bps) <sup>5</sup>              | 28            | 32      | 37                 | (13)          | (24) | 32           | 33               |
| <b>Mutual funds</b>   |               |         |                    |               |      |              |                  |
| Invested assets (CHF billion)                                   | 314           | 348     | 237 <sup>3</sup>   | (10)          | 32   |              |                  |
| Net new money (CHF billion) <sup>4</sup>                        | 10.4          | 0.8     | (0.2) <sup>3</sup> |               |      | 21.9         | 0.7 <sup>3</sup> |
| Gross margin on invested assets (bps) <sup>5</sup>              | 36            | 33      | 34                 | 9             | 6    | 33           | 36               |

### Additional information

| As at                             | 30.9.01 | 30.6.01 | 30.9.00 | % change from |      |
|-----------------------------------|---------|---------|---------|---------------|------|
|                                   |         |         |         | 2Q01          | 3Q00 |
| Client assets (CHF billion)       | 623     | 666     |         | (6)           |      |
| Regulatory equity used (average)  | 1,200   | 1,250   | 1,250   | (4)           | (4)  |
| Headcount (full time equivalents) | 3,267   | 3,180   | 2,811   | 3             | 16   |

<sup>1</sup> Excludes the amortization of goodwill and other intangible assets. <sup>2</sup> Operating expenses / operating income. <sup>3</sup> Calculated using the former definition of assets under management. <sup>4</sup> Excludes dividend and interest income. <sup>5</sup> Annualized income divided by average invested assets.

## Key performance indicators

During third quarter, total invested assets decreased from CHF 666 billion to CHF 623 billion at 30 September 2001, as a result of adverse market and currency movements. Net new money was CHF 12.3 billion for the quarter bringing the total year to date to CHF 25.7 billion. The pre-goodwill cost/income ratio increased 1% from second quarter to 77%, reflecting lower performance fees and broad market declines this quarter.

## Institutional

Despite positive net new money and the addition of CHF 34 billion from the acquisition of Brinson Canada (formerly RT Capital), institutional invested assets decreased from CHF 318 billion at 30 June 2001 to CHF 309 billion at 30 September 2001.

Negative market performance of CHF 19 billion reflected declining confidence and the destabilizing effect on markets worldwide of the terrorist attacks in the US on 11 September. Currency effects, principally weakness against the

CHF of USD, GBP, CAD and AUD, further decreased invested assets by CHF 26 billion.

Net new money inflows for third quarter 2001 were CHF 1.9 billion, compared to CHF 5.2 billion in second quarter. Much of the inflows occurred in asset allocation and equity mandates in Europe as well as equity mandates in Asia Pacific. Our year to date net new money performance, with inflows of CHF 3.8 billion compared to significant outflows last year, reflects the continued improvement in investment performance.

The gross margin in the third quarter was 28 bps, a decrease of 4 bps over last quarter, due to lower performance fees and a less favorable asset mix.

#### **Mutual funds**

Despite significant net new money, invested assets decreased from CHF 348 billion at 30 June 2001 to CHF 314 billion at 30 September 2001, again driven by general market performance (CHF -21 billion) and currency effects (CHF -23 billion).

Net new money was CHF 10.4 billion for the third quarter, up noticeably from CHF 0.8 billion in second quarter, and bringing the total for the year to date to CHF 21.9 billion. A strong performance from GAM and Swiss investment funds (which increased market share, particularly in equities), complemented significant inflows in Americas fixed income funds.

The gross margin in the third quarter was 36 bps, an increase of 3 bps over last quarter, primarily due to the full impact of the changes in the pricing structure for UBS Investment Funds.

### **Investment capabilities and performance**

#### **Institutional**

Global equity markets moved considerably lower in the third quarter, but our Global and US equity mandates continued their overall strong relative performance. The terrorist attacks in the US on 11 September effectively moved equity markets closer to our estimates of fair value, causing us to increase our equity weights in balanced accounts to near neutral, with some variation by region.

The Global (ex-US) Equity Composite outperformed its benchmark by more than 4% for

the quarter, ranking it in the first decile and extending its gain over the benchmark to more than 12% over 12 months and placing it the top half of its peer group over 3 years. The US Equity, US Equity Large Cap and US Equity Large/Intermediate Cap have all outperformed their respective benchmarks by nearly 25% over the last 12 months. The US Value Equity Composite ranked in the first decile for the quarter and is more than 11% ahead of its benchmark for one year and placing it the top half of its peer group over 3 years. Generally, the key equity strategies were defensive in nature with overweights in health care, pharmaceuticals, utilities and materials. We were also underweight technology, had limited exposure to consumer discretionary stocks and no exposure to property and casualty insurance, airlines, hotels and restaurants, all of which were negatively impacted by the attacks of 11 September.

The UK Balanced strategy continued its strong relative performance by slightly beating its peer group in the quarter. Year to date the portfolio has outperformed its peer group by 8%. This superior performance is attributed to gains from an overweight policy for European fixed income and to strong stock selection in Continental Europe and the UK. Throughout the quarter holdings were increased in equities and reduced in bonds and cash as indices returned closer to our assessment of fair value. Global and US balanced portfolios also performed very well in the quarter returning approximately 4% over benchmark. Over the last year our balanced strategies have added value in a range of 18–20% and provided positive absolute returns, a solid achievement for a tough environment.

The Fixed Income markets saw mixed results in the quarter. Government bonds and asset-backed securities have performed well globally as signs of economic weakness and interest rate cuts continued. Investment grade corporates, high yield and emerging markets bonds all suffered as a result of the flight to quality after the terrorist attacks, and there was a significant move into shorter-term bonds. Our Global (ex US) Bond Composite gained 8% for the quarter, remaining slightly ahead of its benchmark for the quarter and one year periods. The US Bond Composite gained 5% in the quarter and also remains ahead of its respective benchmark. Global and US bond composites have increased their exposure to long

term government bonds and TIPS (Treasury Inflation Protected Securities).

### **Mutual funds**

UBS Investment Funds showed strong relative performance across the board in the third quarter. Over 70% of the funds remain ahead of their peers for all reporting periods of one year and less. The strategy funds continued their impressive run as nearly all of these funds added excess returns over their peer group medians for the quarter. All of the strategy funds have beaten their peers for the recent one-year period. Other fund categories that achieved overall strong relative investment performance included bond funds, single country and regional funds and real estate funds.

### **Initiatives and achievements**

#### **Brinson Canada**

On 15 August 2001, UBS Asset Management completed the acquisition of RT Capital Management Inc., now renamed Brinson Canada. The transaction closed in less than sixty days with all necessary legal and regulatory approvals achieved smoothly. The integration of the two businesses began immediately and is moving forward successfully resulting in positive feedback from both clients and employees. The acquisition has allowed Brinson Canada to market the full range of UBS Asset Management's capabilities to its clients and the broader Canadian market, producing immediate benefits in terms of new mandates won. As a result of the acquisition Brinson Canada expects to generate further substantial growth in new assets, particularly in international mandates.

#### **ETF Launch**

UBS Investment Funds is launching a series of Exchange Traded Funds (ETFs), to be listed on various European stock exchanges. ETFs are passively managed funds traded on stock exchanges at a market price that closely follows the value of the underlying index. ETFs provide investors with a highly liquid, passively managed, diversified portfolio at low cost as well as a fully transparent investment strategy combining the benefits of traditional indexed funds with the specific characteristics of a stock.

UBS intends to list a comprehensive range of ETFs beginning with six new funds in fourth quarter 2001 and continuing over the following year. The range is expected to include ETFs offering exposure to different asset classes, regions, countries and sectors. The ETF initiative will be launched under the separate and independent "Fresco" brand with a distribution concept particularly suited to the needs of intermediaries, and will complement the existing architecture of actively managed UBS investment funds.

### **GAM**

GAM's philosophy is to provide clients with access to great investment talent, using both in-house and external managers. Its range of services and products encompasses managed portfolios, multi-manager hedge funds, single manager hedge funds and actively managed long only funds. GAM targets high net worth private clients, intermediaries and institutions.

As client appetite for alternative capabilities has increased, GAM has taken advantage of the opportunity to capitalize on distribution opportunities in the UBS Group. GAM added an additional CHF 0.9 billion net new money from UBS clients in third quarter, increasing the total for the year to CHF 3.3 billion. Prospects for coming quarters remain good, with increased focus on alternative investments combined with continued efforts to grow our business with clients across the UBS Group.

### **Results**

UBS Asset Management's pre-tax profit decreased slightly to CHF 55 million in third quarter 2001 from CHF 57 million in second quarter, as market declines resulted in lower performance fees and lower asset based fees.

#### **Operating income**

Operating income decreased 1% compared to the second quarter, to CHF 521 million. Institutional revenue decreased to CHF 219 million from CHF 247 million last quarter, as a result of lower performance fees, lower asset based fees and currency effects.

Mutual fund revenue increased by CHF 22 million from second quarter, to a record level of CHF

302 million, principally due to the full impact of the new pricing structure introduced this year.

#### **Operating expenses**

Our cost efficiency review has resulted in a 1% drop in operating expense from second quarter, at CHF 466 million, despite continued investments into strengthening business development and distribution. Personnel expenses increased slightly to CHF 267 million, due to the inclusion of Brinson Canada, which more than offset currency effects. General and administrative expenses were CHF 5 million less than in second quarter, at CHF 125 million, driven by currency effects. Headcount increased by 87, due to the acquisition of Brinson Canada partially offset by decreased headcount in other areas.

#### **Outlook**

Although financial markets continue to present challenges, our recent investment performance has been strong on a relative basis. This has been reflected in continued net new money inflows in both institutional and mutual funds. We expect to see this trend continue as consistent strong investment performance feeds into positive client sentiment.

Our diverse capabilities and our expanding distribution channels have positioned us well to capitalize on industry trends, including pension reform and a shift towards alternative assets. We expect to see continued success in leveraging UBS Asset Management's capabilities through new and existing businesses such as Brinson Canada, GAM and O'Connor.

# UBS Warburg

## Business Group Reporting

| CHF million, except where indicated                               | Quarter ended |         |         | % change from |      | Year-to-date |         |
|---|---------------|---------|---------|---------------|------|--------------|---------|
|   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Income <sup>1</sup>   | <b>5,018</b>  | 5,723   | 4,413   | (12)          | 14   | 16,779       | 14,523  |
| Credit loss expense <sup>2</sup>                                  | <b>(15)</b>   | (34)    | (49)    | (56)          | (69) | (88)         | (163)   |
| <b>Total operating income</b>                                     | <b>5,003</b>  | 5,689   | 4,364   | (12)          | 15   | 16,691       | 14,360  |
| Personnel expenses  | <b>3,271</b>  | 3,693   | 2,256   | (11)          | 45   | 10,685       | 7,768   |
| General and administrative expenses                               | <b>983</b>    | 1,123   | 714     | (12)          | 38   | 3,209        | 2,061   |
| Depreciation  | <b>126</b>    | 152     | 136     | (17)          | (7)  | 437          | 402     |
| Amortization of goodwill and other intangible assets <sup>1</sup> | <b>242</b>    | 253     | 38      | (4)           | 537  | 743          | 112     |
| <b>Total operating expenses</b>                                   | <b>4,622</b>  | 5,221   | 3,144   | (11)          | 47   | 15,074       | 10,343  |
| <b>Business Group performance before tax</b>                      | <b>381</b>    | 468     | 1,220   | (19)          | (69) | 1,617        | 4,017   |
| Business Group performance before tax and goodwill <sup>3</sup>   | <b>623</b>    | 721     | 1,258   | (14)          | (50) | 2,360        | 4,129   |
| <b>Additional information</b>                                     |               |         |         |               |      |              |         |
| Cost / income ratio (%) <sup>4</sup>                              | <b>92</b>     | 91      | 71      |               |      | 90           | 71      |
| Cost / income ratio before goodwill (%) <sup>3,4</sup>            | <b>87</b>     | 87      | 70      |               |      | 85           | 70      |

<sup>1</sup> Goodwill funding costs of CHF 186 million (2Q01: CHF 203 million) and amortization of CHF 207 million (2Q01: CHF 219 million) in respect of the PaineWebber acquisition are included in UBS Warburg results but are not reflected in any of its individual business units. <sup>2</sup> In management accounts, statistically derived adjusted expected loss rather than the net IAS actual credit loss is reported in the business units (see Note 2 to the Financial Statements). <sup>3</sup> Excludes the amortization of goodwill and other intangible assets. <sup>4</sup> Operating expenses / operating income before credit loss expense.

## Attacks in the US

The terrorist attacks in New York on 11 September 2001 severely disrupted the financial community. Although we suffered little operational impact, UBS Warburg nonetheless shared in the shock and pain affecting so many, including the families of our five members of staff who lost their lives.

Following the attacks, UBS Warburg remained focused on minimizing the impact on our clients, our employees, the financial markets and affected competitors. UBS Warburg and UBS PaineWebber senior management quickly became involved with city officials and other prominent members of the financial community in supporting the process that led to the restoration of operations at the NYSE, NASDAQ and the American Stock Exchange.

UBS PaineWebber branch managers and staff contacted clients to reassure them about the safety of their investments, while other company representatives were active in the media to help assure the public of the stability of the financial markets.

Acknowledging its own good fortune, UBS Warburg opened its offices to clients and com-

petitors who were dislocated by the destruction of their office space and loss of employees. Firms currently sharing space at UBS Warburg include Cantor Fitzgerald, eSpeed, Weatherly Securities and Standard Chartered Bank.

UBS PaineWebber did not experience any significant credit or margin issues with clients as a result of the market behavior following the attacks. Short term, our businesses have been affected by lower transaction volumes and lower asset values, but it remains difficult to predict the medium term effect of the terrorist attacks on retail investor behaviour. Financial advisors continue to keep in close contact with our clients. UBS's strong capitalization and high liquidity are particularly reassuring to our clients in these difficult times.

## Management accounting

UBS Warburg's results include CHF 207 million of goodwill amortization and CHF 186 million of goodwill funding costs relating to the merger with PaineWebber which are recorded at the Business Group level, but are not allocated to the individual business units.

## Corporate and Institutional Clients

### Business Unit Reporting

| CHF million, except where indicated                            | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Corporate Finance  | 593           | 723     | 663     | (18)          | (11) | 1,809        | 1,852   |
| Equities   | 1,092         | 1,612   | 2,369   | (32)          | (54) | 5,248        | 8,382   |
| Fixed income and foreign exchange                              | 1,923         | 1,906   | 1,232   | 1             | 56   | 5,373        | 3,770   |
| Non-core business  | 68            | 136     | 50      | (50)          | 36   | 237          | 219     |
| <b>Income</b>  | <b>3,676</b>  | 4,377   | 4,314   | (16)          | (15) | 12,667       | 14,223  |
| Credit loss expense <sup>1</sup>                               | (12)          | (28)    | (48)    | (57)          | (75) | (75)         | (161)   |
| <b>Total operating income</b>                                  | <b>3,664</b>  | 4,349   | 4,266   | (16)          | (14) | 12,592       | 14,062  |
| Personnel expenses <sup>2</sup>                                | 2,021         | 2,323   | 2,193   | (13)          | (8)  | 6,733        | 7,555   |
| General and administrative expenses                            | 634           | 734     | 689     | (14)          | (8)  | 2,063        | 1,928   |
| Depreciation   | 96            | 121     | 135     | (21)          | (29) | 349          | 394     |
| Amortization of goodwill and other intangible assets           | 35            | 34      | 39      | 3             | (10) | 107          | 110     |
| <b>Total operating expenses</b>                                | <b>2,786</b>  | 3,212   | 3,056   | (13)          | (9)  | 9,252        | 9,987   |
| <b>Business unit performance before tax</b>                    | <b>878</b>    | 1,137   | 1,210   | (23)          | (27) | 3,340        | 4,075   |
| Business unit performance before tax and goodwill <sup>3</sup> | 913           | 1,171   | 1,249   | (22)          | (27) | 3,447        | 4,185   |
| <b>KPI's</b>   |               |         |         |               |      |              |         |
| Compensation ratio (%) <sup>4</sup>                            | 55            | 53      | 51      |               |      | 53           | 53      |
| Cost / income ratio (%) <sup>5</sup>                           | 76            | 73      | 71      |               |      | 73           | 70      |
| Cost / income ratio before goodwill (%) <sup>3,5</sup>         | 75            | 73      | 70      |               |      | 72           | 69      |
| Non-performing loans / gross loans outstanding (%)             | 2.1           | 2.3     | 1.6     |               |      |              |         |
| Impaired loans / gross loans outstanding (%)                   | 4.7           | 5.4     | 4.5     |               |      |              |         |
| Average VaR (10-day 99%)                                       | 232           | 290     | 238     | (20)          | (3)  |              |         |

### Additional information

| As at                             | 30.9.01 | 30.6.01 | 30.9.00 | % change from |      |
|-----------------------------------|---------|---------|---------|---------------|------|
|                                   |         |         |         | 2Q01          | 3Q00 |
| Client assets (CHF billion)       | 98      | 116     |         | (16)          |      |
| Regulatory equity used (average)  | 9,850   | 10,650  | 9,850   | (8)           | 0    |
| Headcount (full time equivalents) | 15,715  | 15,654  | 13,268  | 0             | 18   |

<sup>1</sup> In management accounts, statistically derived adjusted expected loss rather than the net IAS actual credit loss is reported in the business units (see Note 2 to the Financial Statements). <sup>2</sup> Includes retention payments in respect of the PaineWebber acquisition. 3Q01: CHF 12 million. 2Q01: CHF 12 million. <sup>3</sup> Excludes the amortization of goodwill and other intangible assets. <sup>4</sup> Personnel expenses / operating income before credit loss expense. <sup>5</sup> Operating expenses / operating income before credit loss expense.

### Key performance indicators

Despite robust cost control, continued weakness in key markets in third quarter 2001 led to a pre-goodwill cost/income ratio of 75%, compared to 70% in third quarter 2000. The ratio of personnel cost to income rose to 55%, from 51% in third quarter 2000. Performance related compensation is accrued quarterly, but managed on a yearly cycle. Full year compensation rates can only be determined in fourth quarter, based on the full year's financial performance.

Although we regularly review our investment

in headcount and infrastructure in line with new assessments of revenue potential, we have no significant over-capacity and do not feel the need to make any widespread cut-backs at this time. We have gained market share this year across all business areas and have real momentum in our core businesses. We intend to further improve the quality of our services, increase market share and defend our strong client franchises. As long as our cost/income and compensation ratios remain within competitive benchmarks, we will continue to tighten day-to-day running costs, rather than compromise our strategic initiatives.

## Key performance indicators: League Table Rankings

|  | 30.9.01 |                | 30.6.01 |                | 30.9.00 |                |
|--|---------|----------------|---------|----------------|---------|----------------|
|  | Rank    | Market share % | Rank    | Market share % | Rank    | Market share % |
| Global Mergers and Acquisitions (completed) <sup>1</sup> | 8       | 8.9            | 8       | 8.0            | 5       | 18.2           |
| International Equity New Issues <sup>2</sup>             | 2       | 14.1           | 1       | 14.0           | 9       | 3.7            |

<sup>1</sup> Source: Thomson Financial Securities. <sup>2</sup> Source: Capital Data Bondware.

Market risk utilization, as measured by average Value at Risk, was CHF 232 million, decreasing from CHF 290 million in the second quarter, in part reflecting reduced opportunities and a slightly more cautious approach to risk-taking in these difficult markets. UBS Warburg continues to carefully manage all aspects of risk, and operates well within its CHF 450 million VaR limit.

Gross loans decreased by 11% from CHF 74 billion at the end of second quarter to CHF 66 billion at the end of third quarter. As well as the impact of exchange rate changes, UBS Warburg experienced several large repayments and exposure reductions with multinational clients.

Impaired loans were also impacted by the exchange rates, which accounted for approximately half of the CHF 870 million decrease, with the balance of the improvement due to successful work-out efforts. The ratio of impaired loans to total gross loans has therefore reduced from 5.4% to 4.7%.

The amount of loans classified as non-performing reduced by 18% from CHF 1.7 billion at the end of second quarter to CHF 1.4 billion at the end of September, as a result of currency effects and successful work-out efforts. The non-performing loans to gross loans ratio improved from 2.3% to 2.1%.

### Corporate Clients

Despite the weak market, our strategic investment in new talent continues to pay off, with data from Freeman and Co indicating that UBS has the leading European investment banking fee pool market share this year, up from 6<sup>th</sup> position in the same period last year, and is also continuing to make market share gains in the US and Asia Pacific. The US now accounts for over 55% of our Corporate Finance revenues.

Our market share for the first 9 months of 2001 is estimated at 4.7%, a significant increase

over the 3.5% estimated for full year 2000, and the largest growth in market share achieved by any significant peers.

### Mergers and acquisitions

The mergers and acquisitions market continued to experience a low level of activity in the third quarter, exacerbated by the terrorist attacks in the US in September which led to the cancellation or postponement of several deals. On a year to date announced basis, a leading indicator of future completed deals and revenues, UBS Warburg was ranked 6<sup>th</sup> globally with a market share of 13.9% and 4<sup>th</sup> in Europe with a market share of 20.4%. On a completed basis, UBS Warburg was ranked 8<sup>th</sup> with a market share of 8.9% and 6<sup>th</sup> in Europe with a market share of 18.4%. Despite the reduced level of corporate activity, UBS Warburg continued to provide strategic advisory services to clients on a broad range of transactions globally, including:

- Financial advisor to Devon Energy, a top-5 US oil and gas exploration company, in its acquisition of Mitchell Energy & Development (USD 3.5 billion).
- Joint advisor to venture capital company Cinven on its sale of IPC Media, the leading consumer magazine publisher in the UK, to AOL TimeWarner (GBP 1.15 billion).
- Sole advisor to baked goods manufacturer Earthgrains on its sale to the Sara Lee Corporation (USD 2.8 billion).

### Equity underwriting

With corporate activity remaining at significantly lower levels compared to last year, issuance in the international equity markets was focused on the highest quality issuers, and on specialist secondary deals, including block trades. In year to date league table rankings, UBS Warburg was ranked 2<sup>nd</sup> in All International Equities and 2<sup>nd</sup> in International Equity-Linked, with market shares of 14.1% and 11.8% respectively.

- Major deals in third quarter 2001 included:
- Joint bookrunner on a USD 3.2 billion offering for Sprint, the leading US cellular phone company.
  - Joint bookrunner for the Royal Bank of Scotland on its USD 2.1 billion placing of new ordinary shares via an accelerated book-build.
  - Joint global co-ordinator for the initial public offering of drinks company Campari, at EUR 441 million the largest on the Milan Stock Exchange so far this year.
  - A JPY 60 billion block trade in Lawson Inc, a leading Japanese convenience store chain, one of the largest equity block trades ever in Japan.
  - Bookrunner on an innovative USD 260 million Russian exchangeable bond for Yukos Oil, Russia's second largest oil company.

#### **Fixed income underwriting**

UBS Warburg continues to play a very active role in international fixed income markets, with a focus on profitability rather than league table rankings. Thus, despite a weak position in the primary league tables, the fixed income business continues to achieve strong results. UBS Warburg was ranked 8<sup>th</sup> year to date in All International Bonds and 7<sup>th</sup> in All Eurobonds, with market shares of 5.5% and 5.9% respectively.

UBS Warburg has taken the top spot in the third-quarter US residential mortgage-backed securities league tables with market share of 16.5%, and is ranked 2<sup>nd</sup> on a year to date basis, with 14.3% market share. This compares with an 8<sup>th</sup> place rank in 2000 with only 5.5% share. This profitable business has been developed rapidly by combining the strong UBS Warburg fixed income franchise and balance sheet with the experience and track record of the mortgage-backed team at UBS PaineWebber. Residential mortgage-backed securities represent about 35% of the US fixed income markets, forming the largest single sector.

#### **Institutional Clients**

The third quarter generally reflects lower levels of activity from institutional clients due to the impact of the summer holiday period. This year third quarter was further subdued by concerns about the global economy and volatile markets. We had been expecting some recovery towards

the end of the quarter, but the effect of the terrorist attacks in the US on 11 September on markets and investor confidence prevented this.

Industry analysis for the first half of 2001 shows UBS Warburg continuing to gain market share in secondary equity commissions, and we are now ranked second globally in this market.

#### **E-commerce**

Over recent years, Corporate and Institutional Clients has focused on developing e-commerce capabilities as core components of its products and services, rather than as stand-alone initiatives. Each business is continually seeking to enhance products and distribution methods with one goal – delivering the whole of UBS Warburg effortlessly and seamlessly to our clients. This quarter saw two particularly notable developments:

- Launch of the Japanese language version of our award-winning ResearchWeb.
- Extension of the range of client connectivity in global equities, with clients now able to send electronic orders via Reuters, AutEx, Bloomberg, EzeCastle and Macgregor, as well as our own proprietary interfaces.

#### **Results**

Despite resilience in fixed income revenues and a strong quarter in foreign exchange, continued tough conditions in equity markets and the very limited amount of corporate finance and capital markets activity led to a pre-tax profit of CHF 878 million, a fall of 27% from third quarter 2000, and 23% from last quarter.

#### **Operating income**

Corporate and Institutional Clients generated revenues of CHF 3,676 million in third quarter 2001, a decrease of 16% over second quarter 2001, and a decrease of 15% over third quarter 2000. The continued deterioration in market conditions, combined with the traditionally quieter summer months were the major drivers.

Corporate Finance revenues were down 18% on the previous quarter and 11% on the previous year, at CHF 593 million, mainly due to the continued fall in mergers and acquisitions activity, and limited issuance in the equity and equity-linked capital markets, where we had a relatively strong second quarter.



Equity revenues were 54% lower than in third quarter 2000, at CHF 1,092 million. Commission income remained broadly unchanged from second quarter 2001, reflecting the depth and breadth of our institutional client franchise. Trading revenues suffered as we maintained a cautious approach to risk in difficult market conditions, and were particularly affected by the lack of mergers and acquisitions activity and increased volatility.

The Fixed Income and Foreign Exchange businesses delivered a strong performance in third quarter, up 56% from the same quarter last year to CHF 1,923 million. Foreign exchange revenues were very strong, reflecting increased volatility and trading activity in September, and we were well positioned to benefit from cuts in interest rates. Fixed income businesses continued a very strong performance relative to the same time last year, but declined slightly from second quarter 2001, reflecting lower market activity in the summer months.

#### **Operating expenses**

We retain a tight focus on costs in the light of current market conditions. Lower performance related compensation resulted in personnel expenses down CHF 172 million, or 8% from third quarter 2000, at CHF 2,021 million. This was achieved despite an 18% increase in headcount over the period, driven by the acquisition of PaineWebber.

The cost management program initiated earlier this year has decreased general and adminis-

trative expenses by CHF 55 million compared to third quarter 2000, to CHF 634 million. Savings have been made across many areas of discretionary expenditure including professional fees, advertising and expenditure on IT equipment.

#### **Headcount**

Headcount was almost unchanged, at 15,715, an increase of just 61 since 30 June 2001, despite the seasonal intake of graduate trainees. We continue to manage headcount levels carefully across all business areas in light of the current market environment.

UBS Warburg has been careful and conservative in its hiring over recent years, and as a result we believe that we do not have significant overcapacity for the medium term.

#### **Outlook**

The short-term environment in our key markets remains unpromising, with continued market uncertainty and weak economic prospects. Nonetheless, we are confident that as our recent strategic hiring program delivers further results, and as we sustain the momentum we have built in most European and US markets, we should continue to gain market share across all businesses.

We remain confident that we can maintain revenue productivity and cost efficiency through difficult markets, and are well positioned to take full advantage of any market improvements.

## UBS Capital

### Business Unit Reporting

| CHF million, except where indicated                  | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| <b>Total operating income</b>                        | <b>(81)</b>   | (294)   | 79      | 72            |      | (621)        | 230     |
| Personnel expenses                                   | 25            | 42      | 23      | (40)          | 9    | 88           | 76      |
| General and administrative expenses                  | 6             | 14      | 10      | (57)          | (40) | 35           | 33      |
| Depreciation   | 0             | 1       | 0       | (100)         |      | 1            | 2       |
| Amortization of goodwill and other intangible assets | 0             | 0       | 0       |               |      | 0            | 2       |
| <b>Total operating expenses</b>                      | <b>31</b>     | 57      | 33      | (46)          | (6)  | 124          | 113     |
| <b>Business unit performance before tax</b>          | <b>(112)</b>  | (351)   | 46      | 68            |      | (745)        | 117     |
| Business unit performance before tax and goodwill    | (112)         | (351)   | 46      | 68            |      | (745)        | 119     |
| <b>KPI's</b>   |               |         |         |               |      |              |         |
| Value creation (CHF billion)                         | (0.3)         | (0.6)   |         | 50            |      |              |         |

| As at                                 | 30.9.01 | 30.6.01 | 30.9.00 | % change from |      |
|---------------------------------------|---------|---------|---------|---------------|------|
|                                       |         |         |         | 2Q01          | 3Q00 |
| Investment (CHF billion) <sup>1</sup> | 4.9     | 5.3     | 4.5     | (8)           | 9    |

#### Additional information

|                                    |     |     |     |      |    |
|------------------------------------|-----|-----|-----|------|----|
| Portfolio fair value (CHF billion) | 5.4 | 6.1 |     | (11) |    |
| Invested assets (CHF billion)      | 1   | 1   |     | 0    |    |
| Regulatory equity used (average)   | 750 | 800 | 500 | (6)  | 50 |
| Headcount (full time equivalents)  | 132 | 132 | 117 | 0    | 13 |

<sup>1</sup> Historic cost of investments made, less divestments and permanent impairments.

### Key performance indicators

UBS Capital's investment decreased to CHF 4.9 billion at the end of third quarter 2001, from CHF 5.3 billion at the end of second quarter, mainly as a result of divestments and write-downs, and a lack of new investment opportunities.

The fair value of the portfolio at the end of September 2001 was CHF 5.4 billion, equating to unrealized gains of almost CHF 0.6 billion. Value reduction during the quarter was CHF 0.3 billion, less than the CHF 0.5 billion in the previous quarter, reflecting the lower rate of write-downs this quarter.

### Results

In August, we said that we would not expect significant additional losses at UBS Capital this year,

unless the environment for disposal worsened. Since second quarter, the level of write-downs in the portfolio has fallen noticeably, but further economic weakening, exacerbated by the effect of the attacks in the US, has led to a lack of corporate activity and volatile market conditions which together have severely limited opportunities for divestment or flotation of companies in the portfolio.

UBS Capital therefore recorded a pre-tax loss of CHF 112 million in third quarter 2001, compared to a loss of CHF 351 million last quarter, and a net profit of 46 million in third quarter 2000.

Personnel expenses of CHF 25 million were 17 million lower than last quarter and CHF 2 million higher than third quarter 2000, driven by the timing of divestments.

General and administrative expenses were CHF 6 million, 57% lower than the second quarter and 40% lower than the equivalent period of 2000, driven mainly by the rate of disposals.

## Outlook

In July this year, we announced the postponement of plans to spin off UBS Capital to an affiliated status given the difficult market conditions for the private equity asset class. Since then, results at UBS Capital have continued to disappoint as further deterioration of the economic climate has forced the postponement of planned divestments and led to continued degradation of value in parts of the portfolio.

During this period we have been carefully considering the strategic future of UBS Capital. We have come to the conclusion that, consistent with our overall focus on advisory services, UBS will now concentrate on private equity asset management, and restrict the level of its direct investments as principal.

We will give UBS private clients access to a screened selection of best-of-breed providers and will continue to advise institutional clients on third party private equity investments.

New investments by UBS and its clients in UBS Capital funds will be limited to those sectors and regions with the strongest performance track record. Here we expect to launch attractive,

targeted new funds during 2002. We will also investigate more independent governance structures for the corresponding teams within UBS Capital, to encourage third party funding alongside UBS investments. Existing co-investments by UBS clients all fall within this core segment of the portfolio.

UBS Capital's portfolio outside these strongest performing sectors and regions will be managed down by a team of proven and experienced investment managers over a period of several years to reduce UBS exposure without unnecessary sacrifice of fair value.

In the short-term, divestment opportunities remain highly restricted, and the future development of the portfolio will depend on the resumption of more normal levels of capital market activity, as well as the general outlook for company valuations. Absent material improvements in liquidity and corporate earnings prospects we expect results in fourth quarter this year and for 2002 to continue to show net losses.

UBS currently has CHF 4.9 billion of private equity investments managed by UBS Capital and third parties, as well as further undrawn commitments of CHF 3.5 billion.

## Private Clients

### Business Unit Reporting

| CHF million, except where indicated   | Quarter ended |         |                  | % change from |       | Year-to-date |                   |
|---|---------------|---------|------------------|---------------|-------|--------------|-------------------|
|   | 30.9.01       | 30.6.01 | 30.9.00          | 2Q01          | 3Q00  | 30.9.01      | 30.9.00           |
| Income  | 1,609         | 1,843   | 20               | (13)          |       | 5,310        | 70                |
| Credit loss expense <sup>1</sup>  | (3)           | (6)     | (1)              | (50)          | 200   | (13)         | (2)               |
| <b>Total operating income</b>   | <b>1,606</b>  | 1,837   | 19               | (13)          |       | 5,297        | 68                |
| Personnel expenses <sup>2</sup>   | 1,225         | 1,328   | 40               | (8)           |       | 3,864        | 137               |
| General and administrative expenses   | 343           | 375     | 15               | (9)           |       | 1,111        | 100               |
| Depreciation  | 30            | 30      | 1                | 0             |       | 87           | 6                 |
| Amortization of goodwill and other intangible assets                          | 0             | 0       | (1)              |               | (100) | 0            | 0                 |
| <b>Total operating expenses</b>   | <b>1,598</b>  | 1,733   | 55               | (8)           |       | 5,062        | 243               |
| <b>Business unit performance before tax</b>                                   | <b>8</b>      | 104     | (36)             | (92)          |       | 235          | (175)             |
| Business unit performance before tax and goodwill <sup>3</sup>                | 8             | 104     | (37)             | (92)          |       | 235          | (175)             |
| <b>KPI's</b>  |               |         |                  |               |       |              |                   |
| Invested assets (CHF billion)   | 705           | 841     | 30 <sup>4</sup>  | (16)          |       |              |                   |
| Net new money (CHF billion) <sup>5</sup>                                      | 11.4          | 8.7     | 7.0 <sup>4</sup> |               |       | 26.9         | 10.2 <sup>4</sup> |
| Gross margin on invested assets (bps) <sup>6</sup>                            | 83            | 91      | 30               | (9)           | 177   | 92           | 36                |
| Cost / income ratio (%) <sup>7</sup>  | 99            | 94      | 275              |               |       | 95           | 347               |
| Cost / income ratio before goodwill (%) <sup>3,7</sup>                        | 99            | 94      | 280              |               |       | 95           | 347               |
| Cost / income ratio before goodwill and retention payments (%) <sup>3,7</sup> | 93            | 88      |                  |               |       |              |                   |
| Recurring fees <sup>8</sup>   | 569           | 583     |                  | (2)           |       |              |                   |
| Financial advisors (full time equivalents)                                    | 9,030         | 8,962   |                  | 1             |       |              |                   |

| Additional information            | As at | 30.9.01 | 30.6.01 | 30.9.00 | % change from |      |
|-----------------------------------|-------|---------|---------|---------|---------------|------|
|                                   |       |         |         |         | 2Q01          | 3Q00 |
| Client assets (CHF billion)       |       | 758     | 910     |         | (17)          |      |
| Regulatory equity used (average)  |       | 1,600   | 1,850   | 300     | (14)          | 433  |
| Headcount (full time equivalents) |       | 20,979  | 21,355  | 341     | (2)           |      |

<sup>1</sup> In management accounts, statistically derived adjusted expected loss rather than the net IAS actual credit loss is reported in the business units (see Note 2 to the Financial Statements). <sup>2</sup> Includes retention payments in respect of the PaineWebber acquisition. 3Q01: CHF 109 million. 2Q01: CHF 110 million. <sup>3</sup> Excludes the amortization of goodwill and other intangible assets. <sup>4</sup> Calculated using the former definition of assets under management. <sup>5</sup> Excludes interest and dividend income. <sup>6</sup> Annualized income divided by average invested assets. <sup>7</sup> Operating expenses/operating income before credit loss expense. <sup>8</sup> Asset based and advisory revenues including fees from mutual funds, wrap fee products and insurance products.

### Key performance indicators

Net new money for the third quarter 2001 was CHF 11.4 billion, demonstrating the value our clients place on quality advice in times of significant market volatility and uncertainty.

At the end of third quarter 2001, Private Clients had CHF 705 billion of invested assets, compared to CHF 841 billion at the end of the second quarter. This 16% decline reflected an 8% fall in market values over the period and a 10% fall in the value of the USD against the CHF, partly offset by net new money flows.

Gross margin on invested assets decreased to 83 basis points during the quarter from 91 basis points in the second quarter, largely driven by a reduction in market activity, which was already evident in July and August, and was exacerbated in September following the terrorist attacks. Client transaction volumes fell more than 15% in third quarter compared to second quarter.

Cost control remains a clear priority, but the cost/income ratio excluding goodwill and retention payments, at 93%, is up from 88% in second quarter, reflecting the fall in transaction activity.

Recurring fees were only 2% lower than in second quarter, with the change principally due to the movement in exchange rates. In underlying USD terms, recurring fees increased slightly, reflecting the increase in invested assets between the end of March and the end of June. Fees earned on managed account products are re-calculated each quarter, based on the market value of assets at the start of the quarter.

At the end of September 2001, UBS PaineWebber had 9,030 financial advisors, a 1% rise since the end of the second quarter. Increasing the number of financial advisors is a key driver of client acquisition for Private Clients and we continue to invest carefully in the future growth of this business.

### Initiatives and achievements

#### Wealth management

UBS PaineWebber continues to build on the success of its PACE and ACCESS wealth management products, the inspiration for the new products being developed by Private Banking for introduction in Europe. PACE is a non-discretionary mutual fund asset allocation product that gives clients access to a screened universe of leading mutual funds. ACCESS provides clients access to 47 different third-party and in-house investment managers, selected through a rigorous research process. Both products are priced through a fee-based structure, providing a recurring revenue stream for UBS PaineWebber and giving the client transparency and predictability of charges.

The PACE and ACCESS programs involve a detailed client profiling process that identifies client objectives, including reward expectations, risk tolerance, liquidity requirement and investment time-frame. These objectives are then matched with customized investment solutions. During third quarter, UBS PaineWebber's investment consulting division carried out profiling of 995 clients, with average assets per client of over USD 10 million, resulting in net new money for UBS PaineWebber of USD 1,300 million. In aggregate, invested assets in PACE and ACCESS programs total USD 21.5 billion as of 30 September 2001.

#### Expansion of UBS PaineWebber Online Services

UBS PaineWebber's strategy puts its financial advisors at the center of its client relationships, supported by top class electronic offerings. UBS PaineWebber Online Services allows clients to access in depth information about their accounts and transactions and provides comprehensive access to research and market information. A series of financial planning tools and calculators helps clients to explore potential investment planning strategies, and the whole package can be customized to the needs of each client. New facilities this quarter include enhanced mutual fund research for proprietary and non-proprietary funds, a new order-entry capability for these funds and the ability to view fund prospectuses online.

Client take-up of UBS PaineWebber Online Services continues to grow, with the number of subscribers growing from 432,000 at the start of the year, to over 515,000 at the end of September, and invested assets per subscriber of almost USD 450,000. More than 30% of UBS PaineWebber client households are now registered users of UBS PaineWebber Online Services.

#### Corporate Employee Financial Services

UBS PaineWebber's Corporate Employee Financial Services group, which provides stock option and stock purchase programs to corporations and employees in the US, continues to expand its business, despite the difficult financial markets. The number of individual client participants has increased by 110% over the last year, to over half a million, driven by an increase in the number of participating client companies, which has grown 57%.

An employee of a client company who wishes to exercise significant proceeds from in the money vested options administered by CEFS does so by contacting a specially trained UBS PaineWebber financial advisor. This provides an opportunity for the client to receive investment advice, and perhaps to invest some of their newly realized wealth through UBS PaineWebber. Invested assets gained in this way now exceed USD 7.5 billion.

#### Index of investor optimism

UBS PaineWebber's index of investor optimism rebounded in October. The index had reached a

low of 63 in September, as investors expressed concern over the prospects for economic recovery and the performance of financial markets, but more than doubled to 130 in October. Investors now appear supportive of the US government's policies and the strong actions by the Federal Reserve to stimulate the economy following the terrorist attacks. For the first time in three years, more investors believe that the stock market is undervalued than those that think it overvalued.

The Index of Investor Optimism is the only ongoing survey of individual investor sentiment in the United States. It surveys investors on a monthly basis to ensure that their attitudes, perceptions and concerns are represented in national debates. As a key source of information about individual investors, Index findings are regularly requested by government bodies, officials and academics, including the Federal Reserve and the White House Council of Economic Advisors.

## Results

Despite tight control of costs, the effect of lower trading volumes in the summer months and the closure of US markets for four days following the terrorist attacks in the US meant that Private Clients recorded a profit of CHF 8 million for third quarter 2001, compared to CHF 104 million the previous quarter. Excluding retention payments resulting from the merger between UBS and PaineWebber, Private Clients would have recorded a profit of CHF 117 million, down 45% from CHF 214 million last quarter.

### Operating income

Total revenues for the third quarter 2001 were CHF 1,606 million, a 13% decrease on the second quarter 2001. Much of this decline was attributable to the change in the USD/CHF exchange rate, combined with the closure of the US markets for 4 trading days following the terrorist attacks in the US. Excluding the currency impact, revenue was approximately 7% down on second quarter, as the seasonal summer slow-down and continued market uncertainty led to lower trading activity, and some investors moved out of equities into fixed income products.

### Operating expenses

Personnel expenses fell 8% from second quarter, to CHF 1,225 million. Most of this decline reflected the change in average exchange rates, with the balance due to reduced performance related compensation.

Control of non-personnel costs remains tight, with cutbacks in discretionary expenditure on items such as travel and entertainment and professional fees. General and administrative expenses fell 9%, to CHF 343 million, with about a third of the fall due to cost cutting initiatives and the remainder due to the change in exchange rates.

### Headcount

UBS PaineWebber remains dedicated to its long-term strategy of growing its franchise through increasing its team of top quality financial advisers, but at the same time we also remain extremely focused on containing support costs. Excluding Financial Advisors, headcount fell by 4% compared to 30 June 2001, and is down 994 or 8% since the start of the year.

## Outlook

Private Clients remains dedicated to its strategic aims: to grow market share among core affluent and high net worth private investors by offering superior advice and products and by continued growth in the number of financial advisers. At the same time, we are extremely alert to the need to keep costs in line with current market conditions, and continue to actively control our cost base.

Revenues will be hurt somewhat by the fall in asset values between June and September which will lower recurring fee revenue in fourth quarter, but the main driver of profitability will remain market and investor sentiment in the US. In the short term, this will be driven very much by the progress of the international action against terrorism and the efforts of fiscal and monetary policymakers to stimulate economies. Our financial progress is closely tied to the timing of the rebound in investor confidence and the capital markets in the US.

# Corporate Center

## Business Group Reporting

| CHF million, except where indicated                             | Quarter ended |         |         | % change from |      | Year-to-date |                  |
|---|---------------|---------|---------|---------------|------|--------------|------------------|
|   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00          |
| Income  | 81            | 229     | 41      | (65)          | 98   | 462          | 74               |
| Credit loss expense / recovery <sup>1</sup>                     | (21)          | 114     | 374     |               |      | 181          | 995              |
| <b>Total operating income</b>                                   | <b>60</b>     | 343     | 415     | (83)          | (86) | 643          | 1,069            |
| Personnel expenses  | 123           | 117     | 99      | 5             | 24   | 319          | 389              |
| General and administrative expenses                             | 121           | 41      | 96      | 195           | 26   | 183          | 274 <sup>3</sup> |
| Depreciation  | 100           | 99      | 78      | 1             | 28   | 279          | 213              |
| Amortization of goodwill and other intangible assets            | 7             | 9       | 10      | (22)          | (30) | 21           | 33               |
| <b>Total operating expenses</b>                                 | <b>351</b>    | 266     | 283     | 32            | 24   | 802          | 909              |
| <b>Business Group performance before tax</b>                    | <b>(291)</b>  | 77      | 132     |               |      | (159)        | 160              |
| Business Group performance before tax and goodwill <sup>2</sup> | (284)         | 86      | 142     |               |      | (138)        | 193              |
| <b>Additional information</b>                                   |               |         |         | % change from |      |              |                  |
| As at   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 |              |                  |
| Regulatory equity used (average)                                | 6,050         | 3,600   | 9,750   | 68            | (38) |              |                  |
| Headcount (full time equivalents)                               | 1,091         | 1,057   | 921     | 3             | 18   |              |                  |

<sup>1</sup> In order to show the relevant Business Group performance over time, adjusted expected loss figures rather than the net IAS actual credit loss expenses are reported for all business units. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures and the net IAS actual credit loss expenses recorded at Group level is reported in the Corporate Center (see Note 2 to the Financial Statements). <sup>2</sup> Excludes the amortization of goodwill and other intangible assets. <sup>3</sup> General and administrative expenses have been adjusted for the additional CHF 200 million provision relating to the US Global Settlement.

## Results discussion

Corporate Center recorded a pre-tax loss of CHF 291 million this quarter, compared to a pre-tax profit of CHF 132 million in third quarter 2000.

The credit loss expense or recovery booked in Corporate Center represents the difference between the adjusted statistically calculated expected losses charged to the business units and the actual credit loss recognized in the Group financial accounts. UBS Group's credit loss expense increased from CHF 76 million in second quarter to CHF 171 million. In third quarter last year we recorded an overall write-back of credit loss provisions of CHF 142 million.

Actual credit loss this quarter exceeded the amounts charged to the business units, resulting in a credit loss expense in Corporate Center of CHF 21 million. This was a significant turnaround from third quarter 2000 when the Group achieved an overall net recovery of credit loss expenses, leading to a recovery of CHF 374 million in Corporate Center.

Operating income decreased CHF 355 million from the same quarter last year, reflecting the considerable decrease in credit loss recovery, which more than offset an increase in treasury revenues.

General and administrative expenses includes the cost of the CHF 48 million guarantee for assets held by Swissair employees in internal deposit accounts.

# Financial Statements

## UBS Group Income Statement

| CHF million, except per share data                              | Note | Quarter ended |          |          | % change from |      | Year-to-date |          |
|---|------|---------------|----------|----------|---------------|------|--------------|----------|
|   |      | 30.9.01       | 30.6.01  | 30.9.00  | 2Q01          | 3Q00 | 30.9.01      | 30.9.00  |
| <b>Operating income</b>   |      |               |          |          |               |      |              |          |
| Interest income   | 3    | 13,606        | 13,780   | 12,480   | (1)           | 9    | 41,951       | 36,559   |
| Interest expense  | 3    | (11,876)      | (12,048) | (10,649) | (1)           | 12   | (36,531)     | (30,402) |
| Net interest income   |      | 1,730         | 1,732    | 1,831    | 0             | (6)  | 5,420        | 6,157    |
| Credit loss expense / recovery                                  |      | (171)         | (76)     | 142      | 125           |      | (383)        | 225      |
| Net interest income after credit loss expense / recovery        |      | 1,559         | 1,656    | 1,973    | (6)           | (21) | 5,037        | 6,382    |
| Net fee and commission income                                   | 4    | 4,783         | 5,375    | 3,865    | (11)          | 24   | 15,247       | 11,700   |
| Net trading income  | 5    | 2,160         | 2,658    | 2,368    | (19)          | (9)  | 7,878        | 8,037    |
| Other income  | 6    | 202           | 192      | 339      | 5             | (40) | 490          | 983      |
| <b>Total operating income</b>                                   |      | <b>8,704</b>  | 9,881    | 8,545    | (12)          | 2    | 28,652       | 27,102   |
| <b>Operating expenses</b>                                       |      |               |          |          |               |      |              |          |
| Personnel expenses  | 7    | 4,852         | 5,299    | 3,863    | (8)           | 26   | 15,424       | 12,739   |
| General and administrative expenses                             | 8    | 1,846         | 1,974    | 1,503    | (6)           | 23   | 5,697        | 4,677    |
| Depreciation of property and equipment                          |      | 396           | 410      | 350      | (3)           | 13   | 1,200        | 1,022    |
| Amortization of goodwill and other intangible assets            |      | 324           | 341      | 126      | (5)           | 157  | 993          | 401      |
| <b>Total operating expenses</b>                                 |      | <b>7,418</b>  | 8,024    | 5,842    | (8)           | 27   | 23,314       | 18,839   |
| <b>Operating profit before tax and minority interests</b>       |      | <b>1,286</b>  | 1,857    | 2,703    | (31)          | (52) | 5,338        | 8,263    |
| Tax expense   |      | 296           | 384      | 621      | (23)          | (52) | 1,228        | 1,878    |
| <b>Net profit before minority interests</b>                     |      | <b>990</b>    | 1,473    | 2,082    | (33)          | (52) | 4,110        | 6,385    |
| Minority interests  |      | (87)          | (88)     | (7)      | (1)           |      | (243)        | (42)     |
| <b>Net profit</b>   |      | <b>903</b>    | 1,385    | 2,075    | (35)          | (56) | 3,867        | 6,343    |
| Basic earnings per share (CHF) <sup>1</sup>                     | 9    | 0.72          | 1.10     | 1.72     | (35)          | (58) | 3.05         | 5.35     |
| Basic earnings per share before goodwill (CHF) <sup>1,2</sup>   | 9    | 0.97          | 1.37     | 1.82     | (29)          | (47) | 3.83         | 5.69     |
| Diluted earnings per share (CHF) <sup>1</sup>                   | 9    | 0.65          | 1.06     | 1.70     | (39)          | (62) | 2.82         | 5.29     |
| Diluted earnings per share before goodwill (CHF) <sup>1,2</sup> | 9    | 0.90          | 1.33     | 1.80     | (32)          | (50) | 3.59         | 5.63     |

<sup>1</sup> All share and earnings per share figures have been adjusted for the 3 for 1 share split which took place on 16 July 2001. <sup>2</sup> Excludes the amortization of goodwill and other intangible assets.



## UBS Group Balance Sheet

| <i>CHF million</i>  | <b>30.9.01</b>   | 30.6.01   | 31.12.00 <sup>1</sup> | % change from<br>31.12.00 |
|---|------------------|-----------|-----------------------|---------------------------|
| <b>Assets</b>   |                  |           |                       |                           |
| Cash and balances with central banks                                  | 7,522            | 2,832     | 2,979                 | 153                       |
| Due from banks  | 25,910           | 26,089    | 29,147                | (11)                      |
| Cash collateral on securities borrowed                                | 131,904          | 172,949   | 177,857               | (26)                      |
| Reverse repurchase agreements   | 229,501          | 241,496   | 193,801               | 18                        |
| Trading portfolio assets  | 235,202          | 280,000   | 256,140               | (8)                       |
| Positive replacement values   | 76,630           | 53,260    | 57,875                | 32                        |
| Loans, net of allowance for credit losses                             | 234,520          | 250,031   | 244,842               | (4)                       |
| Financial investments   | 44,372           | 55,008    | 20,567                | 116                       |
| Securities pledged as collateral <sup>2</sup>                         | 105,061          | 98,946    | 59,448                | 77                        |
| Accrued income and prepaid expenses                                   | 6,891            | 8,169     | 7,062                 | (2)                       |
| Investments in associates   | 686              | 675       | 880                   | (22)                      |
| Property and equipment  | 8,410            | 8,793     | 8,910                 | (6)                       |
| Goodwill and other intangible assets                                  | 18,742           | 20,772    | 19,537                | (4)                       |
| Other assets  | 10,248           | 13,472    | 8,507                 | 20                        |
| <b>Total assets</b>   | <b>1,135,599</b> | 1,232,492 | 1,087,552             | 4                         |
| <i>Total subordinated assets</i>                                      | <b>315</b>       | 394       | 475                   | (34)                      |
| <b>Liabilities</b>  |                  |           |                       |                           |
| Due to banks  | 105,169          | 102,474   | 82,240                | 28                        |
| Cash collateral on securities lent                                    | 24,145           | 31,832    | 23,418                | 3                         |
| Repurchase agreements   | 275,306          | 327,758   | 295,513               | (7)                       |
| Trading portfolio liabilities   | 87,548           | 101,181   | 82,632                | 6                         |
| Negative replacement values   | 82,564           | 66,946    | 75,923                | 9                         |
| Due to customers  | 339,257          | 347,534   | 310,679               | 9                         |
| Accrued expenses and deferred income                                  | 15,466           | 15,351    | 21,038                | (26)                      |
| Debt issued   | 141,067          | 169,139   | 129,635               | 9                         |
| Other liabilities   | 17,192           | 21,497    | 18,756                | (8)                       |
| <b>Total liabilities</b>  | <b>1,087,714</b> | 1,183,712 | 1,039,834             | 5                         |
| <b>Minority interests</b>   | <b>4,028</b>     | 4,587     | 2,885                 | 40                        |
| <b>Shareholders' equity</b>   |                  |           |                       |                           |
| Share capital   | 3,587            | 4,452     | 4,444                 | (19)                      |
| Share premium account   | 14,510           | 18,216    | 20,885                | (31)                      |
| Gains / losses not recognized in the income statement                 | (350)            | 12        | (687)                 | (49)                      |
| Retained earnings   | 27,997           | 27,094    | 24,191                | 16                        |
| Treasury shares   | (1,887)          | (5,581)   | (4,000)               | (53)                      |
| <b>Total shareholders' equity</b>                                     | <b>43,857</b>    | 44,193    | 44,833                | (2)                       |
| <b>Total liabilities, minority interests and shareholders' equity</b> | <b>1,135,599</b> | 1,232,492 | 1,087,552             | 4                         |
| <i>Total subordinated liabilities</i>                                 | <b>14,922</b>    | 15,720    | 14,508                | 3                         |

<sup>1</sup> Changes have been made to prior year to conform to the current presentation (see Note 1: Basis of Accounting). <sup>2</sup> Represents securities owned by UBS which have been pledged pursuant to collateralized lending or borrowing arrangements and which can be repledged by the counterparties.

## UBS Group Statement of Changes in Equity

| CHF million   |                |          |
|---|----------------|----------|
| <i>For the nine-month period ended</i>  | <b>30.9.01</b> | 30.9.00  |
| <b>Issued and paid up share capital</b>   |                |          |
| Balance at the beginning of the period  | 4,444          | 4,309    |
| Issue of share capital  | 10             | 8        |
| Capital repayment by par value reduction  | (683)          |          |
| Cancellation of second trading line treasury shares (2000 Program)                                | (184)          |          |
| <b>Balance at the end of the period<sup>1</sup></b>   | <b>3,587</b>   | 4,317    |
| <b>Share premium</b>  |                |          |
| Balance at the beginning of the period  | 20,885         | 14,437   |
| Premium on shares issued and warrants exercised   | 58             | 74       |
| Net premium / (discount) on treasury share and own equity derivative activity                     | (115)          | (384)    |
| Settlement of own shares to be delivered  | (2,502)        |          |
| Cancellation of second trading line treasury shares (2000 Program)                                | (3,816)        |          |
| <b>Balance at the end of the period</b>   | <b>14,510</b>  | 14,127   |
| <b>Gains / losses not recognized in the income statement</b>                                      |                |          |
| Balance at the beginning of the period (Foreign currency translation)                             | (687)          | (442)    |
| Change in accounting policy <sup>2</sup>  | 1,197          |          |
| Movements during the period for:  |                |          |
| – Foreign currency translation  | (33)           | (268)    |
| – Net change in unrealized gains and losses on available for sale investments, net of taxes       | (605)          |          |
| – Net change in fair value of derivative instruments designated as cash flow hedges, net of taxes | (222)          |          |
| <b>Balance at the end of the period</b>   | <b>(350)</b>   | (710)    |
| <b>Retained earnings</b>  |                |          |
| Balance at the beginning of the period  | 24,191         | 20,327   |
| Change in accounting policy <sup>2</sup>  | (61)           |          |
| Balance at the beginning of the period (restated)   | 24,130         | 20,327   |
| Net profit for the period   | 3,867          | 6,343    |
| Dividends paid  | 0              | (2,165)  |
| <b>Balance at the end of the period</b>   | <b>27,997</b>  | 24,505   |
| <b>Treasury shares, at cost</b>   |                |          |
| Balance at the beginning of the period  | (4,000)        | (8,023)  |
| Acquisitions  | (9,235)        | (11,161) |
| Disposals   | 7,348          | 13,873   |
| Cancellation of second trading line treasury shares (2000 Program)                                | 4,000          |          |
| <b>Balance at the end of the period</b>   | <b>(1,887)</b> | (5,311)  |
| <b>Total shareholders' equity</b>   | <b>43,857</b>  | 36,928   |

<sup>1</sup> Comprising 1,281,052,743 ordinary shares as at 30 September 2001 and 1,295,092,887 ordinary shares as at 30 September 2000.  
<sup>2</sup> Opening adjustments have been made to reflect the adoption of IAS 39 (see Note 1: Basis of Accounting).

At 30 September 2001 a maximum of 13,725,905 new shares are issuable against the exercise of options from former PaineWebber employee option plans. Out of the 25,028,301 treasury shares 17,549,356 shares (with a value of CHF 1,376 million) were held as a result of repurchases under the 2001 second trading line and will be cancelled following the Annual General Meeting in April 2002.

## UBS Group Statement of Cash Flows

| CHF million   |                 |          |
|---|-----------------|----------|
| <i>For the nine-month period ended</i>  | <b>30.9.01</b>  | 30.9.00  |
| <b>Cash flow from / (used in) operating activities</b>                                  |                 |          |
| Net profit  | <b>3,867</b>    | 6,343    |
| <b>Adjustments to reconcile to cash flow from / (used in) operating activities</b>      |                 |          |
| Non-cash items included in net profit and other adjustments:                            |                 |          |
| Depreciation of property and equipment  | <b>1,200</b>    | 1,022    |
| Amortization of goodwill and other intangible assets                                    | <b>993</b>      | 401      |
| Provision for credit losses   | <b>383</b>      | (225)    |
| Equity in income of associates  | <b>(65)</b>     | (70)     |
| Deferred tax expense  | <b>52</b>       | 238      |
| Net loss / (gain) from investing activities   | <b>298</b>      | (472)    |
| Net (increase) / decrease in operating assets:  |                 |          |
| Net due from / to banks   | <b>24,864</b>   | 19,940   |
| Reverse repurchase agreements, cash collateral on securities borrowed                   | <b>10,253</b>   | (81,477) |
| Trading portfolio including net replacement values and securities pledged as collateral | <b>(32,098)</b> | (19,574) |
| Loans due to / from customers   | <b>40,364</b>   | 1,996    |
| Accrued income, prepaid expenses and other assets                                       | <b>(311)</b>    | 844      |
| Net increase / (decrease) in operating liabilities:                                     |                 |          |
| Repurchase agreements, cash collateral on securities lent                               | <b>(19,480)</b> | 67,728   |
| Accrued expenses and other liabilities  | <b>(5,588)</b>  | 7,988    |
| Income taxes paid   | <b>(1,619)</b>  | (840)    |
| <b>Net cash flow from / (used in) operating activities</b>                              | <b>23,113</b>   | 3,842    |
| <b>Cash flow from / (used in) investing activities</b>                                  |                 |          |
| Investments in subsidiaries and associates  | <b>(415)</b>    | (603)    |
| Disposal of subsidiaries and associates   | <b>95</b>       | 377      |
| Purchase of property and equipment  | <b>(1,254)</b>  | (741)    |
| Disposal of property and equipment  | <b>282</b>      | 190      |
| Net (investment) / divestment in financial investments                                  | <b>(6,510)</b>  | (2,623)  |
| <b>Net cash flow from / (used in) investing activities</b>                              | <b>(7,802)</b>  | (3,400)  |
| <b>Cash flow from / (used in) financing activities</b>                                  |                 |          |
| Net money market paper issued   | <b>12,064</b>   | 872      |
| Net movements in treasury shares and treasury share contract activity                   | <b>(4,446)</b>  | 2,402    |
| Capital issuance  | <b>10</b>       | 8        |
| Capital repayment by par value reduction  | <b>(683)</b>    | 0        |
| Dividends paid  | <b>0</b>        | (2,165)  |
| Issuance of long-term debt  | <b>12,345</b>   | 10,376   |
| Repayment of long-term debt   | <b>(14,849)</b> | (16,150) |
| Issuance of minority interests  | <b>1,285</b>    | 0        |
| Repayment of minority interests   | <b>(303)</b>    | (20)     |
| <b>Net cash flow from / (used in) financing activities</b>                              | <b>5,423</b>    | (4,677)  |
| Effects of exchange rate differences  | <b>(610)</b>    | (266)    |
| <b>Net increase / (decrease) in cash equivalents</b>                                    | <b>20,124</b>   | (4,501)  |
| Cash and cash equivalents, beginning of period  | <b>93,370</b>   | 102,277  |
| <b>Cash and cash equivalents, end of period</b>   | <b>113,494</b>  | 97,776   |
| <b>Cash and cash equivalents comprise:</b>  |                 |          |
| Cash and balances with central banks  | <b>7,522</b>    | 2,417    |
| Money market paper  | <b>83,337</b>   | 71,978   |
| Due from banks maturing in less than three months                                       | <b>22,635</b>   | 23,381   |
| <b>Total</b>  | <b>113,494</b>  | 97,776   |

# Notes to the Financial Statements

## Note 1 Basis of Accounting

UBS AG's ("UBS" or "the Group") consolidated financial statements are prepared in accordance with International Accounting Standards ("IAS"). These interim financial statements are presented in accordance with IAS 34 "Interim Financial Statements".

On 3 November 2000, UBS completed its acquisition of PaineWebber Group, Inc. ("PaineWebber"). The transaction was accounted for using the purchase method of accounting, making PaineWebber a wholly owned subsidiary of UBS. The results of operations of PaineWebber are included in the consolidated results beginning on 3 November 2000, the date of acquisition.

The segment reporting for 2001, as well as all prior periods presented, reflect the changes in business unit structure implemented during the first quarter 2001.

At the Annual General Meeting of shareholders held on 26 April 2001, a three-for-one share split was approved, effective on 16 July 2001. Accordingly, share and per share figures have been adjusted to retroactively reflect the share split.

In preparing the consolidated interim financial statements, the same accounting policies and methods of computation are followed as in the consolidated financial statements at 31 December 2000 and for the year then ended, with the exception of the following significant changes in accounting policies:

### IAS 39 Financial instruments: Recognition and measurement

The Group adopted IAS 39 prospectively as at 1 January 2001. The Standard provides comprehensive guidance on accounting for financial instruments, as described in Note 1 in our Financial Report 2000.

The Group decided to record unrealized gains and losses arising from changes in the fair value of available for sale financial assets directly in equity until such an asset is disposed of or until a financial asset is determined to be impaired.

The Group's derivative transactions relate mainly to sales and trading activities. In addition, the Group uses derivatives as part of its asset and liability management activities to manage exposures to interest rate risks and foreign currency risks. The Group manages its exposure to inter-

est rate and foreign currency risks through the use of derivative instruments including interest rate and currency swaps, futures, forwards and purchased option positions such as interest rate caps, floors, and collars. The Group applies hedge accounting when it meets the specified criteria to obtain hedge accounting treatment according to IAS 39. When entering into hedge transactions, the Group strives for designing hedges in a way which results in no or only minimal ineffectiveness, thus avoiding possible volatility in the income statement.

As a result of the adoption of IAS 39, the following adjustments or changes in classification occurred:

Gains/losses not recognized in the income statement is a new component of Shareholders' equity as at 1 January 2001. It includes unrealized gains and losses on available for sale financial investments and on derivatives designated as cash flow hedges as well as Foreign currency translation. The opening adjustment to equity, net of taxes, of CHF 1,197 million as at 1 January 2001 consisted of unrealized gains and losses on financial assets recorded as available for sale of CHF 1,769 million (CHF 1,577 million net of taxes), and derivatives designated as cash flow hedges of CHF (506) million (CHF (380) million net of taxes).

Financial investments available for sale were previously carried at the lower of cost or market value and private equity investments were carried at cost less write-downs for impairments in value. Reductions of the carrying amount of financial investments available for sale and private equity investments and reversals of such reductions as well as gains and losses on disposal were included in Other income. As at 1 January 2001 these financial investments are now classified as available for sale investments and carried at fair value. Changes in fair value are booked to Gains/losses not recognized in the income statement until these investments are disposed of. At the time an available for sale investment is determined to be impaired, the cumulative unrealized loss previously recognized in equity is included in net profit or loss for the period.

The opening adjustment to Retained earnings of total CHF 61 million as at 1 January 2001 consisted of CHF 19 million reflecting the impact of adopting the new hedge accounting rules and CHF 42 million reflecting the impact of re-meas-

uring assets to either amortized cost or fair value as required under the Standard.

Trading portfolio assets or Financial investments which are pledged under agreements permitting the transferee to repledge or resell such collateral are now disclosed separately as Securities pledged as collateral, reducing Trading portfolio assets or Financial investments by the same amount. As at 1 January 2001 Trading portfolio assets have been reduced by CHF 59,448 million in order to reclassify this amount to Securities pledged as collateral.

Properties formerly bank-occupied or leased to third parties under an operating lease, which the Group has decided to dispose of, are defined as Properties held for resale. Properties which the Group received in satisfaction of a secured loan and which it does not intend to occupy or use are defined as Foreclosed properties. Both kind of properties can no longer be classified as Financial investments. As at 1 January 2001 Properties held for resale in the amount of CHF 380 million and Foreclosed properties in the amount of CHF 604 million were reclassified from Financial investments to Other assets.

#### **Money market paper and Money market paper issued**

In order to improve comparability with competitors, Money market paper held for trading is now disclosed within Trading portfolio assets and

Money market paper held as available for sale is now disclosed within Financial investments. Money market paper issued is disclosed within Debt issued. Interest income on Money market paper held as available for sale is disclosed as Interest and dividend income from financial investments, previously reported within Interest income other. These changes became effective as at 1 January 2001 and all prior periods presented have been reclassified.

The reclassification of Money market paper in the amount of CHF 66,454 million as at 31 December 2000 resulted in an increase of Trading portfolio assets by CHF 62,292 million and Financial investments by CHF 4,162 million for the year ended 31 December 2000. Money market paper issued in the amount of CHF 74,780 million as at 31 December 2000 was reclassified to Debt issued.

#### **Other information**

From time to time, the UBS Group sponsors the formation of companies which may or may not be directly or indirectly owned subsidiaries for the purpose of asset securitization transactions. These companies may acquire assets directly or indirectly from UBS or its affiliates. These companies are bankruptcy-remote entities whose assets are not available to satisfy the claims of creditors of UBS or any of its affiliates or subsidiaries.

## Note 2 Reporting by Business Group

The Business Group results are presented on a management reporting basis. Consequently, internal charges and transfer pricing adjustments are reflected in the performance of each business. Revenue sharing agreements are used to allocate external customer revenues to a Business Group on a reasonable basis. Transactions between Business Groups are conducted at arms length. The segment reporting for all periods presented reflects the changes in business unit structure implemented 1 January 2001.

### For the nine months ended 30 September 2001

| <i>CHF million</i>                                      | UBS<br>Switzerland | UBS Asset<br>Management | UBS<br>Warburg | Corporate<br>Center | UBS<br>Group  |
|---|--------------------|-------------------------|----------------|---------------------|---------------|
| Income  | 10,227             | 1,567                   | 16,779         | 462                 | 29,035        |
| Credit loss expense <sup>1</sup>                        | (476)              | 0                       | (88)           | 181                 | (383)         |
| <b>Total operating income</b>                           | <b>9,751</b>       | <b>1,567</b>            | <b>16,691</b>  | <b>643</b>          | <b>28,652</b> |
| Personnel expenses                                      | 3,639              | 781                     | 10,685         | 319                 | 15,424        |
| General and administrative expenses                     | 1,911              | 394                     | 3,209          | 183                 | 5,697         |
| Depreciation  | 454                | 30                      | 437            | 279                 | 1,200         |
| Amortization of goodwill and<br>other intangible assets | 31                 | 198                     | 743            | 21                  | 993           |
| <b>Total operating expenses</b>                         | <b>6,035</b>       | <b>1,403</b>            | <b>15,074</b>  | <b>802</b>          | <b>23,314</b> |
| <b>Business Group performance before tax</b>            | <b>3,716</b>       | <b>164</b>              | <b>1,617</b>   | <b>(159)</b>        | <b>5,338</b>  |
| Tax expense   |                    |                         |                |                     | 1,228         |
| <b>Net profit before minority interests</b>             |                    |                         |                |                     | <b>4,110</b>  |
| Minority interests                                      |                    |                         |                |                     | (243)         |
| <b>Net profit</b>                                       |                    |                         |                |                     | <b>3,867</b>  |

<sup>1</sup> In order to show the relevant Business Group performance over time, adjusted expected loss figures rather than the IAS actual net credit loss expense are reported for each Business Group. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures and the IAS actual net credit loss expense recorded at Group level for financial reporting purposes is reported in the Corporate Center. The Business Group breakdown of the net credit loss expense for financial reporting purposes of CHF 383 million for the nine-month period ended 30 September 2001 is as follows: UBS Switzerland CHF 35 million and UBS Warburg CHF 348 million.

### For the nine months ended 30 September 2000

| <i>CHF million</i>                                      | UBS<br>Switzerland | UBS Asset<br>Management | UBS<br>Warburg | Corporate<br>Center | UBS<br>Group  |
|---|--------------------|-------------------------|----------------|---------------------|---------------|
| Income  | 10,815             | 1,465                   | 14,523         | 74                  | 26,877        |
| Credit loss recovery <sup>1</sup>                       | (607)              | 0                       | (163)          | 995                 | 225           |
| <b>Total operating income</b>                           | <b>10,208</b>      | <b>1,465</b>            | <b>14,360</b>  | <b>1,069</b>        | <b>27,102</b> |
| Personnel expenses                                      | 3,936              | 646                     | 7,768          | 389                 | 12,739        |
| General and administrative expenses                     | 1,841              | 301                     | 2,061          | 474                 | 4,677         |
| Depreciation  | 373                | 34                      | 402            | 213                 | 1,022         |
| Amortization of goodwill and<br>other intangible assets | 58                 | 198                     | 112            | 33                  | 401           |
| <b>Total operating expenses</b>                         | <b>6,208</b>       | <b>1,179</b>            | <b>10,343</b>  | <b>1,109</b>        | <b>18,839</b> |
| <b>Business Group performance before tax</b>            | <b>4,000</b>       | <b>286</b>              | <b>4,017</b>   | <b>(40)</b>         | <b>8,263</b>  |
| Tax expense   |                    |                         |                |                     | 1,878         |
| <b>Net profit before minority interests</b>             |                    |                         |                |                     | <b>6,385</b>  |
| Minority interests                                      |                    |                         |                |                     | (42)          |
| <b>Net profit</b>                                       |                    |                         |                |                     | <b>6,343</b>  |

<sup>1</sup> In order to show the relevant Business Group performance over time, adjusted expected loss figures rather than the IAS actual net credit loss expense are reported for each Business Group. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures and the IAS actual net credit loss expense recorded at Group level for financial reporting purposes is reported in the Corporate Center. The Business Group breakdown of the net credit loss recovery for financial reporting purposes of CHF 225 million for the nine-month period ended 30 September 2000 is as follows: UBS Switzerland CHF 543 million recovery, UBS Warburg CHF 318 million expense.

### Note 3 Net Interest Income

| CHF million  | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| <b>Interest income</b>   |               |         |         |               |      |              |         |
| Interest earned on loans and advances <sup>1</sup>                       | 4,744         | 4,119   | 5,446   | 15            | (13) | 13,845       | 14,729  |
| Interest earned on securities borrowed and reverse repurchase agreements | 4,514         | 5,011   | 4,396   | (10)          | 3    | 14,739       | 13,415  |
| Interest and dividend income from financial investments <sup>2</sup>     | 54            | 179     | 84      | (70)          | (36) | 379          | 285     |
| Interest and dividend income from trading portfolio                      | 4,294         | 4,471   | 2,554   | (4)           | 68   | 12,988       | 8,130   |
| <b>Total</b>   | <b>13,606</b> | 13,780  | 12,480  | (1)           | 9    | 41,951       | 36,559  |
| <b>Interest expense</b>  |               |         |         |               |      |              |         |
| Interest on amounts due to banks and customers                           | 4,290         | 3,972   | 4,107   | 8             | 4    | 12,287       | 10,790  |
| Interest on securities lent and repurchase agreement                     | 3,834         | 3,383   | 3,533   | 13            | 9    | 11,415       | 10,240  |
| Interest and dividend expense from trading portfolio                     | 1,939         | 2,358   | 1,136   | (18)          | 71   | 6,307        | 3,860   |
| Interest on debt issued  | 1,813         | 2,335   | 1,873   | (22)          | (3)  | 6,522        | 5,512   |
| <b>Total</b>   | <b>11,876</b> | 12,048  | 10,649  | (1)           | 12   | 36,531       | 30,402  |
| <b>Net interest income</b>   | <b>1,730</b>  | 1,732   | 1,831   | 0             | (6)  | 5,420        | 6,157   |

<sup>1</sup> Includes interest income from finance leasing and other interest income. 2000 figures have been restated accordingly. <sup>2</sup> Includes interest income from money market paper available for sale which was previously disclosed as other interest income. 2000 figures have been restated accordingly.

### Note 4 Net Fee and Commission Income

| CHF million  | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| <b>Security trading and investment activity fees</b> |               |         |         |               |      |              |         |
| Underwriting fees                                    | 523           | 687     | 364     | (24)          | 44   | 1,548        | 954     |
| Corporate finance fees                               | 314           | 354     | 403     | (11)          | (22) | 959          | 1,164   |
| Brokerage fees                                       | 1,477         | 1,636   | 1,261   | (10)          | 17   | 4,927        | 4,240   |
| Investment fund fees                                 | 1,039         | 1,104   | 641     | (6)           | 62   | 3,184        | 2,001   |
| Fiduciary fees                                       | 89            | 92      | 86      | (3)           | 3    | 269          | 261     |
| Custodian fees                                       | 332           | 351     | 349     | (5)           | (5)  | 1,015        | 1,075   |
| Portfolio and other management and advisory fees     | 1,079         | 1,296   | 890     | (17)          | 21   | 3,587        | 2,521   |
| Insurance-related and other fees                     | 121           | 162     | 15      | (25)          | 707  | 412          | 44      |
| <b>Total</b>   | <b>4,974</b>  | 5,682   | 4,009   | (12)          | 24   | 15,901       | 12,260  |
| Credit-related fees and commissions                  | 69            | 80      | 69      | (14)          | 0    | 235          | 214     |
| Commission income from other services                | 232           | 225     | 176     | 3             | 32   | 716          | 567     |
| <b>Total fee and commission income</b>               | <b>5,275</b>  | 5,987   | 4,254   | (12)          | 24   | 16,852       | 13,041  |
| <b>Brokerage fees paid</b>                           |               |         |         |               |      |              |         |
| Other  | 299           | 339     | 244     | (12)          | 23   | 947          | 826     |
| <b>Total fee and commission expense</b>              | <b>492</b>    | 612     | 389     | (20)          | 26   | 1,605        | 1,341   |
| <b>Net fee and commission income</b>                 | <b>4,783</b>  | 5,375   | 3,865   | (11)          | 24   | 15,247       | 11,700  |

## Note 5 Net Trading Income

| CHF million                   | Quarter ended |         |         | % change from |      | Year-to-date |         |
|-------------------------------|---------------|---------|---------|---------------|------|--------------|---------|
|                               | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Foreign exchange <sup>1</sup> | 393           | 663     | 255     | (41)          | 54   | 1,450        | 935     |
| Fixed income                  | 1,046         | 736     | 101     | 42            | 936  | 2,936        | 744     |
| Equities                      | 721           | 1,259   | 2,012   | (43)          | (64) | 3,492        | 6,358   |
| <b>Net trading income</b>     | <b>2,160</b>  | 2,658   | 2,368   | (19)          | (9)  | 7,878        | 8,037   |

<sup>1</sup> Includes other trading income such as banknotes, precious metals and commodities.

## Note 6 Other Income

| CHF million   | Quarter ended |         |         | % change from |       | Year-to-date |         |
|---|---------------|---------|---------|---------------|-------|--------------|---------|
|   | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00  | 30.9.01      | 30.9.00 |
| Gains / Losses from disposal of associates and subsidiaries                 |               |         |         |               |       |              |         |
| Net gain from disposal  |               |         |         |               |       |              |         |
| of consolidated subsidiaries  | 2             | 0       | 0       |               |       | 4            | 0       |
| of investments in associates  | (1)           | 0       | 0       |               |       | 0            | 23      |
| <b>Total</b>  | <b>1</b>      | 0       | 0       |               |       | 4            | 23      |
| Investments in financial assets available for sale                          |               |         |         |               |       |              |         |
| Net gain from   |               |         |         |               |       |              |         |
| disposal of private equity investments                                      | 52            | 230     | 161     | (77)          | (68)  | 402          | 572     |
| disposal of other financial assets  | 24            | 148     | 13      | (84)          | 85    | 195          | 97      |
| Impairment charges in private equity investments and other financial assets | (115)         | (497)   | (33)    | 77            | (248) | (948)        | (251)   |
| <b>Total</b>  | <b>(39)</b>   | (119)   | 141     | 67            |       | (351)        | 418     |
| Net income from investments in property                                     | 15            | 16      | 32      | (6)           | (53)  | 49           | 60      |
| Equity in income of associates  | 13            | 42      | 11      | (69)          | 18    | 65           | 70      |
| Other <sup>1</sup>  | 212           | 253     | 155     | (16)          | 37    | 723          | 412     |
| <b>Total other income</b>   | <b>202</b>    | 192     | 339     | 5             | (40)  | 490          | 983     |

<sup>1</sup> Includes income from properties held for disposal.



## Note 7 Personnel Expenses

| <i>CHF million</i>                       | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Salaries and bonuses                     | 3,749         | 4,025   | 3,025   | (7)           | 24   | 11,892       | 10,295  |
| Contractors                              | 172           | 205     | 184     | (16)          | (7)  | 562          | 519     |
| Insurance and social contributions       | 245           | 264     | 217     | (7)           | 13   | 794          | 707     |
| Contribution to retirement benefit plans | 152           | 156     | 125     | (3)           | 22   | 445          | 363     |
| Employee share plans                     | 27            | 29      | 24      | (7)           | 13   | 83           | 65      |
| Other personnel expenses                 | 507           | 620     | 288     | (18)          | 76   | 1,648        | 790     |
| <b>Total personnel expenses</b>          | <b>4,852</b>  | 5,299   | 3,863   | (8)           | 26   | 15,424       | 12,739  |

## Note 8 General and Administrative Expenses

| <i>CHF million</i>                               | Quarter ended |         |         | % change from |      | Year-to-date |         |
|--|---------------|---------|---------|---------------|------|--------------|---------|
|  | 30.9.01       | 30.6.01 | 30.9.00 | 2Q01          | 3Q00 | 30.9.01      | 30.9.00 |
| Occupancy  | 325           | 340     | 211     | (4)           | 54   | 990          | 685     |
| Rent and maintenance of machines and equipment   | 153           | 141     | 100     | 9             | 53   | 452          | 356     |
| Telecommunications and postage                   | 303           | 314     | 214     | (4)           | 42   | 928          | 626     |
| Administration                                   | 229           | 240     | 165     | (5)           | 39   | 669          | 523     |
| Marketing and public relations                   | 104           | 130     | 106     | (20)          | (2)  | 419          | 315     |
| Travel and entertainment                         | 159           | 205     | 144     | (22)          | 10   | 547          | 436     |
| Professional fees                                | 136           | 159     | 141     | (14)          | (4)  | 449          | 419     |
| IT and other outsourcing                         | 292           | 344     | 293     | (15)          | 0    | 957          | 857     |
| Other  | 145           | 101     | 129     | 44            | 12   | 286          | 460     |
| <b>Total general and administrative expenses</b> | <b>1,846</b>  | 1,974   | 1,503   | (6)           | 23   | 5,697        | 4,677   |

## Note 9 Earnings per Share (EPS) and Outstanding Shares

| CHF million   | Quarter ended      |                    |               | % change from |      | Year-to-date       |               |
|---|--------------------|--------------------|---------------|---------------|------|--------------------|---------------|
|   | 30.9.01            | 30.6.01            | 30.9.00       | 2Q01          | 3Q00 | 30.9.01            | 30.9.00       |
| <b>Earnings (CHF million)</b>   |                    |                    |               |               |      |                    |               |
| Net profit  | 903                | 1,385              | 2,075         | (35)          | (56) | 3,867              | 6,343         |
| Net profit before goodwill amortization <sup>1</sup>  | 1,227              | 1,726              | 2,201         | (29)          | (44) | 4,860              | 6,744         |
| Net profit for diluted EPS  | 832 <sup>2</sup>   | 1,364 <sup>2</sup> | 2,075         | (39)          | (60) | 3,647 <sup>2</sup> | 6,343         |
| Net profit before goodwill amortization for diluted EPS <sup>1</sup>  | 1,156 <sup>2</sup> | 1,705 <sup>2</sup> | 2,201         | (32)          | (47) | 4,640 <sup>2</sup> | 6,744         |
| <b>Weighted average shares outstanding</b>  |                    |                    |               |               |      |                    |               |
| Weighted average shares outstanding   | 1,260,698,568      | 1,262,116,901      | 1,208,471,358 | 0             | 4    | 1,269,625,110      | 1,185,245,454 |
| Potentially dilutive ordinary shares resulting from outstanding options, warrants and convertible debt securities | 19,754,225         | 20,634,316         | 13,841,739    | (4)           | 43   | 24,240,515         | 13,016,898    |
| Weighted average shares outstanding for diluted EPS   | 1,280,452,793      | 1,282,751,217      | 1,222,313,097 | 0             | 5    | 1,293,865,625      | 1,198,262,352 |
| <b>Earnings per share (CHF)</b>   |                    |                    |               |               |      |                    |               |
| Basic EPS   | 0.72               | 1.10               | 1.72          | (35)          | (58) | 3.05               | 5.35          |
| Basic EPS before goodwill amortization <sup>1</sup>   | 0.97               | 1.37               | 1.82          | (29)          | (47) | 3.83               | 5.69          |
| Diluted EPS   | 0.65               | 1.06               | 1.70          | (39)          | (62) | 2.82               | 5.29          |
| Diluted EPS before goodwill amortization <sup>1</sup>   | 0.90               | 1.33               | 1.80          | (32)          | (50) | 3.59               | 5.63          |

<sup>1</sup> Excludes amortization of goodwill and other intangible assets. <sup>2</sup> Net profit has been adjusted for the dilutive impact of own equity derivative activity.

| Period end shares outstanding       | As at         |               |               | % change from |       |
|-------------------------------------|---------------|---------------|---------------|---------------|-------|
|                                     | 30.9.01       | 30.6.01       | 30.9.00       | 2Q01          | 3Q00  |
| Total ordinary shares issued        | 1,281,052,743 | 1,335,659,160 | 1,295,092,887 | (4)           | (1)   |
| Second trading line treasury shares |               |               |               |               |       |
| (2000 program)                      | 0             | 55,265,349    | 55,265,349    | (100)         | (100) |
| (2001 program)                      | 17,549,356    | 9,339,282     |               | 88            |       |
| Other treasury shares               | 7,478,945     | 9,479,640     | 19,941,873    | (21)          | (62)  |
| Total treasury shares               | 25,028,301    | 74,084,271    | 75,207,222    | (66)          | (67)  |
| Outstanding shares                  | 1,256,024,442 | 1,261,574,889 | 1,219,885,665 | 0             | 3     |

All shares and earnings per share figures have been adjusted for the 3 for 1 share split which took place on 16 July 2001.

## Note 10 Currency Translation Rates

The following table shows the principal rates used to translate the financial statements of foreign entities into Swiss francs.

|         | Spot rate |         |          | Average rate    |         | Average rate |         |         |         |
|---------|-----------|---------|----------|-----------------|---------|--------------|---------|---------|---------|
|         | As at     |         |          | Quarter-to-date |         | Year-to-date |         |         |         |
|         | 30.9.01   | 30.6.01 | 31.12.00 | 30.9.00         | 30.9.01 | 30.6.01      | 30.9.01 | 30.6.01 | 30.9.00 |
| 1 USD   | 1.62      | 1.80    | 1.64     | 1.73            | 1.66    | 1.77         | 1.71    | 1.73    | 1.67    |
| 1 EUR   | 1.48      | 1.52    | 1.52     | 1.52            | 1.50    | 1.53         | 1.52    | 1.53    | 1.57    |
| 1 GBP   | 2.38      | 2.53    | 2.44     | 2.53            | 2.44    | 2.52         | 2.46    | 2.47    | 2.58    |
| 100 JPY | 1.36      | 1.45    | 1.43     | 1.60            | 1.37    | 1.44         | 1.41    | 1.43    | 1.57    |

## Note 11 Post Balance Sheet Events

Since the end of September 2001, UBS has been involved, together with the Swiss Government, Swiss industry and other Swiss banks in the efforts to build a future for Switzerland's airline industry, following the financial problems at Swissair.

As a result of this process, Crossair, the former regional airline subsidiary of Swissair, is being recapitalized and will take over many of Swissair's routes and aircraft. Crossair's new funding is broad-based, with investors including Swiss federal and cantonal governments, Swiss industry and the two largest Swiss banks, Credit Suisse Group and UBS.

As part of this process, UBS has entered into the following financial commitments which are not reflected in the 30 September balance sheet:

- a) UBS and Credit Suisse Group purchased 70.35% of the outstanding shares of Crossair from SAirLines at the closing price on 28 September 2001, with UBS receiving 51% of this stake, or 35.875% of Crossair. The total purchase consideration was CHF 258.8 million, UBS's investment being CHF 132 million.
- b) UBS has committed to invest another CHF 179 million when Crossair raises new capital in December 2001. This capital raising should reduce UBS's share of Crossair's equity to approximately 10%.
- c) UBS and Credit Suisse Group have together offered credit lines to flight-related companies within the Swissair Group, to the extent that they remain creditworthy. UBS's commitment is up to CHF 128 million.
- d) UBS and Credit Suisse Group also agreed to provide the new airline with working capital which can be further drawn down after Crossair's December capital increase, as the relevant conditions are fulfilled. UBS's commitment is up to CHF 255 million.
- e) UBS has offered to donate up to CHF 55 million to mitigate the effects of Swissair's difficulties on passengers, clients and other partners.

# UBS Registered Shares

The par value of each UBS registered share is CHF 2.80. Before the implementation of the par value reduction and share split on 16 July 2001, the par value of each UBS registered share was CHF 10.00.

## Ticker symbols

| Trading exchange        | Bloomberg | Reuters  | Telekurs    |
|-------------------------|-----------|----------|-------------|
| virt-x                  | UBSN VX   | UBSZn.VX | UBSN, 004   |
| New York Stock Exchange | UBS US    | UBS.N    | UBS, 65     |
| Tokyo Stock Exchange    | 8657 JP   | UBS.T    | N16631, 106 |

## virt-x

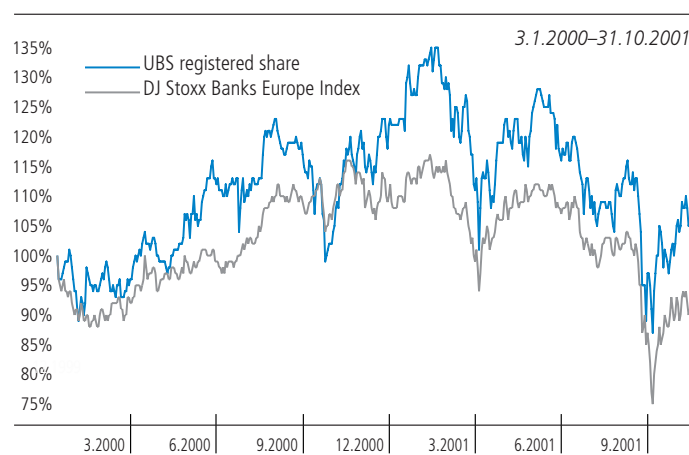
Swiss blue chip stocks are no longer traded on the SWX Swiss exchange. All trading in members of the SMI Swiss Market Index now takes place on virt-x, although these stocks remain listed on the SWX.

virt-x, the new name for Tradepoint, is a collaboration between the TP Group LDC and the SWX Swiss Exchange to provide an efficient and cost effective pan-European blue chip market. virt-x is a Recognized Investment Exchange supervised by the Financial Services Authority in the United Kingdom. It is delivered on the modern, scalable SWX trading platform.

## Security identification codes

|         |                |
|---------|----------------|
| ISIN    | CH0012032030   |
| Valoren | 1203203        |
| Cusip   | CINS H8920M855 |

## UBS Share Price Chart vs DJ Stoxx banks



## Change of address

|                             |  |
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**Cautionary statement regarding forward-looking statements**

This communication contains statements that constitute "forward-looking statements", including, without limitation, statements relating to the implementation of strategic initiatives, including the implementation of the new European wealth management strategy, expansion of our corporate finance presence in the US and worldwide, and other statements relating to our future business development and economic performance.

While these forward-looking statements represent our judgments and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, (1) general market, macro-economic, governmental and regulatory trends, (2) movements in local and international securities markets, currency exchange rates and interest rates, (3) competitive pressures, (4) technological developments, (5) changes in the financial position or credit-worthiness of our customers, obligors and counterparties, (6) legislative developments, (7) the impact of the terrorist attacks on the World Trade Center and other sites in the United States on 11 September 2001 and subsequent related developments and (8) other key factors that we have indicated could adversely affect our business and financial performance which are contained in our past and future filings and reports, including those with the SEC.

More detailed information about those factors is set forth in documents furnished by UBS and filings made by UBS with the SEC, including UBS's Annual Report on Form 20-F for the year ended 31 December 2000. UBS is not under any obligation to (and expressly disclaims any such obligations to) update or alter its forward-looking statements whether as a result of new information, future events, or otherwise.

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