



# | First quarter 2024

## | Financial results

# Important information

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**Basel III RWA, LRD and capital:** Basel III numbers are based on the BIS Basel III framework, as applicable for Swiss systemically relevant banks (SRB). Numbers in the presentation are based on the revised Swiss SRB rules as of 1.1.20, unless otherwise stated. Basel III risk-weighted assets in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20 unless otherwise stated. Our RWA under BIS Basel III are the same as under Swiss SRB Basel III. Leverage ratio and leverage ratio denominator in this presentation are calculated on the basis of Swiss SRB rules as of 1.1.20, unless otherwise stated. Refer to the "Capital management" section in the 1Q24 report for more information.

**Definitions:** "Earnings per share" refers to diluted earnings per share. "Litigation" refers to net additions/releases to provisions for litigation regulatory and similar matters reflected in the income statement for the relevant period. "Net profit" refers to net profit attributable to shareholders. "Sustainability-focus and impact" refers to sustainability-focus and impact investing; sustainability focus refers to strategies that have sustainability as an explicit part of the investment guidelines, universe, selection, and/or investment process that drive the strategy; impact investing refers to strategies that have an explicit intention to generate measurable, verifiable, positive sustainability outcomes. "PPA" refers to purchase price allocation adjustments made in accordance with IFRS 3, *Business Combinations*, to bring the assets acquired and liabilities assumed to fair value, from the acquisition of the Credit Suisse Group.

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Numbers presented in US dollars unless otherwise indicated. Currency translation of monthly income statement items of operations with a functional currency other than the US dollar are translated with month-end rates into US dollar.

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# Agenda

## Key messages

Sergio P. Ermotti, Group CEO

## Financial performance

Todd Tuckner, Group CFO

## Q&A

# Key messages

**Strong financial performance in 1Q24** with return to reported profitability; net profit 1.8bn, underlying profit before tax 2.6bn and underlying RoCET1 9.6%

**Continued franchise strength and client momentum** with GWM NNA of 27bn and increased transaction activity levels across GWM, P&C and the IB

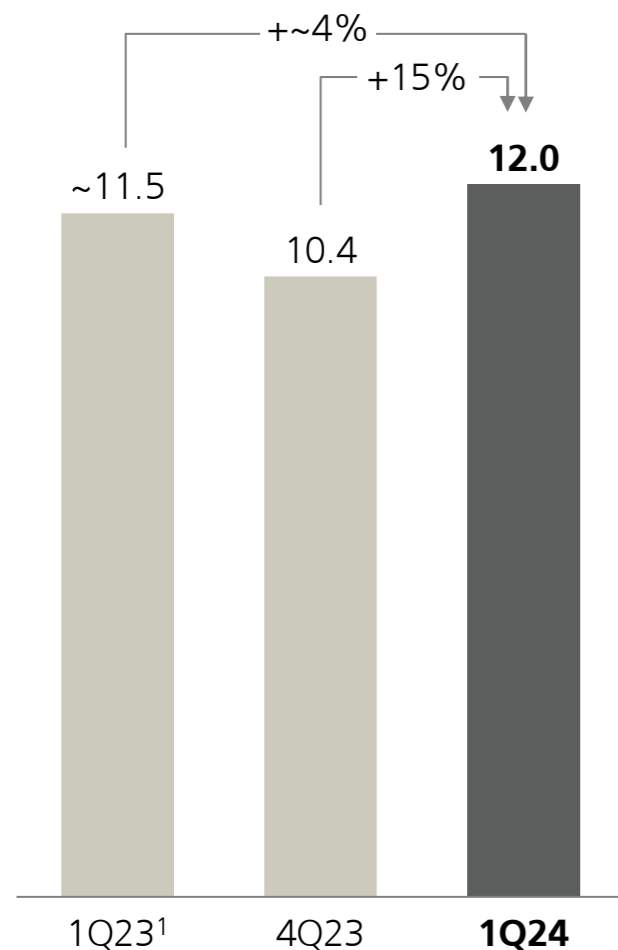
**On track with integration priorities** with key legal entity mergers on plan, ~1bn of additional gross cost saves and 16bn RWA reduction in NCL

**Maintained balance sheet for all seasons** with CET1 ratio of 14.8%, allowing execution of our 2024 capital return targets

# Strong financial performance in 1Q24 with positive operating leverage

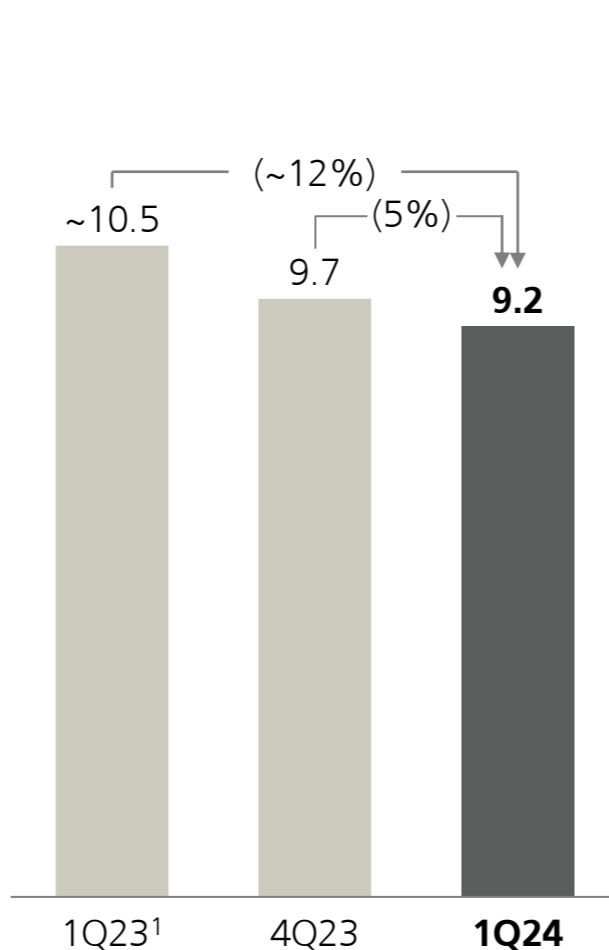
## Underlying revenues

bn



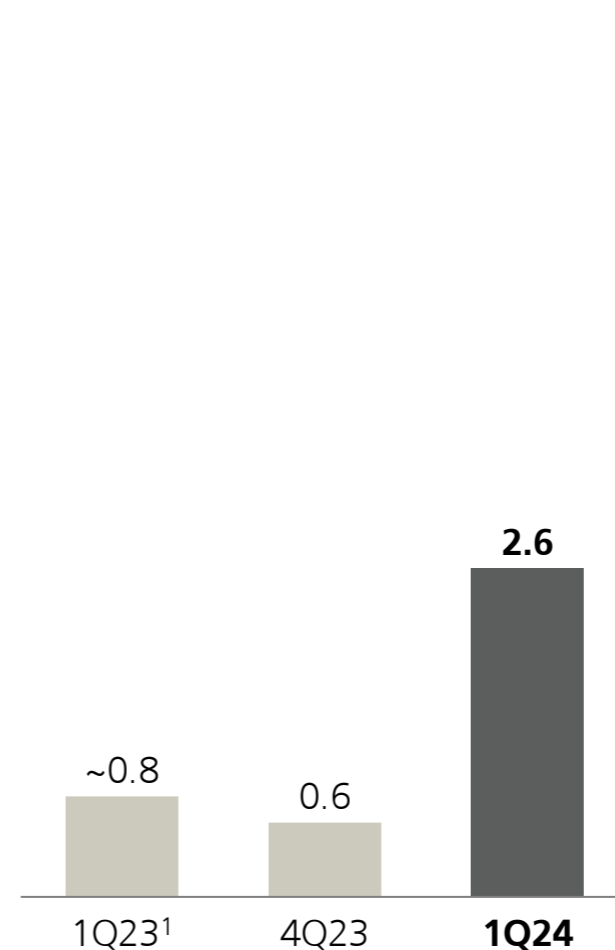
## Underlying costs

bn



## Underlying PBT

bn



## Key metrics

Reported

1.8bn Net profit

9.0% RoCET1

80.5% Cost / income

Underlying

9.6% RoCET1

77.2% Cost / income

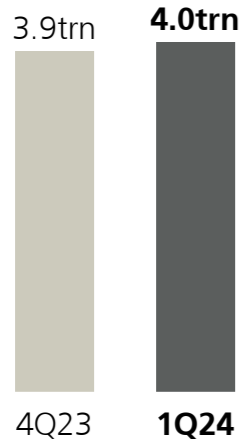


Refer to slide 23 for details on underlying results; <sup>1</sup> Estimated underlying combined UBS Group AG and Credit Suisse Group AG; refer to slide 27 for details

# Continued franchise strength and client momentum

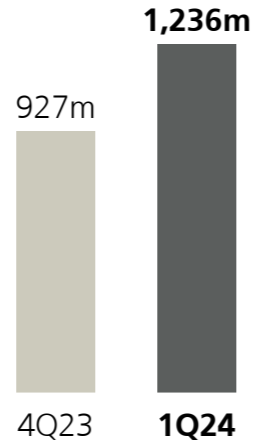
## GWM

Invested Assets, USD



## GWM

Underlying transaction-based income, USD



## P&C

Underlying transaction-based income, CHF



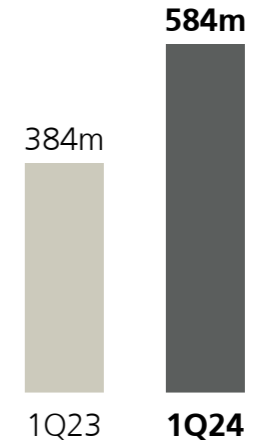
## AM

Invested Assets, USD



## Investment Bank

Global Banking underlying revenues, USD



1Q24

+27bn

Net new assets

+33%

QoQ growth

+9%

QoQ growth

+21bn

Net new money

+52%

YoY growth

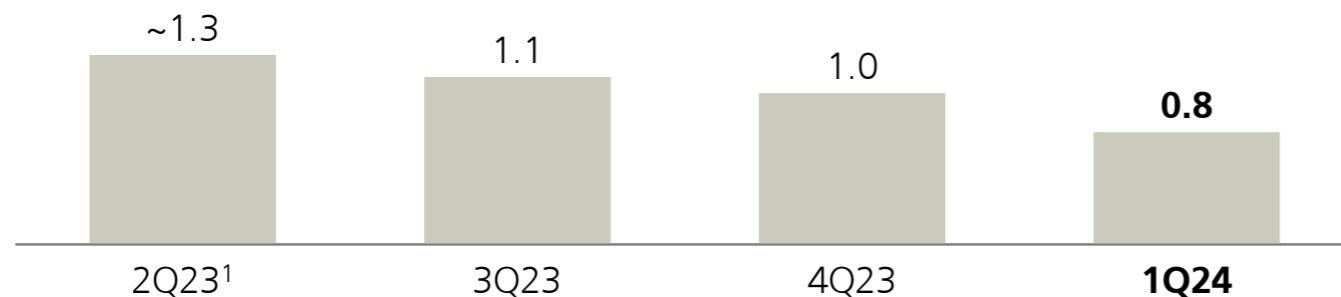


Balances as of quarter-end

# Accelerated cost and balance sheet reductions in Non-core and Legacy

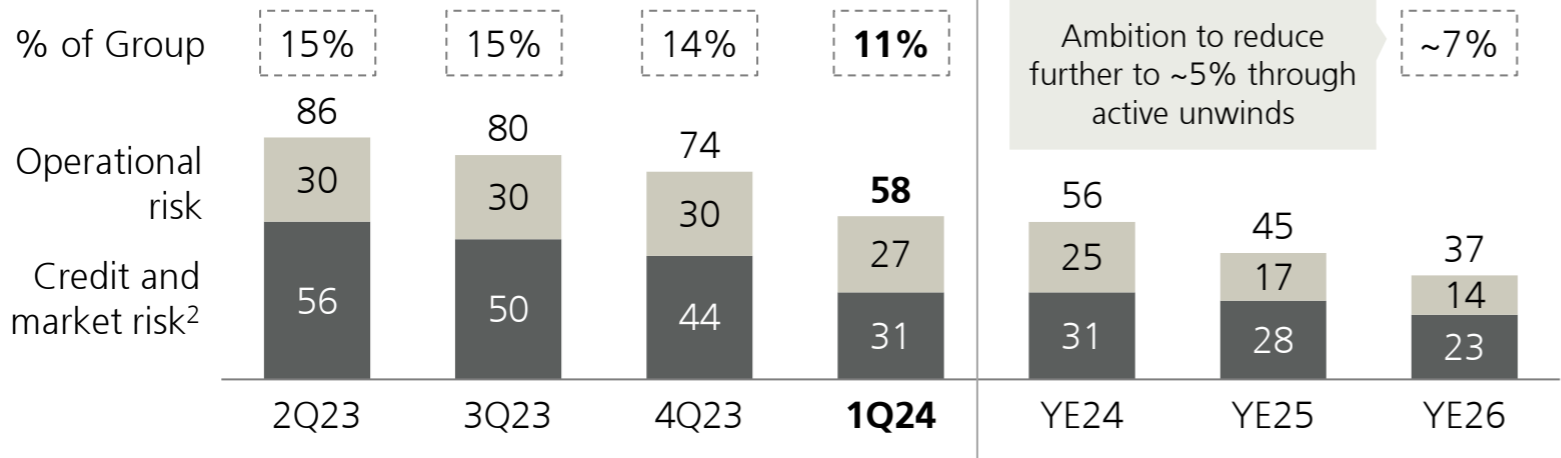
## Underlying operating expenses

bn



## RWA

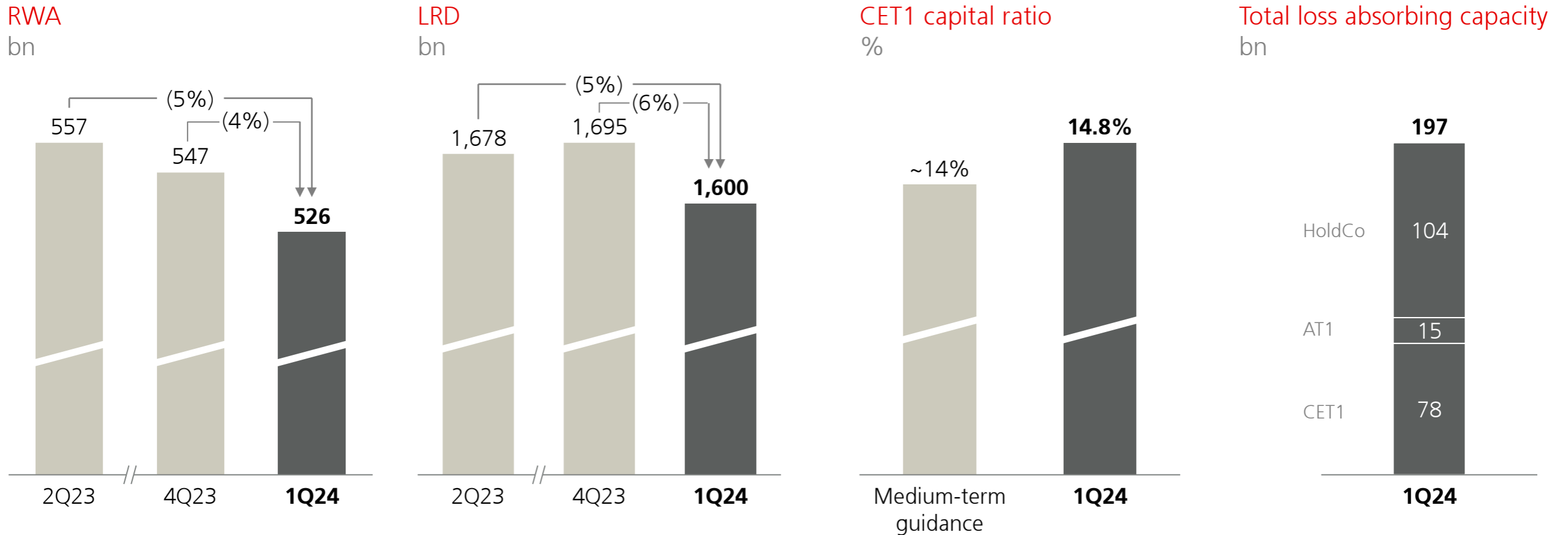
bn



## Select 1Q24 achievements

- ✓ 26% decline QoQ in underlying costs
- ✓ ~35% of books closed and ~15% of IT apps decommissioned to date
- ✓ 16bn RWA decrease QoQ
- ✓ 49bn LRD decrease QoQ

# Reinforcing our balance sheet for all seasons through active management



Strong capital position allows execution of 2024 capital return targets





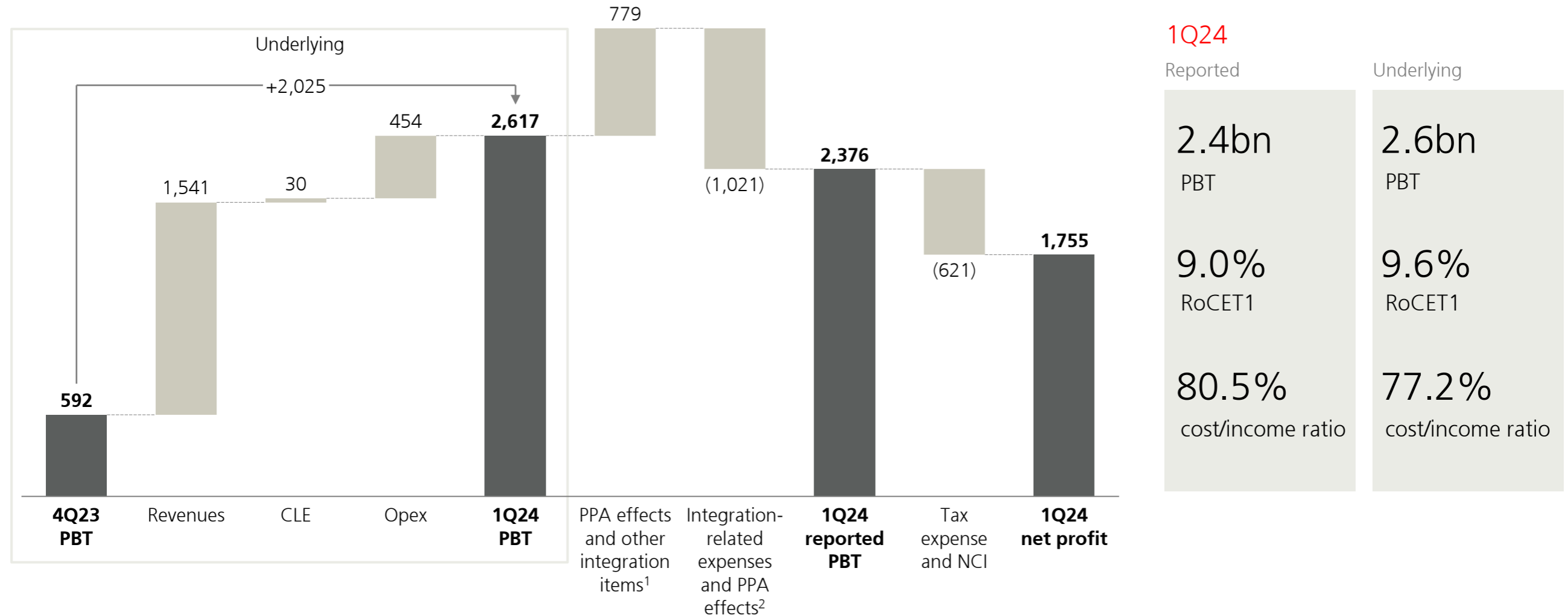
# Financial performance

Todd Tuckner, Group CFO

# Return to reported net profitability of 1.8bn with underlying PBT 2.6bn

## Profits

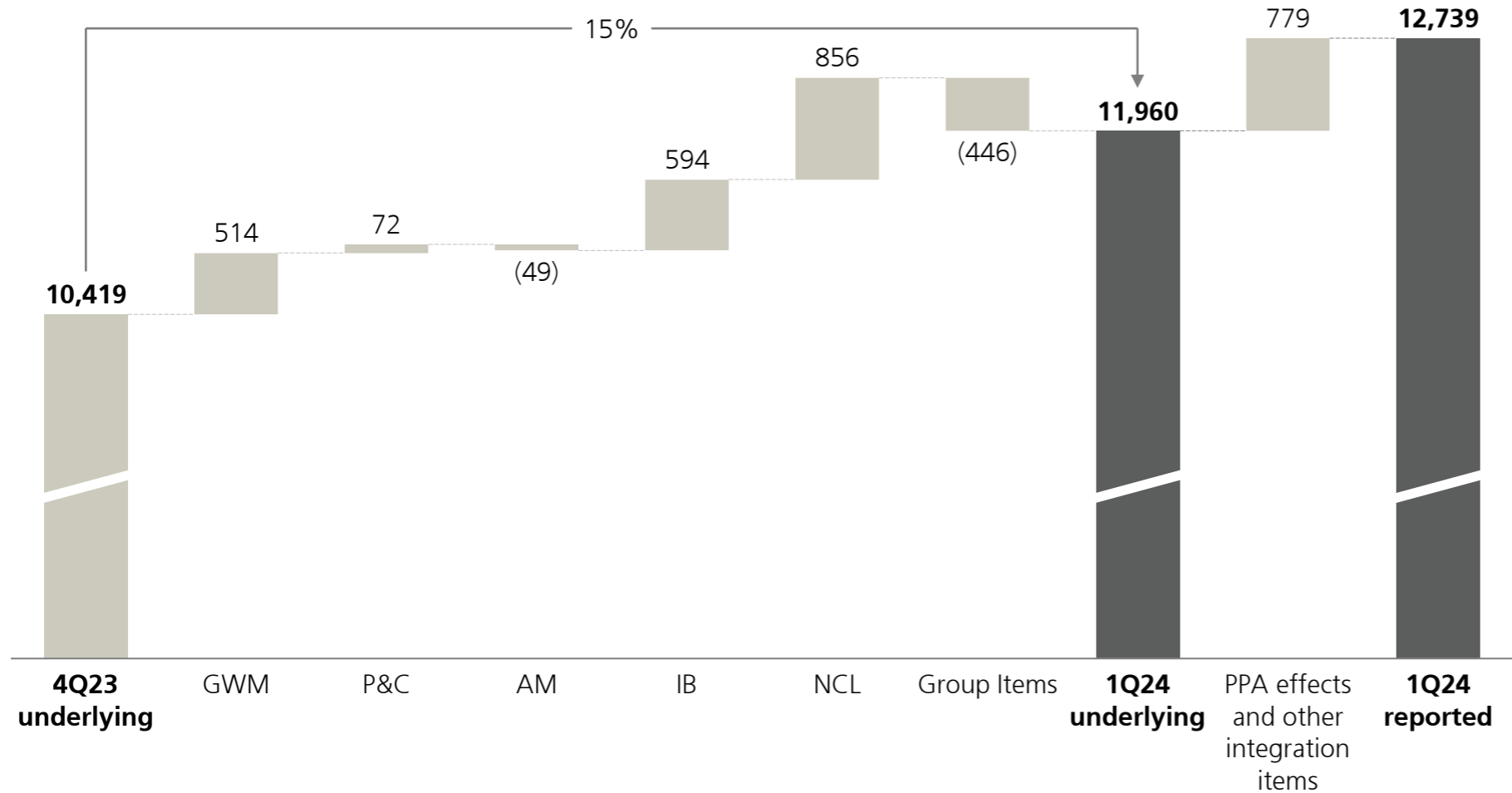
m



# Strong underlying revenues, up 15% QoQ

## Total revenues

m



**3.1bn**

Cumulative PPA effects and other integration items already recognized in revenues, of which 0.8bn in 1Q24

**~7.4bn**

Remaining balance of pull to par and other PPA effects to be recognized<sup>1</sup>

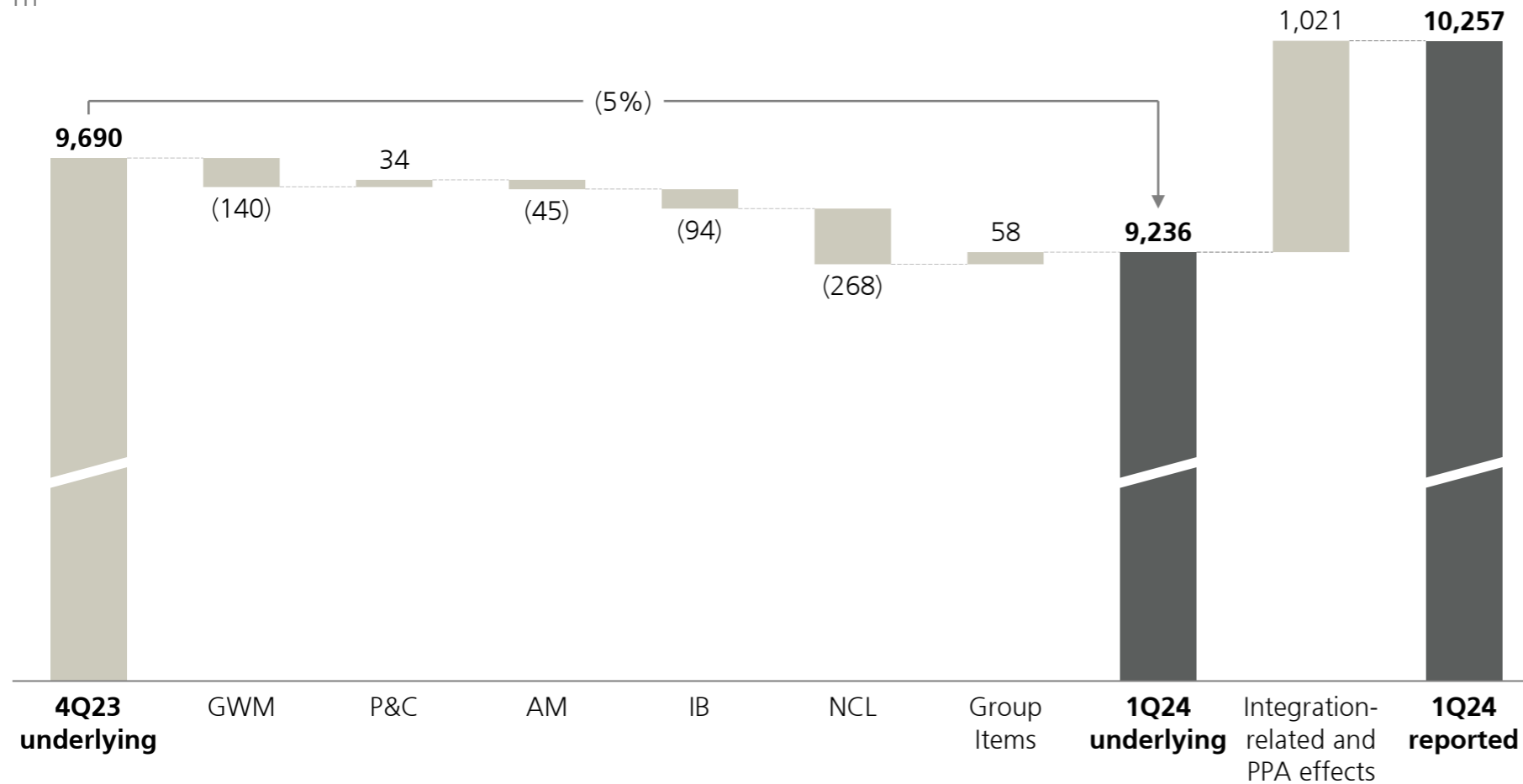
**~0.6bn**

Revenues expected in 2Q24 from PPA effects<sup>2</sup> and other integration items not reflected in underlying results

# Executing on cost ambitions with underlying operating expenses down 5% QoQ

## Operating expenses

m



**(17%)**  
Underlying non-personnel expenses QoQ

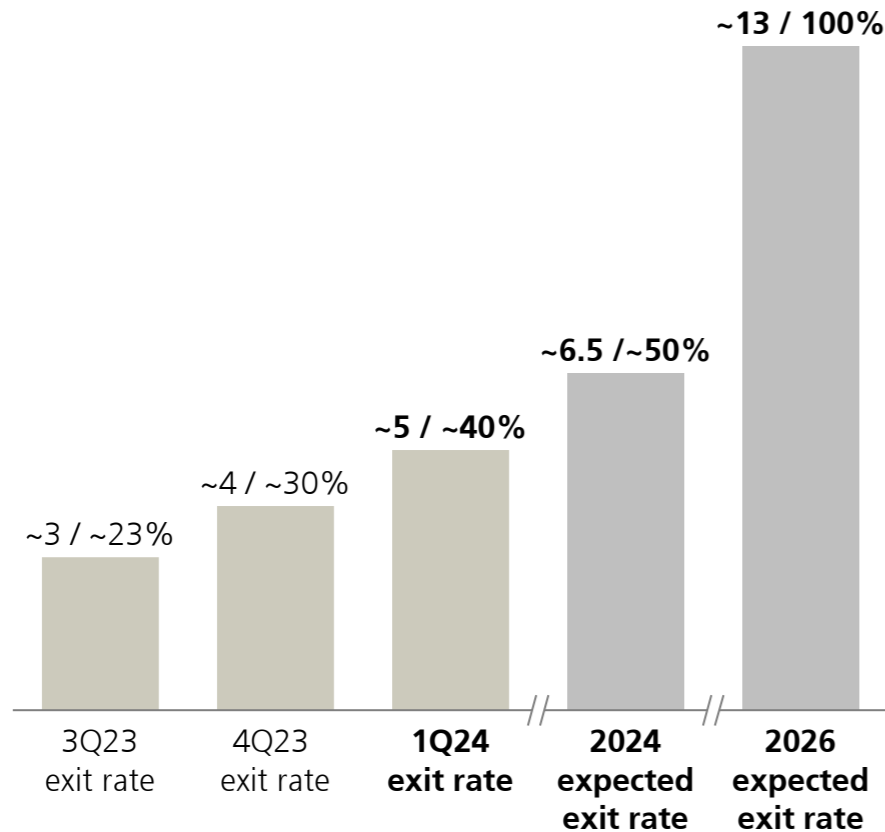
**(3%)**  
Underlying personnel expenses, excluding variable and FA compensation QoQ

**~1.3bn**  
Integration-related expenses expected in 2Q

# Cost plans on track with 50% of targeted saves expected by 2024 exit rate

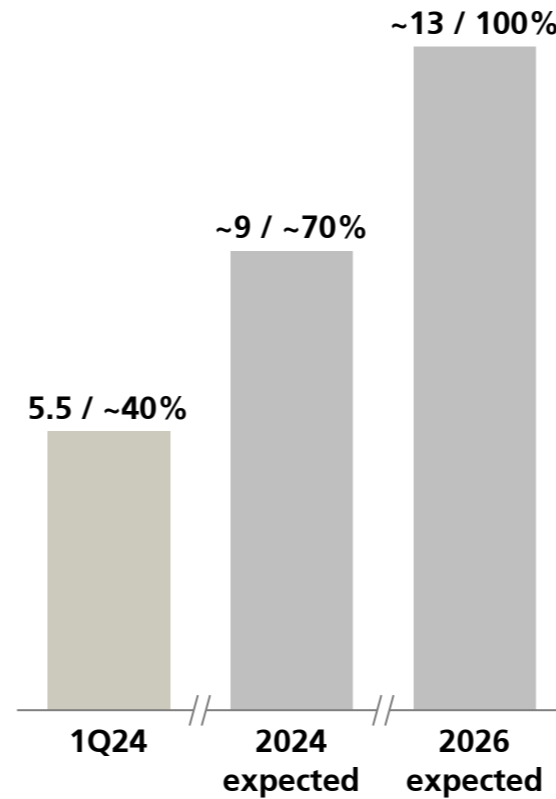
## Cumulative annualized gross cost reductions<sup>1</sup>

USD bn / % of expected cumulative total



## Cumulative integration-related expenses

USD bn / % of expected cumulative total



~1bn

Incremental gross cost saves achieved in 1Q24

~1.5bn

Incremental gross cost saves expected in 2Q24-4Q24

~3.5bn

Incremental integration-related expenses expected in 2Q24-4Q24

# Global Wealth Management

	Underlying			Reported		
	1Q24	4Q23	QoQ	1Q24	4Q23	QoQ
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>5,909</b>	5,395	+10%	<b>6,143</b>	5,554	+11%
Net interest income	1,615	1,550	+4%	1,873	1,871	0%
Recurring net fee income	3,024	2,900	+4%	3,024	2,900	+4%
Transaction-based income	1,236	927	+33%	1,212	955	+27%
Other income	33	18		33	(172)	
Credit loss expense / (release)	(3)	(8)		(3)	(8)	
<b>Operating expenses</b>	<b>4,640</b>	4,780	(3%)	<b>5,044</b>	5,282	(5%)
<b>Profit before tax</b>	<b>1,272</b>	624	+104%	<b>1,102</b>	280	+294%
<b>Cost / income ratio</b>	<b>79%</b>	89%	(10pp)	<b>82%</b>	95%	(13pp)
<b>Invested assets, bn</b>	<b>4,023</b>	3,922	+3%	<b>4,023</b>	3,922	+3%
<b>Deposits, bn</b>	<b>482</b>	485	(1%)	<b>482</b>	485	(1%)
<b>Loans, bn</b>	<b>306</b>	322	(5%)	<b>306</b>	322	(5%)
<b>RWA, bn</b>	<b>167</b>	167	0%	<b>167</b>	167	0%

**Underlying** 1Q24 vs. 4Q23

**PBT** 1,272m, more than double QoQ; positive contribution from Credit Suisse platform

**Total revenues** 5,909m, +10% driven by increases across all revenue lines, notably transaction-based income

**Credit loss expense** (3m)

**Operating expenses** 4,640m, (3%) from net cost savings and lower non-personnel expenses

**Net new assets** +27.4bn driven by inflows across Americas, Switzerland and APAC

**Invested assets** 4,023bn, +3%

**Net new deposits** +8.0bn

**Net new loans** (6.6bn)

# Personal & Corporate Banking (CHF)

CHF m, except where indicated	Underlying			Reported		
	1Q24	4Q23	QoQ	1Q24	4Q23	QoQ
<b>Total revenues</b>	<b>1,913</b>	1,833	+4%	<b>2,139</b>	1,832	+17%
Net interest income	1,120	1,085	+3%	1,332	1,320	+1%
Recurring net fee income	348	332	+5%	348	332	+5%
Transaction-based income	435	400	+9%	449	431	+4%
Other income	11	16		11	(251)	
Credit loss expense / (release)	39	74	(47%)	39	74	(47%)
<b>Operating expenses</b>	<b>1,100</b>	1,060	+4%	<b>1,241</b>	1,222	+2%
<b>Profit before tax</b>	<b>774</b>	699	+11%	<b>859</b>	537	+60%
<b>Cost / income ratio</b>	<b>57%</b>	58%	0pp	<b>58%</b>	67%	(9pp)
<b>Deposits, bn</b>	<b>256</b>	258	(1%)	<b>256</b>	258	(1%)
<b>Loans, bn</b>	<b>253</b>	252	0%	<b>253</b>	252	0%
<b>RWA, bn</b>	<b>136</b>	130	+5%	<b>136</b>	130	+5%

## Underlying 1Q24 vs. 4Q23

**PBT** 774m, +11% on higher revenues and lower credit losses, partly offset by higher expenses

**Total revenues** 1,913m, +4% driven by higher transaction-based income, NII and recurring net fee income

**Credit loss expense** 39m, (47%) mainly on lower stage 3 expenses

**Operating expenses** 1,100m, +4% on higher personnel expenses and net allocations

**Cost / income** 57%

**Net new deposits** (4.4bn) with positive inflows in Personal Banking more than offset by deposit outflows in CIC<sup>1</sup>

**Net new loans** (0.5bn)

# Asset Management

	Underlying			Reported		
	1Q24	4Q23	QoQ	1Q24	4Q23	QoQ
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>776</b>	825	(6%)	<b>776</b>	825	(6%)
Net Management fees	745	745	0%	745	745	0%
Performance fees	30	52	(42%)	30	52	(42%)
Net gain from disposals		27			27	
Credit loss expense / (release)	0	(1)		0	(1)	
<b>Operating expenses</b>	<b>594</b>	639	(7%)	<b>665</b>	704	(5%)
<b>Profit before tax</b>	<b>182</b>	186	(2%)	<b>111</b>	122	(9%)
<b>Cost / income ratio</b>	<b>77%</b>	78%	(1pp)	<b>86%</b>	85%	0pp
<b>Invested assets, bn</b>	<b>1,691</b>	1,649	+3%	<b>1,691</b>	1,649	+3%
<b>Net new money, bn</b>	<b>21</b>	(12)		<b>21</b>	(12)	

## Underlying 1Q24 vs. 4Q23

**PBT** 182m, (2%) on lower revenues, more than offsetting impact from lower expenses

**Total revenues** 776m, (6%) on lower performance fees and 27m net gains on disposals in 4Q23, while net management fees were flat QoQ

**Operating expenses** 594m, (7%) on lower personnel and non-personnel expenses

**Invested assets** 1,691bn, +3%

**Net new money** +21bn, driven by Money Market, Separately Managed Accounts and Sustainable Investing



# Investment Bank

*USD m, except where indicated*

	1Q24	Underlying			Reported	
		4Q23	QoQ	YoY	1Q24	1Q23
<b>Total revenues</b>	<b>2,458</b>	1,864	+32%	+4%	<b>2,751</b>	2,365
Global Banking	584	566	+3%	+52%	872	384
Advisory	189	191	(1%)	+11%	189	171
Capital Markets	395	375	+5%	+85%	683	213
Global Markets	1,874	1,298	+44%	(5%)	1,878	1,980
Execution Services	463	412	+12%	+11%	463	419
Derivatives & Solutions	870	445	+96%	(15%)	873	1,022
Financing	541	442	+23%	0%	542	539
Credit loss expense / (release)	32	48	(33%)	+355%	32	7
<b>Operating expenses</b>	<b>2,022</b>	2,116	(4%)	+8%	<b>2,164</b>	1,866
<b>Profit before tax</b>	<b>404</b>	(300)		(18%)	<b>555</b>	492
<b>Cost / income ratio</b>	<b>82%</b>	114%	(31pp)	+3pp	<b>79%</b>	79%
<b>RWA (bn)</b>	<b>110</b>	110	0%	16%	<b>110</b>	95
<b>Return on attributed equity</b>	<b>10%</b>	(7%)	+17pp	(4pp)	<b>13%</b>	13%

## Underlying 1Q24 vs. 1Q23

PBT 404m with revenues +4%

Global Banking revenues +52%

- Advisory +11%, outperforming the global M&A fee pool
- Capital Markets +85%, on higher LCM, DCM and ECM revenues

Global Markets revenues (5%)

- Execution Services +11% driven by higher Cash Equities revenues across all regions
- Derivatives & Solutions (15%) driven by lower Rates

Of which:

- Equities 1,349m, +3%
- FRC 524m, (21%)

Operating expenses +8% mainly driven by the onboarding of Credit Suisse personnel

# Non-core and Legacy

	Underlying			Reported		
	1Q24	4Q23	QoQ	1Q24	4Q23	QoQ
<i>USD m, except where indicated</i>						
<b>Total revenues</b>	<b>1,001</b>	145	+588%	<b>1,001</b>	145	+588%
Credit loss expense / (release)	36	15		36	15	
<b>Operating expenses</b>	<b>769</b>	1,037	(26%)	<b>1,011</b>	1,787	(43%)
<b>Profit before tax</b>	<b>197</b>	(907)		<b>(46)</b>	(1,657)	
<b>RWA (bn)</b>	<b>58</b>	74	(22%)	<b>58</b>	74	(22%)
<b>LRD (bn)</b>	<b>120</b>	169	(29%)	<b>120</b>	169	(29%)

## Underlying 1Q24 vs. 4Q23

**PBT** 197m, supported by positive revenues and lower expenses

**Total revenues** 1,001m principally from gains on position exits

**Credit loss expense** 36m driven by credit-impaired positions

**Operating expenses** 769m, (26%) on lower bank levies, third party, real estate and technology costs

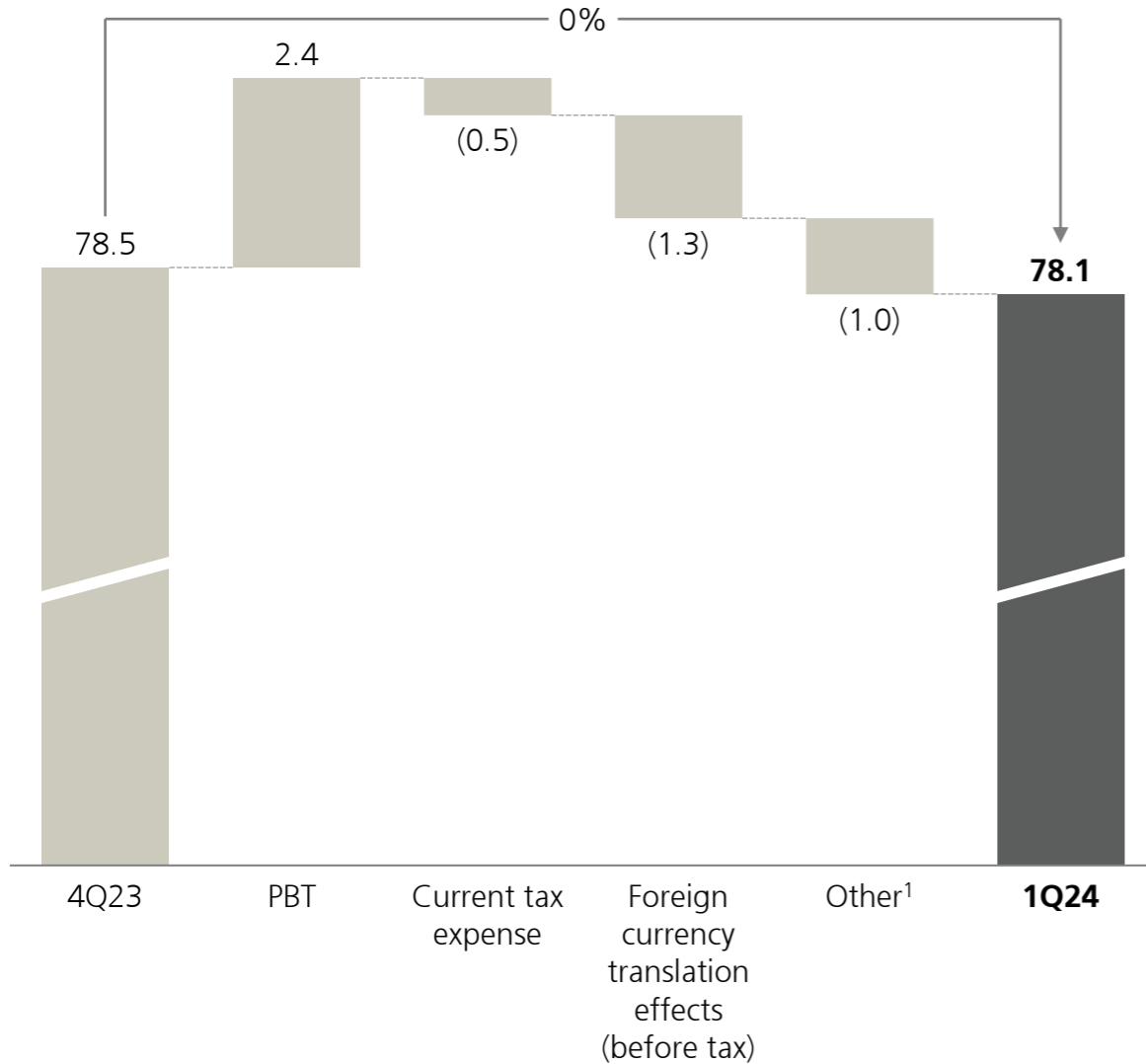
**RWA** (16bn), driven primarily by active unwinds in Securitized Products and Credit portfolios

**LRD** (49bn), driven by reductions in Securitized Products, Credit portfolios and HQLA

# Significant progress in reducing financial resource consumption

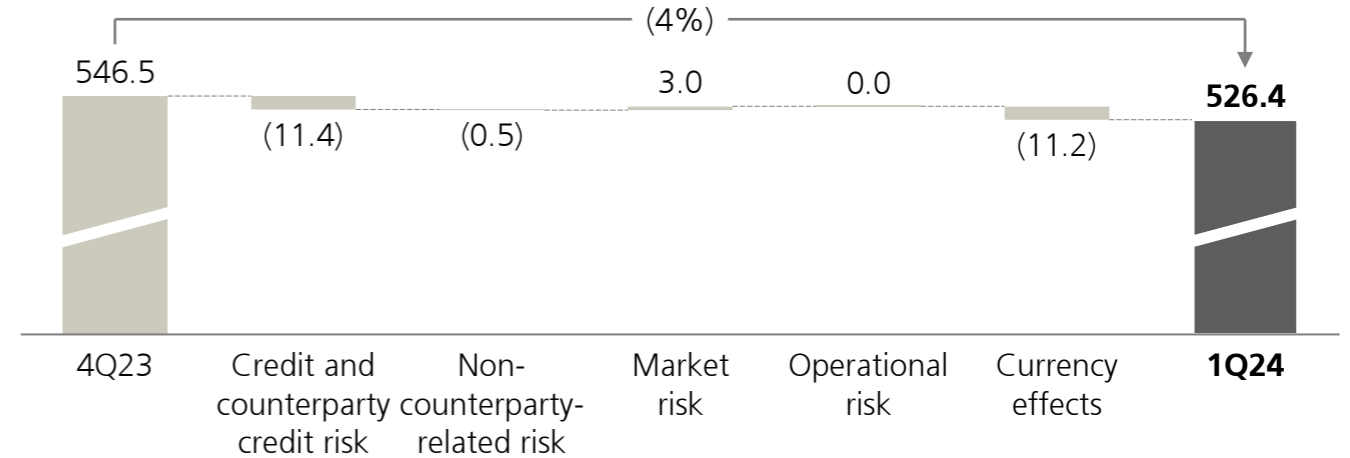
## CET1 capital

bn



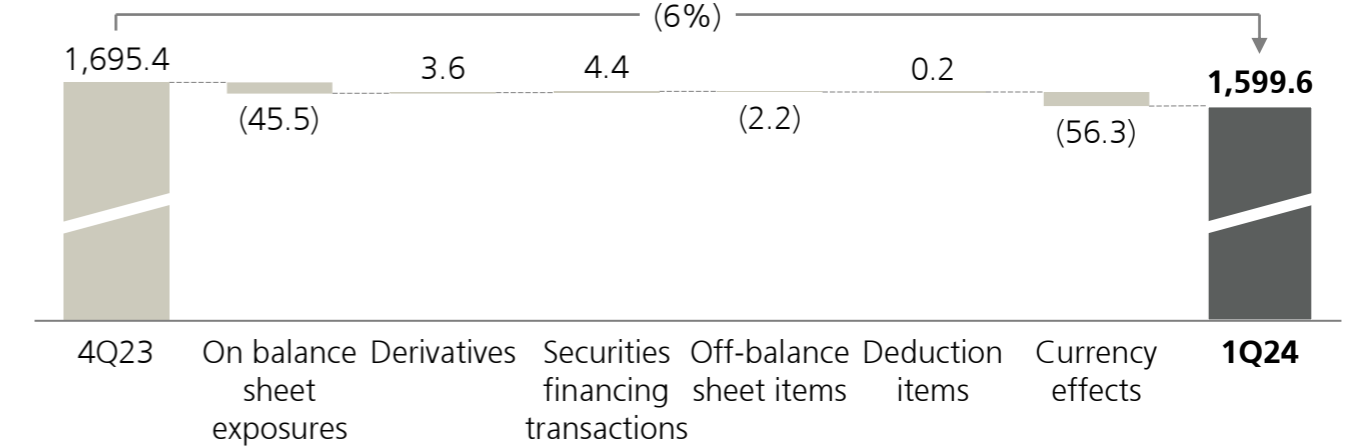
## Risk weighted assets

bn

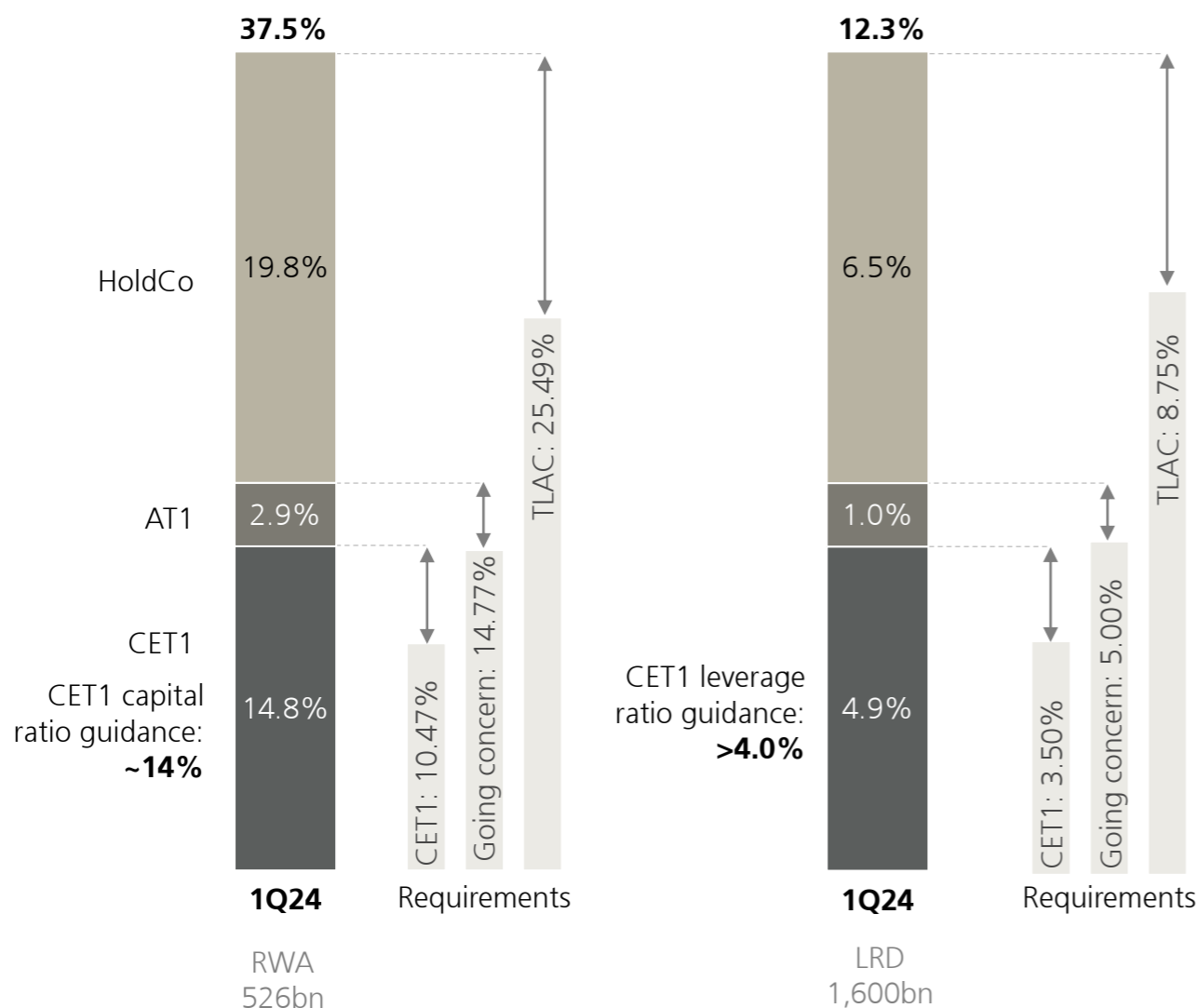


## Leverage ratio denominator

bn

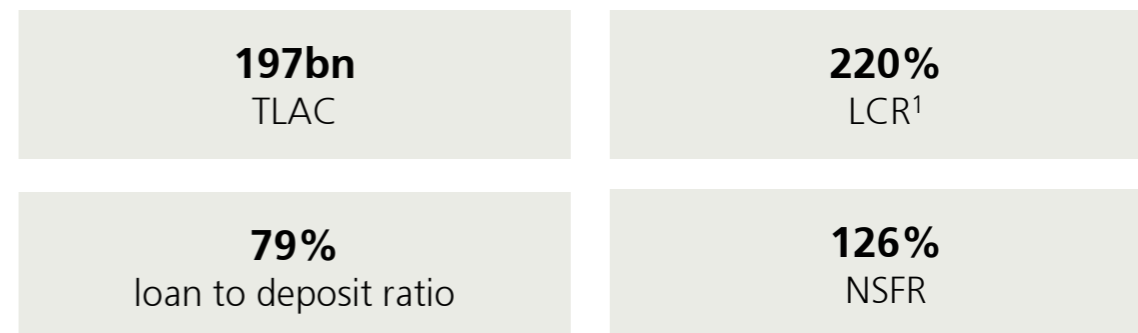


# Confidence in our balance sheet for all seasons drives efficient funding



## Prudent capital and liquidity management

31.3.24



## Effectively executing on our funding plans

Select transactions in 1Q24, spreads in basis points<sup>2</sup>

Spread (bps)	Current <sup>3</sup>	At issuance	Comparable issuance post-acquisition <sup>4</sup>
USD 1bn AT1, February (spread over SOFR)	<b>327</b>	<b>402</b>	502
USD 4bn Holdco, January (spread over SOFR) <sup>5</sup>	<b>154</b>	<b>200</b>	219
CHF 450m covered bonds, January (spread over SARON)	<b>33</b>	<b>43</b>	33

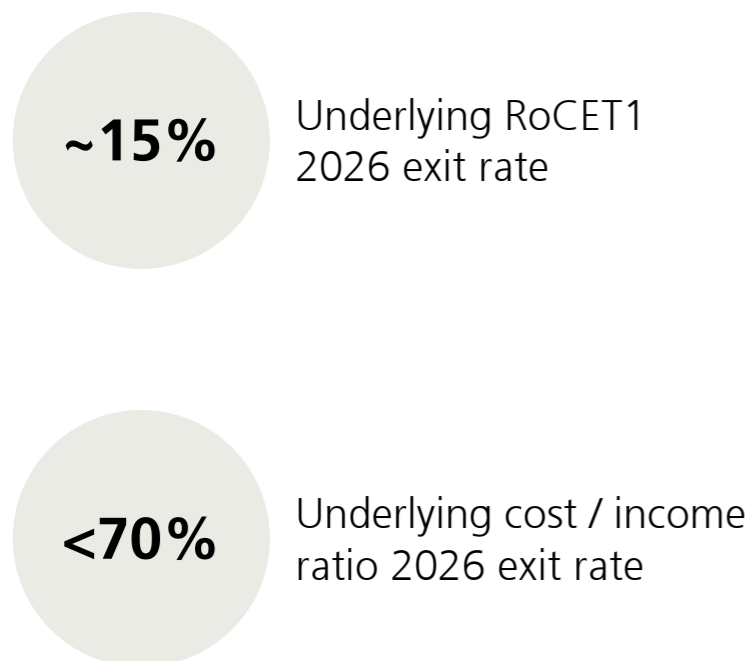


**1** Average 1Q24; **2** Weighted average tenors at issuance: 7.0 years for AT1 in February (7.5 years for first post-acquisition issuance), 7.8 years for HoldCo in January (6.4 years for first post-acquisition issuance) and 7.2 years for covered bonds in January (7.0 years for first post-acquisition issuance); **3** As of 2 May 2024 from Bloomberg; yield-to-call for AT1/HoldCo and yield-to-maturity for covered bonds; **4** First post-acquisition AT1 issuance in November 2023, HoldCo in September 2023 and covered bonds in October 2023; **5** Spreads based on weighted average of multiple tranches

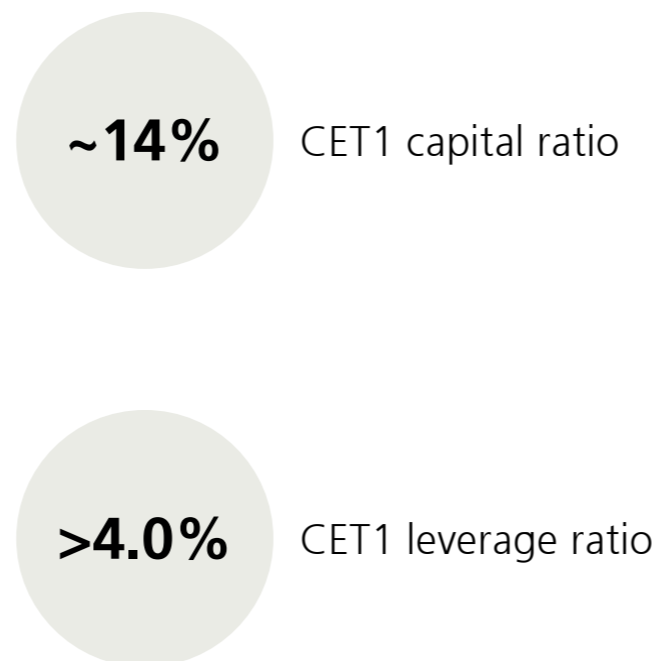
# | Appendix

# Our financial targets and long-term ambitions

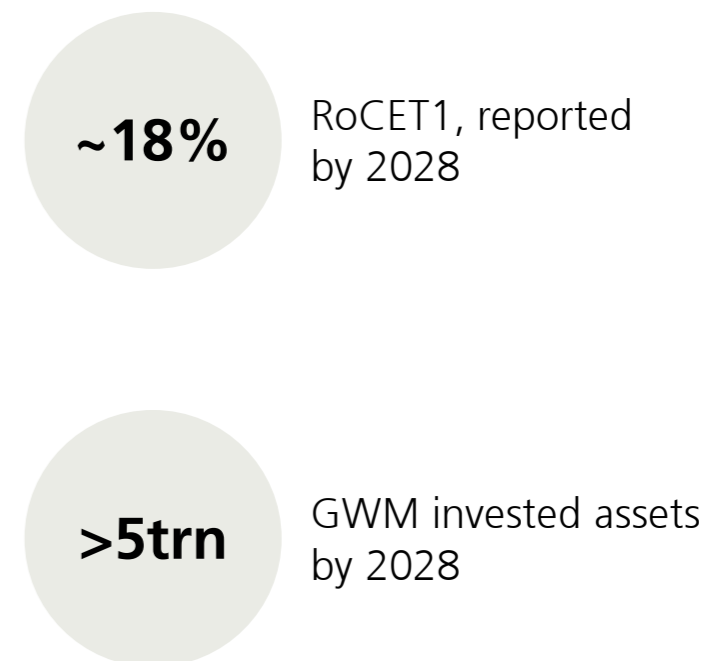
## Financial targets



## Capital guidance



## Ambitions long-term



# UBS Group results

USD m, except where indicated

	1Q24	4Q23	3Q23	2Q23	1Q23
<b>Total revenues</b>	<b>12,739</b>	10,855	11,695	9,540	8,744
Negative goodwill				27,748	
Credit loss expense / (release)	106	136	239	623	38
Operating expenses	10,257	11,470	11,640	8,486	7,210
<b>Operating profit / (loss) before tax</b>	<b>2,376</b>	(751)	(184)	28,179	1,495
Tax expense / (benefit)	612	(473)	526	361	459
of which: current tax expense	468	69	643	368	487
<b>Net profit / (loss) attributable to shareholders</b>	<b>1,755</b>	(279)	(715)	27,815	1,029
Diluted EPS (USD)	0.52	(0.09)	(0.22)	8.66	0.32
Effective tax rate	25.8%	n.m.	n.m.	1.3%	30.7%
Return on CET1 capital	9.0%	(1.4%)	(3.7%)	179.9%	9.1%
Return on tangible equity	9.0%	(1.4%)	(3.7%)	172.7%	8.1%
Cost / income ratio	80.5%	105.7%	99.5%	88.9%	82.5%
Total book value per share (USD)	26.59	26.83	25.90	26.62	18.59
Tangible book value per share (USD)	24.29	24.49	23.59	24.28	16.54
Tangible book value per share (CHF)	21.91	20.62	21.61	21.75	15.14

# UBS Group 1Q24 underlying results

USD m, except where indicated

	UBS Group AG	GWM	P&C	AM	IB	NCL	Group Items
<b>Operating profit / (loss) before tax as reported</b>	<b>2,376</b>	1,102	975	111	555	(46)	(320)
o/w: PPA effects and other integration items	779	234	256		293		(4)
o/w: Integration-related expenses and PPA effects	(1,021)	(404)	(160)	(71)	(143)	(242)	(1)
<b>Operating profit / (loss) before tax (underlying)</b>	<b>2,617</b>	1,272	878	182	404	197	(315)
Underlying							
RoCET1	9.6%						
RoTE	9.6%						
Cost / income ratio	77.2%						



# PPA pull to par overview and revenue recognition

## Accretion of PPA adjustments on financial instruments

USD bn	Opening balance as of 12.6.23 (close) <sup>2</sup>	Recognized		Expected future P&L releases at 31.3.24 FX rates	Estimated amortization profile <sup>4</sup>			
		2023-1Q24	Remaining balance to be recognized <sup>3</sup>		2Q-4Q24	2025	2026	2027+
GWM	~3.0	(0.8)	~2.2	~2.1	(~0.4)	(~0.4)	(~0.3)	(~1.0)
P&C	~4.3	(0.8)	~3.5	~3.3	(~0.6)	(~0.6)	(~0.5)	(~1.6)
IB	~2.3	(0.9)	~1.4	~1.4	(~0.5)	(~0.5)	(~0.3)	(~0.1)
<b>Total<sup>1</sup></b>	<b>~9.6</b>	<b>(2.5)</b>	<b>~7.1</b>	<b>~6.8</b>	<b>(~1.5)</b>	<b>(~1.5)</b>	<b>(~1.1)</b>	<b>(~2.7)</b>

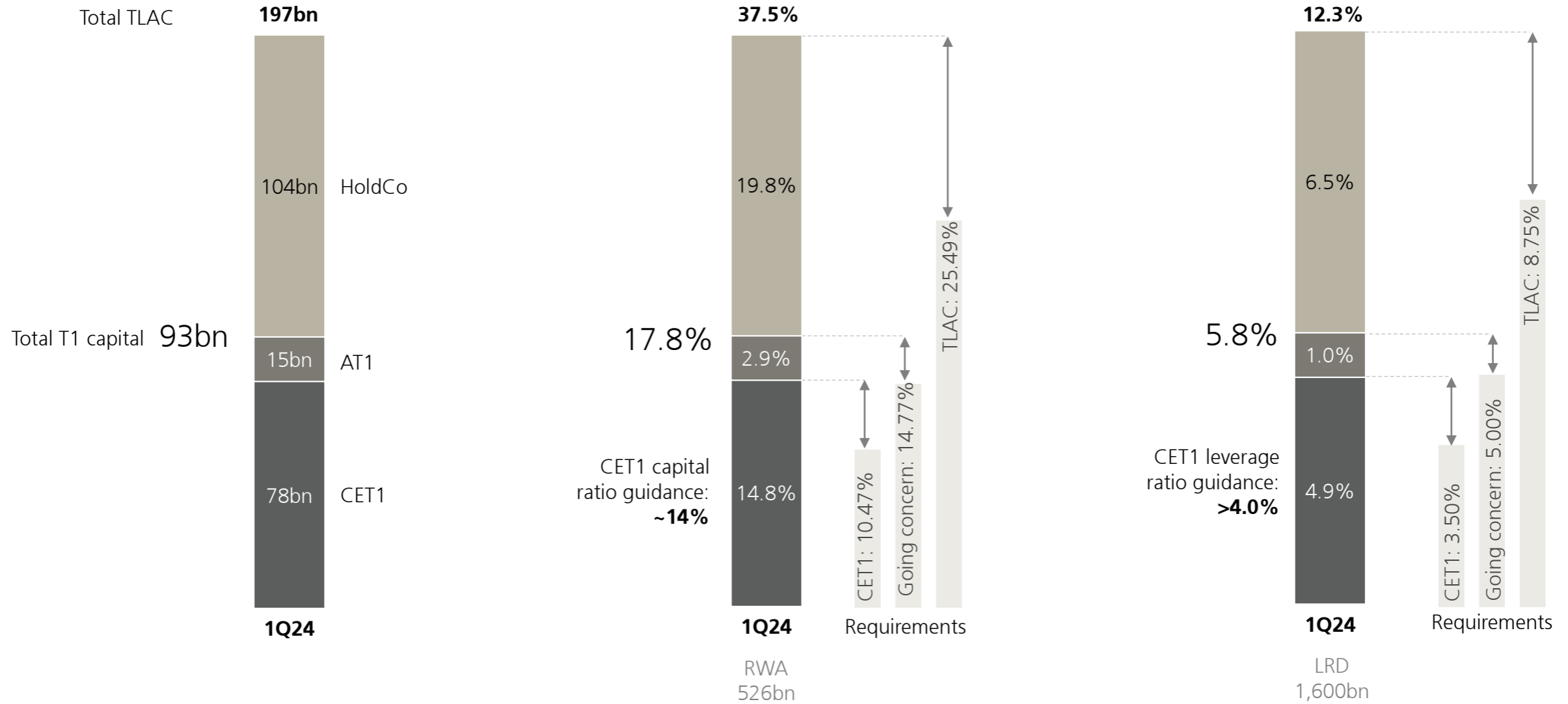
(1.9bn) from standard accretion and (0.6bn) from early unwinds

## Additional PPA related benefits

USD bn	NII expected to be recognized as of 12.6.23 (close)	Recognized		Expected future P&L releases at 31.3.24 FX rates	Estimated amortization profile <sup>4</sup>			
		2023-1Q24	Remaining NII expected to be recognized		2Q-4Q24	2025	2026	2027+
Elimination of CS's prior cash flow hedge	~1.2	(0.6)	~0.6	~0.6	(~0.3)	(~0.2)	(~0.1)	(~0.0)

~0.4bn in GWM and ~0.2bn in P&C

# Capital and leverage ratios



# Overview of restatements: published on 16 April 2024

Following the acquisition of Credit Suisse, we continue to refine our reporting structure and organizational setup to align with interests of stakeholders and further incentivize our business divisions to achieve Group-wide goals

	What are we doing?	Why are we doing it?	Impacts
<b>1 Perimeter shifts</b>	<p>We are transferring businesses from Credit Suisse's Swiss Bank to the business divisions in which clients can be best served</p> <p>Predominantly relates to the high net-worth client segment moving to GWM</p>	To support a more cohesive client experience and unlock efficiencies of added scale	<p>Moving from P&amp;C to GWM: ~72bn in Invested Assets ~600m in annualized underlying revenues</p> <p>Expect over 200m uplift to GWM underlying PBT by 2026</p>
<b>2 Group Treasury allocations</b>	<p>We are pushing out effectively all Group Treasury costs that have been historically retained and reported in Group Items. We will only retain in Group Items costs that are not controlled by the business divisions, including DTA funding costs and hedging and own debt</p> <p>Additionally, we have also aligned internal funds transfer pricing methodologies applied by CS entities to UBS's</p> <p>In parallel with the changes noted above, we increased the allocation of balance sheet resources from Group Treasury to the business divisions</p>	To continue minimizing the scope of what is held centrally and ensure full alignment across revenues and costs associated with managing capital, liquidity, and funding	<p>~300m of funding costs, moved from Group Items to business division in 2H23</p> <p>168bn of total assets, 9bn of RWA and 173bn of LRD shifted from Group Items to business divisions as of 31.12.23</p> <p>Going forward we expect Group Items underlying PBT, excluding litigation and income from Group hedging and own debt, to average minus ~100m per quarter, which is a function of DTA balances and interest rates</p>
<b>3 Non-core and Legacy cost allocations</b>	We are reallocating select NCL costs to businesses where they are more appropriately aligned	To avoid stranded costs in NCL at the end of the integration process	~300m annualized reduction in NCL underlying costs
<b>4 Equity attribution framework</b>	We are updating the equity attribution framework to align the capital ratios for RWA and LRD more closely with our current Group capital targets, increasing the equity attributed to the business divisions	To continue minimizing the scope of what is held centrally	~14bn of equity that was previously retained in Group Items is now within the Business Divisions <sup>1</sup>



Figures in USD unless otherwise stated; originally published on 16 April 2024, with incremental details on divisional balance sheet and capital resource impacts provided with publication of first quarter results; **1** Reflects combined impact from change to equity attribution framework and impact of Group Treasury allocation changes on 31.12.23 balances

# Reconciliation of estimated underlying combined results for 1Q23

1Q23

<i>USD bn</i>	Revenues	Credit loss expense / (release)	Operating expenses	Profit before tax
UBS sub-group <sup>1</sup> (IFRS)	8.7	0.0	7.2	1.5
Credit Suisse sub-group (US GAAP) <sup>2,3</sup>	20.1	0.1	6.1	13.9
UBS sub-group exclusions from underlying results and US RMBS litigation <sup>4</sup>	-	-	(0.7)	0.7
Credit Suisse sub-group exclusions <sup>3,5</sup>	(17.2)	-	(1.8)	(15.4)
Commission expense reclassification <sup>3,6</sup>	(0.2)	-	(0.2)	-
<b>1Q23 estimated underlying combined</b>	<b>11.5</b>	<b>0.1</b>	<b>10.5</b>	<b>0.8</b>



**1** UBS Group AG and consolidated subsidiaries; **2** Credit Suisse AG and its consolidated subsidiaries for the full first quarter of 2023, also including Credit Suisse Services AG and other small former Credit Suisse Group entities now directly held by UBS Group AG; **3** CHF converted to USD using 1Q23 average USD/CHF rates of 0.92; **4** Excludes US RMBS litigation of USD 665m and acquisition-related costs of USD 70m. Refer to Group Performance in the UBS Group AG financial report for the first quarter of 2023 for additional information; **5** Excludes AT1 capital notes write-down of CHF 15,007m, gains on business sales of CHF 726m, gains on real estate of CHF 1m, goodwill impairment of CHF 1,324m, restructuring expenses of CHF 299m, major litigation provisions of CHF 22m, expenses related to real estate disposals of CHF 3m, expenses related to Archegos of CHF 6m; **6** Impact from reclassifying commission expense from operating expenses to negative revenues for the Credit Suisse sub-group based on Credit Suisse Group reported commission expenses of CHF 207m in 1Q23

# Cautionary statement regarding Forward looking statements

Cautionary Statement Regarding Forward looking Statements | This presentation contains statements that constitute “forward-looking statements,” including but not limited to management’s outlook for UBS’s financial performance, statements relating to the anticipated effect of transactions and strategic initiatives on UBS’s business and future development and goals or intentions to achieve climate, sustainability and other social objectives. While these forward-looking statements represent UBS’s judgments, expectations and objectives concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS’s expectations. In particular, terrorist activity and conflicts in the Middle East, as well as the continuing Russia–Ukraine war, may have significant impacts on global markets, exacerbate global inflationary pressures, and slow global growth. In addition, the ongoing conflicts may continue to cause significant population displacement, and lead to shortages of vital commodities, including energy shortages and food insecurity outside the areas immediately involved in armed conflict. Governmental responses to the armed conflicts, including, with respect to the Russia–Ukraine war, coordinated successive sets of sanctions on Russia and Belarus, and Russian and Belarusian entities and nationals, and the uncertainty as to whether the ongoing conflicts will widen and intensify, may continue to have significant adverse effects on the market and macroeconomic conditions, including in ways that cannot be anticipated. UBS’s acquisition of the Credit Suisse Group has materially changed our outlook and strategic direction and introduced new operational challenges. The integration of the Credit Suisse entities into the UBS structure is expected to take between three and five years and presents significant risks, including the risks that UBS Group AG may be unable to achieve the cost reductions and other benefits contemplated by the transaction. This creates significantly greater uncertainty about forward-looking statements. Other factors that may affect our performance and ability to achieve our plans, outlook and other objectives also include, but are not limited to: (i) the degree to which UBS is successful in the execution of its strategic plans, including its cost reduction and efficiency initiatives and its ability to manage its levels of risk-weighted assets (RWA) and leverage ratio denominator (LRD), liquidity coverage ratio and other financial resources, including changes in RWA assets and liabilities arising from higher market volatility and the size of the combined Group; (ii) the degree to which UBS is successful in implementing changes to its businesses to meet changing market, regulatory and other conditions, including as a result of the acquisition of the Credit Suisse Group; (iii) increased inflation and interest rate volatility in major markets; (iv) developments in the macroeconomic climate and in the markets in which UBS operates or to which it is exposed, including movements in securities prices or liquidity, credit spreads, currency exchange rates, deterioration or slow recovery in residential and commercial real estate markets, the effects of economic conditions, including increasing inflationary pressures, market developments, increasing geopolitical tensions, and changes to national trade policies on the financial position or creditworthiness of UBS’s clients and counterparties, as well as on client sentiment and levels of activity; (v) changes in the availability of capital and funding, including any adverse changes in UBS’s credit spreads and credit ratings of UBS, Credit Suisse, sovereign issuers, structured credit products or credit-related exposures, as well as availability and cost of funding to meet requirements for debt eligible for total loss-absorbing capacity (TLAC), in particular in light of the acquisition of the Credit Suisse Group; (vi) changes in central bank policies or the implementation of financial legislation and regulation in Switzerland, the US, the UK, the EU and other financial centers that have imposed, or resulted in, or may do so in the future, more stringent or entity-specific capital, TLAC, leverage ratio, net stable funding ratio, liquidity and funding requirements, heightened operational resilience requirements, incremental tax requirements, additional levies, limitations on permitted activities, constraints on remuneration, constraints on transfers of capital and liquidity and sharing of operational costs across the Group or other measures, and the effect these will or would have on UBS’s business activities; (vii) UBS’s ability to successfully implement resolvability and related regulatory requirements and the potential need to make further changes to the legal structure or booking model of UBS in response to legal and regulatory requirements and any additional requirements due to its acquisition of the Credit Suisse Group, or other developments; (viii) UBS’s ability to maintain and improve its systems and controls for complying with sanctions in a timely manner and for the detection and prevention of money laundering to meet evolving regulatory requirements and expectations, in particular in current geopolitical turmoil; (ix) the uncertainty arising from domestic stresses in certain major economies; (x) changes in UBS’s competitive position, including whether differences in regulatory capital and other requirements among the major financial centers adversely affect UBS’s ability to compete in certain lines of business; (xi) changes in the standards of conduct applicable to our businesses that may result from new regulations or new enforcement of existing standards, including measures to impose new and enhanced duties when interacting with customers and in the execution and handling of customer transactions; (xii) the liability to which UBS may be exposed, or possible constraints or sanctions that regulatory authorities might impose on UBS, due to litigation, contractual claims and regulatory investigations, including the potential for disqualification from certain businesses, potentially large fines or monetary penalties, or the loss of licenses or privileges as a result of regulatory or other governmental sanctions, as well as the effect that litigation, regulatory and similar matters have on the operational risk component of our RWA, including as a result of its acquisition of the Credit Suisse Group, as well as the amount of capital available for return to shareholders; (xiii) the effects on UBS’s business, in particular cross-border banking, of sanctions, tax or regulatory developments and of possible changes in UBS’s policies and practices; (xiv) UBS’s ability to retain and attract the employees necessary to generate revenues and to manage, support and control its businesses, which may be affected by competitive factors; (xv) changes in accounting or tax standards or policies, and determinations or interpretations affecting the recognition of gain or loss, the valuation of goodwill, the recognition of deferred tax assets and other matters; (xvi) UBS’s ability to implement new technologies and business methods, including digital services and technologies, and ability to successfully compete with both existing and new financial service providers, some of which may not be regulated to the same extent; (xvii) limitations on the effectiveness of UBS’s internal processes for risk management, risk control, measurement and modeling, and of financial models generally; (xviii) the occurrence of operational failures, such as fraud, misconduct, unauthorized trading, financial crime, cyberattacks, data leakage and systems failures, the risk of which is increased with cyberattack threats from both nation states and non-nation-state actors targeting financial institutions; (xix) restrictions on the ability of UBS Group AG and UBS AG to make payments or distributions, including due to restrictions on the ability of its subsidiaries to make loans or distributions, directly or indirectly, or, in the case of financial difficulties, due to the exercise by FINMA or the regulators of UBS’s operations in other countries of their broad statutory powers in relation to protective measures, restructuring and liquidation proceedings; (xx) the degree to which changes in regulation, capital or legal structure, financial results or other factors may affect UBS’s ability to maintain its stated capital return objective; (xxi) uncertainty over the scope of actions that may be required by UBS, governments and others for UBS to achieve goals relating to climate, environmental and social matters, as well as the evolving nature of underlying science and industry and the possibility of conflict between different governmental standards and regulatory regimes; (xxii) the ability of UBS to access capital markets; (xxiii) the ability of UBS to successfully recover from a disaster or other business continuity problem due to a hurricane, flood, earthquake, terrorist attack, war, conflict (e.g., the Russia–Ukraine war), pandemic, security breach, cyberattack, power loss, telecommunications failure or other natural or man-made event, including the ability to function remotely during long-term disruptions such as the COVID-19 (coronavirus) pandemic; (xxiv) the level of success in the absorption of Credit Suisse, in the integration of the two groups and their businesses, and in the execution of the planned strategy regarding cost reduction and divestment of any non-core assets, the existing assets and liabilities of Credit Suisse, the level of resulting impairments and write-downs, the effect of the consummation of the integration on the operational results, share price and credit rating of UBS – delays, difficulties, or failure in closing the transaction may cause market disruption and challenges for UBS to maintain business, contractual and operational relationships; and (xxv) the effect that these or other factors or unanticipated events, including media reports and speculations, may have on our reputation and the additional consequences that this may have on our business and performance. The sequence in which the factors above are presented is not indicative of their likelihood of occurrence or the potential magnitude of their consequences. Our business and financial performance could be affected by other factors identified in our past and future filings and reports, including those filed with the US Securities and Exchange Commission (the SEC). More detailed information about those factors is set forth in documents furnished by UBS and filings made by UBS with the SEC, including the UBS Group AG and UBS AG Annual Reports on Form 20-F for the year ended 31 December 2023. UBS is not under any obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements, whether as a result of new information, future events, or otherwise.

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