Thinking strategically about Emerging Markets

Economic, social and financial market changes over the last 20 years and investment implications

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Thinking strategically about Emerging Markets
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Thinking strategically about emerging markets

This year, like many others in the past decade, has not been a good one for emerging market assets. Across developing countries, the performance of bonds, stocks, and currencies has been poor in absolute levels and in general below that of their more developed counterparts. The headwinds they have faced this year include escalating trade tensions between the US and its major trading partners, rising US interest rates, and local and global political uncertainty as the anti-establishment, anti-globalization movements have colored electoral races worldwide. The underperformance has been particularly severe in Argentina and Turkey, where largely idiosyncratic vulnerabilities have been compounded by global shocks.

This paper invites the reader to look past the events of the moment and view emerging markets from a broader perspective. As we highlight in our three key messages below, we believe that through a steadfast, even-tempered approach, one can reap the benefits of the growing investment opportunities offered by the world’s most dynamic set of regions.

To be sure, high sensitivity to external and domestic shocks has historically been a defining factor of what constitutes an emerging market. Many international investors have thus come to regard emerging market assets more tactically than strategically, acquiring exposure when things are good and the momentum is positive, and avoiding the “asset class” altogether when trouble hits. The advent of the BRIC phenomenon – a marketing idea conceived in the early 2000s based upon the rapid growth in Brazil, Russia, India, and China – brought greater awareness to emerging markets, and came close to assuring them a permanent seat in the global investment stadium. The heavy losses these markets suffered during the global financial crisis reminded many of their cyclical.

But a single-minded focus on the tribulations of emerging market assets risks ignoring not only the remarkable progress and transformation emerging economies and societies have made, but also the greater depth and breadth of investment opportunities they offer. Consider that in the last 15 years emerging economies have taken over one billion people out of poverty, more than the total population of the US and Western Europe combined. These countries are now responsible for the majority of the world’s GDP, as well as the bulk of global car sales and cell phone subscriptions. Their citizens are more intrepid, becoming the main source of growth in global tourism, and prominently populating classrooms at US universities. Emerging markets are also now minting billionaires at a blistering pace, with the total number of ultra-wealthy individuals expanding by a factor of 14 since the year 2000, compared with the tripling of developed world billionaires over the same period. So whether investors decide to invest in emerging markets directly or not, they are increasingly exposed to their economic, financial, political, and even cultural sphere of influence.

Admittedly, a large component of this transformation owes to China’s size and rapid growth over the last two decades. But outside China, emerging markets have also seen dramatic change, with countries like Brazil, Vietnam, Indonesia, and Russia making significant strides in their development path, while India is likely to maintain a growth edge over China in the years to come. This process of development convergence is still at an early stage given that the per-capita incomes, even in terms of purchasing power
parity, of populous countries such as China, Indonesia, and India are only a fraction that of the United States (one-third, one-fifth, and one-eighth, respectively).

Progress has also been swift in deepening financial markets. Since 2003, trading volumes in emerging market equities have expanded tenfold, compared with less than threefold in developed market equities, while trading volumes in emerging market bonds have nearly doubled as those of the US bond market have remained largely flat. The composition of these investments has also shifted meaningfully. The amount of outstanding emerging market debt has grown largely due to maturing domestic markets, with sovereign and corporate debt issuance in local currencies far outpacing issuance in hard currency (i.e., US dollars). And in popular emerging market equity benchmarks, the technology sector dominates with a 30% weighting, double the weight of the materials and energy sectors combined and the flip side of what they were 15 years ago. These changes, and many others, hint at the need for a fresher outlook: The way to think about emerging market investing in the next 10 years should differ from that of the past decade.

Yet, our analysis shows that, despite all the volatility and large drawdowns in emerging market assets over the last decade-and-a-half, the inclusion of these assets in a buy-and-hold, strategic global portfolio can improve the risk-reward balance, provided that exposure is diversified across corporate and sovereign bonds, equities, and currencies. In other words, while tactical asset allocation can take advantage of bouts of volatility, emerging market exposure should be seen as strategic in nature.

Not everything is good news, of course. Notably, progress has been slow in the modernization of institutions. Efforts to strengthen the rule of law, control corruption, empower the marginalized, and promote accountability have been insufficient, and in some cases even retrogressed in the last 15 years. Other countries also confront acute macroeconomic vulnerabilities that make them susceptible to the US dollar’s strength and a tightening of monetary policy by developed market central banks. In addition, domestic debt levels have been on the rise since the global financial crisis, with the corporate segment seeing a large increase in leverage.

More than a traditional white paper, this report employs a chartbook approach to illustrate demographic, social, economic, and financial change in emerging markets over the last two decades, and derives implications for portfolio strategy. Each chapter starts with the key takeaways, and each chart includes a text box with a brief commentary on the data shown. We have always argued that emerging markets make for a long-term story with a positive trajectory. Through numbers, this paper reaffirms that story and lets the figures speak for themselves.

We hope you enjoy this format and find the content of this paper to be enlightening.

Jorge Mariscal
Emerging Markets Chief Investment Officer

Jorge Mariscal
Emerging Markets Chief Investment Officer
Chapter 1

Economic and social changes
Thinking strategically about Emerging Markets – October 2018

• The economic and social transformation in emerging markets over the last two decades has been extraordinary. Given the blistering pace of change in key indicators, many investors’ view of emerging markets is at least five if not 10 years out of date.

• Emerging markets now make up over 60% of the total global economic output, and over 70% of global GDP growth. They consume the majority of the world’s oil, copper, and iron ore, and are involved in over 50% of the total global trade in goods.

• Widespread inflation problems that characterized emerging economies are a thing of the past. In any given year over the past decade, fewer than 10 of the nearly 150 countries tracked by the IMF experienced inflation rates over 20%. Emerging economies have also increased their rainy-day buffers in the form of foreign-exchange reserves, from 11% of GDP in 2000 to 24% in 2017.

• In the last two decades, living standards in emerging markets have seen an improvement rarely seen in the history of humanity. The percentage of their population earning the equivalent of less than USD 5 a day has plummeted from 76% in 2000 to 46% in 2017, and the enlarged middle class now makes up close to 50% of their total population. Life expectancy increased by 4.3 years during this period, and the percentage of deaths caused by communicable deceases plunged from 24% to 16%.

• The increase in spending power has allowed emerging market populations to become dominant global consumers. They now account for over 80% of global cell phone service subscriptions, and the number of international tourists from emerging markets has skyrocketed and is set to surpass those from the developed world in the near future.

• Economic strength is gradually translating into military might. Although they still lag their developed market peers, emerging markets’ share of global military expenditures has almost doubled in the last two decades, to surpass 40%. The quest for computing power superiority is also heating up. While China is still behind the US in terms of aggregate computing power of high-performance computers (HPC), it is now the global leader in terms of number of supercomputers deployed.

• Despite all this progress, a number of key metrics have worsened for emerging markets since the turn of the century. Debt levels are on the rise, a process that accelerated after the global financial crisis, with the leverage increase particularly acute in China. In addition, the quality of institutions leaves a lot to be desired, as emerging markets’ scores in various governance indicators have trended sideways or fallen during this period. Perhaps surprisingly, there are now fewer emerging economies with floating currency regimes than there were two decades ago, as some countries have opted for quasi-floating regimes. Despite some progress in the aggregate current account position of Latin America, the surpluses emerging market heavyweights such as China, Malaysia and Russia used to enjoy in the early 2000s have significantly narrowed. Finally, the global economic model of ever greater economic integration is being put to the test with the emergence of anti-globalization political forces in several countries around the world, developed and emerging.

• Overall, developments in the last two decades have been unprecedented for emerging markets. Despite the many remaining challenges, most evidence points to further economic and social gains in years to come.

Key takeaways
Emerging economies, now 60% of the global output, have become too hard to ignore, whether you invest in them or not. They have benefited directly from globalization, rising commodity prices, increased cross-border investment flows, changing demographics, and improving policy. Most notably, China’s economy has grown at high single digits on average from 2000 to 2017, with its total output expanding from USD 3 trillion to USD 23 trillion over this period in purchasing power parity (PPP) terms.

In the last two decades, the Chinese economy has overtaken the US in PPP, while India’s is now as large as Germany, France, and the UK combined. Of the world’s 20 largest economies, emerging nations now outnumber developed nations. And while the US has impressively doubled the size of its economy, China has done better, growing sixfold.
The combined size of the middle class in emerging markets is approaching that of the developed world, and growing much faster. While China is an important driver of this growth, it is not the whole story. India, for example, now accounts for 7% of the world’s middle class, up from just 1% in 2000.

Poverty levels have collapsed in China and other emerging countries thanks to economic growth, low inflation, and income transfer programs. While most regions of the world have made significant progress in fighting poverty, according to the Brookings Institute, fragile African countries still face significant issues and will continue to need foreign aid to bring large portions of their population out of poverty.

In the last 10 years, emerging countries have provided the bulk of the growth of the world economy, though in recent years their gap versus developed economies has narrowed as China has slowed down. However, other countries may be in the early innings of reaching secular growth similar to China’s. While China’s GDP growth has slowed over the last several years, India’s has generally been on a more upward trend.
Emerging markets are now the biggest buyers of world’s copper, oil, and iron ore, and demand is still rising. China’s infrastructure boom has fueled this trend and will continue to do so as long as policy continues to support further investment in this area.

Most emerging economies have improved their “rainy day” cushion in the form of foreign exchange reserves. Although the aggregate amount has recently declined due to global rebalancing, it is still more than twice those of developed markets. China alone holds 40% of global reserves. Larger reserves are an additional tool for policymakers in emerging nations to contain the impact of external shocks to their financial markets and economies.

As companies have stretched their supply chains across the world, emerging markets’ share of total global trade (exports + imports) is now roughly equal the developed world’s, although these ratios have been stabilizing in the last few years. The future of global trade is, of course, in danger as protectionist trade and foreign policies have gained popularity among some Western countries, particularly the US and the UK.
Military spending by emerging countries has been rising and now accounts for over 40% of the world’s total. China and Russia account for slightly less than 20% of the global total. While China has kept its military spending steady as a percentage of GDP since the start of the century, Russia has aggressively increased its own, from 3.5% to 5.4% of GDP (USD 10bn to USD 69b in absolute amounts). For comparison, the US has kept spending steady right around 3% of GDP over the same time frame.

Before the turn of the century, high inflation was the Achilles heel that plagued emerging economies. As the 21st century progressed, however, they have shown to be more successful in controlling inflation, owing to globalization forces as well as independent central banks implementing better inflation policy. On aggregate, inflation rates have been lower, and fewer countries have experienced hard-to-control, high inflation.

Perhaps surprisingly, the number of countries with floating currency regimes shrank significantly over the last 20 years, often in favor of quasi-floating regimes. A less significant trend was to move away from fixed currency regimes into less restrictive ones.
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Figures 12-13

**Figure 12**

EM debt levels on the rise in the last 10 years, but still low compared to DM

Debt to GDP, in %. Includes fin. corps., non-fin. corp., government, and household

![Graph showing EM debt levels on the rise](image)

Source: UBS, IIF, as of 2018.

**Figure 13**

Non-financial corporate debt largely responsible for the increase in EM debt levels

Debt to GDP, in %

![Graph showing non-financial corporate debt](image)

Source: UBS, IIF, as of 2018.

**Social changes**

Figures 14

**Figure 14**

The large majority of the global population resides in EM

Percent of total world population

![Graph showing the large majority of the global population resides in EM](image)


Though emerging market debt levels are much lower than those of developed counterparts, they have risen steadily over the last two decades. The debt accumulation accelerated in the years following the global financial crisis, and the leverage increase has been particularly acute in China—the latter mostly concentrated in corporate and quasi-sovereign debt. China’s central government debt to GDP is currently only 17%.

Corporate debt has led the rise in emerging market debt, increasing from around 75% of GDP in 2012 to 95% in 2016. Household debt rose, but at a slower pace; notably, China has five times more household debt today than it did in the beginning of 2010. The increase in leverage by governments and financial institutions has been on aggregate more moderate.

Emerging countries’ share of the world population was already large two decades ago but it continues to rise as their life expectancy increases vis-à-vis the aging population in the developed world. From 2000 to 2015, emerging markets’ population grew by a staggering 23%, driven largely by India and China, while developed markets’ population grew only 5%.
Dire demographic trends are in the cards for much of the developed world and parts of the emerging markets in the years ahead. Latin America, Africa, and parts of Asia are fortunate enough to enjoy demographic tailwinds thanks to strong growth rates of the working-age population and declining dependency ratios. This “demographic bonus,” if accompanied by adequate investments in education, healthcare, and infrastructure, should support economic growth.

Similar dynamics can be seen in dependency ratios, a measure based on the number of individuals in economically dependent age groups (younger than 15 and older than 65) divided by the working-age population. Asia and Latin America enjoy some of the lowest ratios of economically dependent populations globally. Eastern Europe faces a more challenging reality.

Over the last two decades, per capita income in PPP terms has increased 2x in emerging markets vs. 1.5x in developed markets. The improvements in GDP per capita have been remarkable in China and India, and solid in Russia and Brazil. This process of development convergence is still at an early stage given that the per-capita incomes of populous countries such as China, Indonesia, and India are only a fraction that of the United States (one-third, one-fifth, and one-eighth, respectively).
While broadband internet penetration has risen rapidly, only 52% of the emerging market population had access to the technology in 2016. In countries like South Korea, Hungary, Malaysia, Kazakhstan, and Russia, internet penetration rates are comparable to those of the developed world. There is still significant room for progress in larger countries such as China, India, and Brazil.

The increasing number of international students in US universities brings economic, academic, and societal benefits to US. In 2016 alone, they contributed USD 39bn to the US economy. However, given the difficulty of staying in the US and other developed countries, these students usually end up returning to their home country, with their newly acquired knowledge and skills helping to advance their economies.
Social changes

Emerging markets are minting billionaires at a much faster pace. Between 2000 and 2017, their billionaire population grew 14 times, compared with three times in developed markets. According to a 2017 UBS/PwC study on billionaire wealth, the rise of Chinese entrepreneurs is helping Asia create one new billionaire every other day. While the US still holds the title for total wealth, if current trends continue, UBS/PwC estimates that Asia’s billionaires will hold more total wealth than US peers in four years.

The rising purchasing power of the emerging market middle class is reshaping global tourism as higher discretionary income allows for more international travel. China sets a stark example. In 2000, the US had 6x more international travelers than China; in 2010, China surpassed the US, and as of 2015 China had 50 million more international travelers than the US.

China has been bringing new high-performance computers (HPC) to market, replacing those in developed countries, especially in the US; but China’s aggregate HPC computing performance still lags that of the US even though China has the lion’s share of the Top 500 HPCs. According to a 2017 report by the US NSA and DOE, the US needs to sharply increase investments in HPC R&D to keep pace with China on highly computational national defense issues like nuclear weapons.
Social changes

In just 15 years, China went from having no high-speed railway system to developing a network bigger than the rest of the world’s combined. Outside China, progress hasn’t been as impressive. South Korea, Turkey, and Taiwan have built decent high-speed rail infrastructure, but other emerging economies still lack access to this means of transport.

The global market for cell phones is dominated by emerging countries, where internet-enabled devices are often the only form of internet access for households. According to a 2017 Groupe Spécial Mobile Association report, the cost of smartphones can be the biggest barrier to accessing the internet; as poverty declines, more people in emerging markets should have access to the internet for the first time, allowing for increased penetration of the digital economy.

In a show of their growing manufacturing might, emerging countries produce the bulk of the cars in the world. Three of the top five car-producing countries globally are in emerging markets. In order, the world’s top car manufacturers are China, Japan, Germany, India, and South Korea.
One area where progress leaves a lot to be desired is quality of institutions. In various governance indicators tracked by the World Bank, emerging countries continue to lag the developed world by a wide margin. In the past two decades, they have made only mild improvements in effectiveness of government. The aggregate index values for voice and accountability, political stability, regulatory quality, control of corruption, and the rule of law have all trended sideways or lower during this period.

Figure 27
EM has made little progress in governance indicators
Average rating. Indicators range from approximately -2.5 to 2.5, with higher values corresponding to better outcomes.
Chapter 2

Financial market changes
Key takeaways

• The economic and social transformation in emerging markets has been accompanied by an increase in the size and liquidity of their asset markets.

• The market for tradable debt securities has grown more than tenfold, from USD 1.7 trillion in 2000 to USD 20.7 trillion in 2016. Issuers are making progress in addressing their past “original sin” of not borrowing in local currency. Today, the majority of tradable debt in emerging markets is in local currency. While trading volumes in the US bond market haven’t increased since 2000, those of EM bonds have expanded 1.75 times.

• Since 2003, the equity market capitalization in emerging countries has grown nearly eight times; in China, it has multiplied 10.9 times. By contrast, the equity market cap in the developed world has risen by just 2.8 times. Emerging markets currently make up 32% of the world’s equity market cap. Yet, the weight of EM equities remains at just 12.5% of the overall equities allocation in global portfolios, according to the Institute of International Finance.

• Global trading of foreign-exchange instruments denominated in EM currencies has expanded by 10 times since 2001. The Chinese yuan has evolved from being a practically irrelevant currency for global financial markets to being the eighth most traded currency worldwide. Now, the currencies of Mexico, Hong Kong, South Korea, Turkey, Russia, India, Brazil, and South Africa are among the 20 most traded globally.

• A back-of-the-envelope calculation projects the inventory of tradable emerging market debt could reach USD 60 trillion in the next decade, or nearly 85% of the current inventory of tradable developed market debt. In a similar exercise, the market capitalization of emerging market equities, excluding China, could reach USD 65 trillion in 10 years. Adding China based on its historical growth rates, this could reach nearly USD 120 trillion, or 132% of the current capitalization of developed market equities.

• In sum, emerging market assets are becoming increasingly hard to ignore for global investors.
Financial market changes

The market for tradable debt securities in emerging markets has grown considerably, from USD 1.7 trillion in 2000 to USD 20.7 trillion in 2016. Issuers are making progress addressing their “original sin” of not borrowing in local currency. Today, the majority of tradable sovereign and corporate debt in emerging markets are denominated in local currency. While currency mismatch remains an issue for some corporate and government balance sheets, the associated risk is much smaller than it used to be. We expect the share of local currency issuance to continue to rise in the years ahead.

Since 2003, trading volumes in emerging market bonds have expanded 1.75 times, while those of the US bond market have remained largely flat. As more bonds are issued in local currency, trading volumes have markedly increased during the period. Local-currency sovereign bonds now make up the lion’s share of trading volumes in emerging market debt.

Since 2003, the market capitalization of emerging market equities has grown 7.9X – China’s by 10.9x – compared with 2.8x for developed market equities. Emerging countries now make up 32% of the world’s equity market cap. Yet, the weight of EM equities remains at just 12.5% of the overall equities allocation in global portfolios, according to the Institute of International Finance. Global investors are recognizing the importance of Chinese assets in their portfolios. MSCI included China-listed A-shares into its benchmark indices in June 2018. Although the initial inclusion factors are small, the change should boost global investors’ exposure to Chinese onshore assets, and we expect more to follow.
Equity trading volumes in emerging markets have grown tenfold since 2003 – 27 times in China – compared with only 2.8x in developed markets. Emerging markets currently represent 29% of global equity trading volumes. This should grow alongside the rise in equity market capitalization over the coming years.

After China, India and South Korea have also seen a considerable deepening in their equity markets since 2003. Other emerging markets whose equity trading volumes exceeded USD 200bn in 2017 are South Korea, India, Brazil, South Africa, Turkey, Thailand, Russia, and Saudi Arabia.

Trading of over-the-counter foreign-exchange instruments denominated in emerging market currencies has expanded 10 times since 2001. The Chinese yuan has evolved from being a practically irrelevant currency for global financial markets to being the eighth most traded globally. Its addition to the IMF’s Special Drawing Rights basket of currencies in late 2016 should support its internationalization in the years ahead. Today, the currencies of Mexico, Hong Kong, South Korea, Turkey, Russia, India, Brazil, and South Africa are among the 20 most traded globally, according to the Bank for International Settlements.
Financial market changes

A back-of-the-envelope calculation projects that the stock of tradable emerging market debt could surpass USD 60 trillion in a decade’s time, or nearly 85% the current stock of tradable developed market debt.

A similar calculation sees the market cap of EM equities, excluding China, reaching USD 65 trillion in 10 years’ time, or nearly 70% of the current equity market cap in the developed world. Adding China and extrapolating the historical growth rates of its equity market, the capitalization of emerging market stocks could reach nearly USD 120 trillion in a decade, or 132% of the current equity market cap in the developed world.
Chapter 3

Investment implications
Key takeaways

- EM assets have, over the long term, added both risk and return to global portfolios to varying degrees.

- Historically, of all the EM asset classes, hard-currency sovereign and corporate bonds have offered the best risk-reward and greatest diversification benefits. Equities, local-currency bonds, and exchange rates have exhibited large fluctuations and thus have been preferred for market-timing strategies.

- The strong performance of EM hard-currency bonds has been partially linked to the global bull market in bonds for most of the life of the asset class; the future may be different, for debt and equity.

- The key is to build EM exposure in a diversified fashion, as part of a globally diversified portfolio by asset class and geography.

- Using historical returns, we show that the inclusion of a diversified EM portfolio composed of 40% equities, 25% hard-currency sovereign bonds, 25% corporate bonds, and 10% local-currency bonds would have shifted up the efficient frontier (i.e., the return-risk ratio) of a moderate risk global portfolio.

- We show how the risk-reward effect would vary depending on the degrees of EM exposure, and what these could be under hypothetical bull and bear scenarios.

- The central conclusion is that, subject to risk tolerance and return objectives, the strategic inclusion of a diversified EM portfolio can increase the overall performance of a global portfolio.
Markets tend to be efficient, especially over longer periods. Adding exposure to EM assets has resulted in higher returns but also in higher volatility. These assets have delivered solid returns since 2003, between 4% (money market instruments) and 10.6% (equities). These are in line with global benchmarks, especially when compared to volatility.

Historically, volatility in emerging market stocks has been higher than that of developed market counterparts. During some periods, volatility was substantially higher – notably around the 1997–1998 Asian financial crisis, and the 2007–2009 global financial crisis. The relative returns of emerging vs. developed market stocks have gone through extended periods of both outperformance and underperformance. Therefore, investors should be mindful that a long investment horizon may be necessary to realize the higher expected returns in this asset.

The trend in US interest rates has a major impact on interest rates in emerging markets. The decline in core US rates over the last 15 years has had a significant positive contribution to the total returns fixed income securities offered during the period. Yields have trended higher in the last two years posing a headwind for emerging market assets.
Looking back at the last 15 years, most emerging market assets have recorded years of either stellar or dismal performance. Equity markets in Latin America, for example, had a very strong run between 2003 and 2007, ranking first globally for five consecutive years. More recently, they were among the worst performers. In global asset performance rankings, emerging markets have had bigger variations than developed markets, touching both ends of the return spectrum. Investors should therefore diversify their EM exposure across asset classes and regions.

Figure 39
Diversification matters, don’t put all your eggs in a single EM asset class
Annual return by asset class, ranks (from 1 to 16, where 1 is the best and 16 the worst performing asset class)

Figure 40
Adding EM assets to DM portfolios has allowed investors to have their cake and eat it too
Efficient frontier, historical return and volatility, in %

Including emerging market assets in an investment portfolio not only opens more opportunities for diversification, but can also provide a higher return for the same amount of risk. The lower line in this figure shows the historical efficient frontier – that is, the set of optimal portfolios that offers the highest expected return for a defined level of risk – since 2003, for an investor who allocated only to developed market assets. The historical efficient frontier would have shifted upward by including EM assets in the investable universe.
Some EM assets have more diversification value than others

Historical analysis, funding EM assets with 50% DM IG bonds and 50% DM Equities

This figure shows the historical effect of diversifying a developed markets portfolio by adding emerging market assets, from 2003 to this date. The developed markets portfolio is made up of 50% investment grade bonds and 50% equity. In the sample period, the Sharpe ratio – the return earned per unit of volatility – of the DM-only portfolio was high compared to many other historical episodes, due partly to falling interest rates. Including EM sovereign and corporate bonds, or the diversified EM portfolio (which consists of 40% EM equity, 25% USD-denominated EM sovereign bonds, 25% USD-denominated EM corporate bonds, and 10% EM local currency bonds), improves the Sharpe ratio of the overall portfolio, while including EM currencies and local currency bonds would have decreased the risk-adjusted returns. Including EM equities would have increased the total return of the portfolio, though the risk-adjusted return would not have been as high due to the high volatility of EM equities over this period. Remember, this is based on history.
Investment implications

Figure 42
The optimal allocation to EM assets depends on risk and return objectives
Scenario Analysis: Black-Litterman Optimization

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<th>Bull</th>
<th>Base</th>
<th>Bear</th>
<th>Volatility (Base)</th>
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<td>2.6%</td>
<td>2.6%</td>
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<td>2.4%</td>
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<tr>
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<tr>
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Note: The Combined Diversified DM and EM Portfolio’s asset weights differ for each case, unlike the other portfolios and assets. The volatility figure represents base case volatility—bull case volatility is 9.0% and bear case volatility is 8.9%. The reason bear case volatility is lower than base case volatility is that the Black-Litterman optimization assigns a lower weight to EM assets in the bear case. See appendix for additional information.
Source: UBS, Thomson Reuters DataStream, as of October 2018.

For investors with expectations other than our base case, the optimal allocation could look quite different.
In the base case, an investor might want to include about 10% EM assets into their diversified allocation. However, there are estimation errors and uncertainties in all forecasts. If an investor believes strongly that EM will outperform or underperform DM assets, then they might want to adjust their allocation accordingly.
The exercise presented here uses Black-Litterman optimization vs. the base case to test how the allocation might look if the expected EM returns were shifted upward or downward by half of the statistical uncertainty in the forecasts.
Country classification methodology:

DM and EM classifications are based on IMF’s designations. They are not confined to strict criteria, economic or otherwise, but instead have evolved over time to provide meaningful organization of data. As of 2018, the EM classification was comprised of: Afghanistan, Albania, Algeria, Angola, Antigua and Barbuda, Argentina, Armenia, Azerbaijan, The Bahamas, Bahrain, Bangladesh, Barbados, Belarus, Belize, Benin, Bhutan, Bolivia, Bosnia and Herzegovina, Botswana, Brazil, Brunei Darussalam, Bulgaria, Burkina Faso, Burundi, Cabo Verde, Cambodia, Cameroon, Central African Republic, Chad, Chile, China, Colombia, Comoros, Costa Rica, Côte d'Ivoire, Croatia, Czech Republic, Democratic Republic of the Congo, Djibouti, Dominica, Dominican Republic, Ecuador, Egypt, El Salvador, Equatorial Guinea, Eritrea, Ethiopia, Fiji, Gabon, The Gambia, Georgia, Ghana, Grenada, Guatemala, Guinea, Guinea-Bissau, Guyana, Haiti, Honduras, Hong Kong SAR, Hungary, India, Indonesia, Iran, Iraq, Jamaica, Jordan, Kazakhstan, Kenya, Kiribati, Kosovo, Korea, Kuwait, Kyrgyz Republic, Lao, Lebanon, Lesotho, Liberia, Libya, Macao SAR, Macedonia, Madagascar, Malawi, Malaysia, Maldives, Mali, Marshall Islands, Mauritania, Mauritius, Mexico, Micronesia, Moldova, Mongolia, Montenegro, Morocco, Mozambique, Myanmar, Namibia, Nauru, Nepal, Nicaragua, Niger, Nigeria, Oman, Pakistan, Palau, Panama, Papua New Guinea, Paraguay, Peru, Philippines, Poland, Puerto Rico, Qatar, Republic of Congo, Romania, Russia, Rwanda, Samoa, São Tomé and Principe, Saudi Arabia, Senegal, Serbia, Seychelles, Sierra Leone, Singapore, Solomon Islands, Somalia, South Africa, South Sudan, Sri Lanka, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Sudan, Suriname, Swaziland, Syria, Taiwan Province of China, Tajikistan, Tanzania, Thailand, Timor-Leste, Togo, Tonga, Trinidad and Tobago, Tunisia, Turkey, Turkmenistan, Tuvalu, Uganda, Ukraine, United Arab Emirates, Uruguay, Uzbekistan, Vanuatu, Venezuela, Vietnam, Yemen, Zambia, Zimbabwe. The DM classification was comprised of: Australia, Austria, Belgium, Canada, Cyprus, Denmark, Estonia, Finland, France, Germany, Greece, Iceland, Ireland, Israel, Italy, Japan, Latvia, Lithuania, Luxembourg, Malta, Netherlands, New Zealand, Norway, Portugal, San Marino, Slovak Republic, Slovenia, Spain, Sweden, Switzerland, United Kingdom, United States. For our analysis, we categorized Czech Republic and Korea as EM, differing from the IMF’s classifications.

DM and EM classifications are based on The United Nation’s classifications. The DM classification was comprised of: Europe, N. America, Australia/New Zealand, and Japan. The EM classification was comprised of: Africa, Asia (ex-Japan), Latin America, and Caribbean.

EMTA’s Emerging Markets definition is based on a broad definition that enables the organization to pursue projects involving countries in which the EM trading and investment community has shown significant interest.
Chapter 3 methodology notes:

Figures 36, 37, 39, 40, 41, 42:

Total return in USD were considered in computations.

Figures 37, 40, 41 and 42:

The indices detailed below were used to model the respective asset classes:

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Index</th>
</tr>
</thead>
<tbody>
<tr>
<td>USD Cash</td>
<td>FTSE USD Euro Deposits 3M</td>
</tr>
<tr>
<td>DM IG Bonds</td>
<td>BBG Barclays Global Aggregate</td>
</tr>
<tr>
<td>DM Equity</td>
<td>MSCI World</td>
</tr>
<tr>
<td>EM Cash</td>
<td>JPMorgan ELMI + Composite</td>
</tr>
<tr>
<td>EM Local Bonds</td>
<td>JPM GBI-EM Global Diversified</td>
</tr>
<tr>
<td>EM Sovereign Bonds</td>
<td>JPM EMBI Global Diversified</td>
</tr>
<tr>
<td>EM Corporate Bonds</td>
<td>JPM CEMBI Broad Diversified</td>
</tr>
<tr>
<td>EM Equity</td>
<td>MSCI Emerging Markets</td>
</tr>
</tbody>
</table>

Figure 37:

The figure illustrates the difference in 5-year rolling returns and volatilities between EM and DM equities. The volatilities are calculated using 5-year rolling windows of arithmetic monthly returns. The returns are calculated cumulatively over rolling 5-year windows, and are then annualized.

Figure 40:

The figure is calculated using historical returns and volatilities during the period from Jan. 2003 – Aug. 2018. The ‘DM efficient frontier’ is calculated by finding the unconstrained allocation with the highest return for a given volatility level, investing in just DM equity, DM IG bonds, and DM cash. The EM efficient frontier is calculated with the same approach, but including the EM assets as well. The EM pie chart is included for illustrative purposes, and constrained to contain EM exposure only through a diversified EM portfolio containing 40% equities, 25% hard currency sovereign bonds, 25% hard currency corporate bonds, and 10% local currency bonds. The EM pie chart does not sit on the EM efficient frontier, but does lie above the DM efficient frontier.

Figure 41:

The figure is calculated using historical returns and volatilities during the period from Jan. 2003 – Aug. 2018. The allocation on the far left of each chart contains no EM equities, and is 5% USD cash, 45% DM IG bonds and 50% DM equities. Different EM assets are added to this benchmark DM portfolio, funded pro rata from the 3 DM asset classes. The EM portfolio in the lower-right chart contains 40% EM equities, 25% EM USD sovereign bonds, 25% EM USD corporate bonds, and 10% EM local currency bonds.

Figure 42:

The figure uses our 7-year expected risk and return forecasts for all calculations. All allocations to EM in this example are assumed to occur with fixed proportions of 40% EM equities, 25% EM USD sovereign bonds, 25% EM USD corporate bonds, and 10% EM local currency bonds. The ‘base case’ assumes a 10% allocation to EM assets in the overall diversified portfolio. The bull (bear) case returns are derived by adding (subtracting) ½ of the estimation uncertainty for EM assets from the expected returns. We then use the Black-Litterman framework, which takes these bull and bear returns along with uncertainty estimates for all asset classes to obtain a new set of asset class returns – these are displayed in the table. With the returns for a given scenario, we can then perform a mean-variance optimization to obtain the allocations shown in the pie charts at the bottom of the figure.
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Emerging Market Investments

Investors should be aware that Emerging Market assets are subject to, amongst others, potential risks linked to currency volatility, abrupt changes in the cost of capital and the economic growth outlook, as well as regulatory and socio-political risk, interest rate risk and higher credit risk. Assets can sometimes be very illiquid and liquidity conditions can abruptly worsen. Investors interested in holding bonds for a longer period are advised to select the bonds of those sovereigns with the highest credit ratings (in the investment grade band). Such an approach should decrease the risk that an investor could end up holding bonds on which the sovereign has defaulted.